

Community Based Care: Hardee, Highlands & Polk Counties

Circuit 10 – Central Region

CBC Performance and Quality Improvement Meeting
Scheduled for Wednesday, December 21, 2016 at 10 a.m.

Data for Week Ended
Sunday, December 18, 2016

Conference Call: 866-946-1739
Participant Number: 7936917#



Community Based Care Lead Agency Scorecard

For the Quarter of July 1, 2016 to September 30, 2016



	Safety				Permanency				Well-Being			
	1. Rate of Abuse per day while in foster care.	2. Percent of children who are not neglected or abused during in-home services.	3. Children who are not neglected or abused after receiving services.	4. Children under supervision who are seen every 30 days.	5. Children exiting foster care to a permanent home within 12 months of entering care.	6. Children achieving permanency in 12 months for children in foster care 12 to 23 months.	7. Children who do not re-enter foster care within 12 months of moving to a permanent home.	8. Children's placement moves per 1,000 days in foster care.	9. Children in out-of-home care who have received medical services in the last 12 months.	10. Children in out-of-home care who received dental services within the last 7 months.	11. Young adults in foster care at age 18 that have completed of are enrolled in secondary education.	12. Children placed with all of their siblings who are also under court jurisdiction.
Standard	8.5	95.0%	95.0%	99.5%	40.5%	43.6%	91.7%	4.12	95.0%	95.0%	80.0%	65.0%
Reporting Period	08/01/15 - 07/31/16	05/01/16 - 07/31/16	11/01/15 - 01/31/16	07/01/16 - 09/30/16	07/01/15 - 09/30/15	10/01/15 - 09/30/16	07/01/14 - 09/30/14	10/01/15 - 09/30/16	7/1/2016	7/1/2016	10/01/15 - 09/30/16	9/30/2016
Big Bend CBC (Circuit 2 & 14)	8.48	97.6%	96.2%	99.7%	29.8%	66.3%	100.0%	3.6	99.0%	97.6%	70.8%	64.9%
Brevard Family Partnership	13.7	98.2%	95.1%	99.8%	18.3%	47.8%	95.0%	4.14	96.8%	93.3%	81.8%	65.0%
ChildNet Inc	12.51	97.4%	98.8%	99.9%	26.7%	52.7%	91.1%	3.4	97.2%	93.0%	90.0%	55.9%
ChildNet Palm Beach	8.79	97.6%	98.8%	100.0%	45.1%	59.2%	92.3%	3.44	95.4%	95.1%	93.4%	56.3%
Children's Network of SW Florida	13.86	95.8%	95.0%	99.8%	45.7%	44.7%	90.3%	6.4	93.7%	85.2%	91.2%	60.4%
Community Based Care (Cir #9)	11.12	96.8%	95.9%	99.8%	26.6%	56.2%	89.6%	3.57	96.8%	94.8%	76.6%	58.2%
Community Based Care (Cir #18)	12.39	97.6%	97.1%	99.8%	33.8%	54.0%	93.7%	3.74	94.3%	94.4%	73.3%	69.4%
Community Partnership for Childr.	8.61	97.4%	97.8%	99.4%	28.9%	50.9%	89.3%	3.06	92.2%	81.5%	86.1%	64.1%
Devereux CBC of Okeechobee	7.39	97.5%	92.9%	99.9%	29.7%	66.0%	96.2%	4.53	98.8%	96.2%	84.0%	65.0%
Eckerd Community Alternatives	10.17	97.7%	95.7%	99.9%	56.9%	52.8%	83.5%	3.85	99.0%	97.5%	92.9%	67.3%
Eckerd Community Hillsborough	10.9	96.8%	93.2%	99.9%	52.6%	50.7%	90.2%	5.49	98.1%	96.4%	98.8%	64.8%
Families First Network	8.85	99.0%	96.4%	99.2%	40.6%	50.4%	90.9%	5.91	91.8%	81.2%	77.7%	64.2%
Family Integrity Program	8.72	97.1%	93.9%	99.9%	29.7%	51.1%	83.3%	2.91	96.8%	96.6%	66.6%	74.5%
Family Support Services North Fla	5.99	95.7%	95.0%	99.9%	47.1%	63.0%	90.1%	3.71	98.4%	95.0%	88.2%	73.8%
Heartland For Children	15.59	97.9%	98.1%	99.9%	41.4%	50.6%	87.1%	3.64	98.4%	92.3%	88.6%	60.2%
Kids Central, Inc.	12.89	97.1%	91.3%	99.7%	43.8%	42.0%	92.8%	4.17	95.6%	93.0%	88.6%	73.7%
Kids First of Florida, Inc.	9.02	96.4%	94.5%	99.9%	32.3%	74.1%	100.0%	1.78	99.0%	96.7%	100.0%	60.6%
Our Kids of Miami-Dade	11.39	98.5%	98.3%	99.4%	40.0%	57.3%	90.2%	5.53	97.4%	97.0%	86.1%	55.6%
Partnership for Strong Families	8.78	97.1%	96.8%	99.8%	58.7%	56.7%	95.8%	3.63	97.9%	96.5%	100.0%	66.2%
Sarasota Y/Safe Children Coalition	16.89	95.8%	95.1%	99.8%	41.8%	57.1%	91.2%	4.66	97.4%	82.1%	91.3%	69.2%
Statewide	11.15	97.3%	96.0%	99.8%	41.3%	53.8%	90.4%	4.32	96.6%	92.8%	87.7%	63.5%
Red Zone	8.85	92.9%	92.9%	98.9%	36.3%	39.2%	90.8%	4.54	89.9%	89.9%	69.9%	60.0%

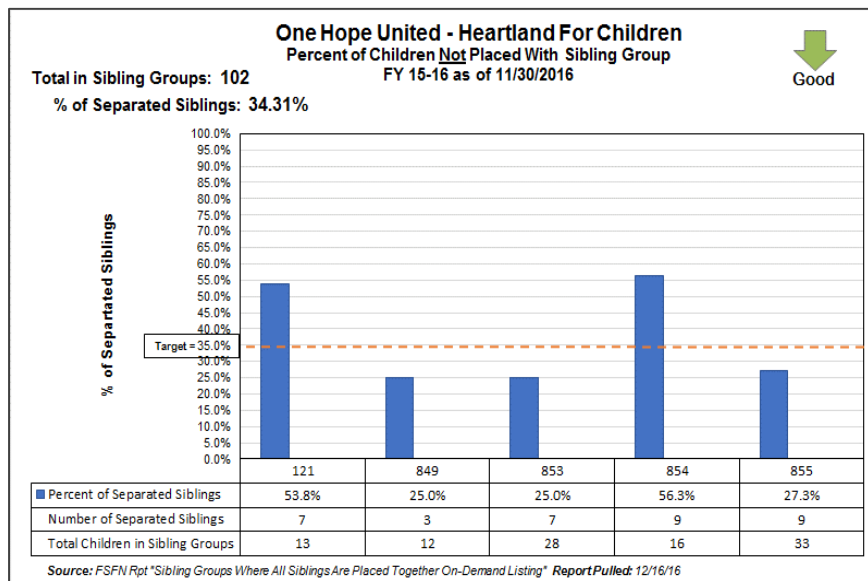
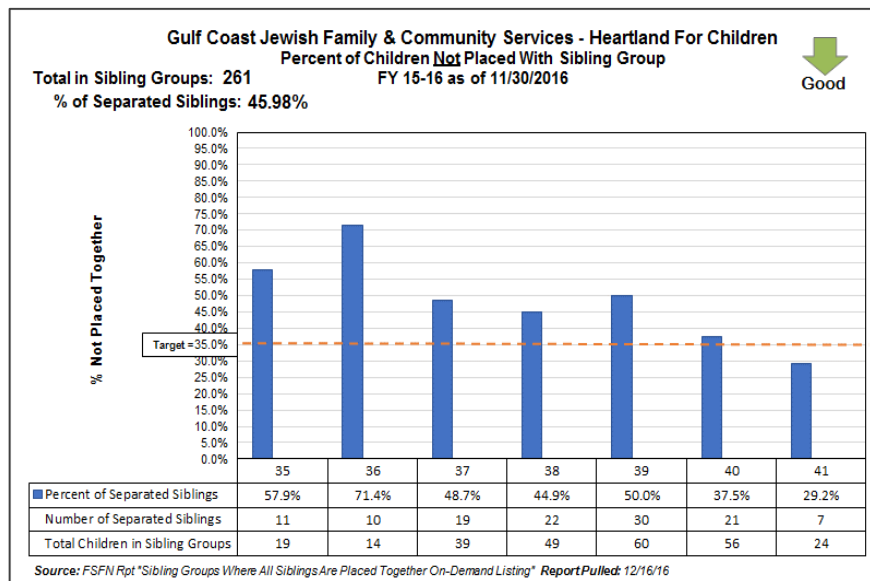
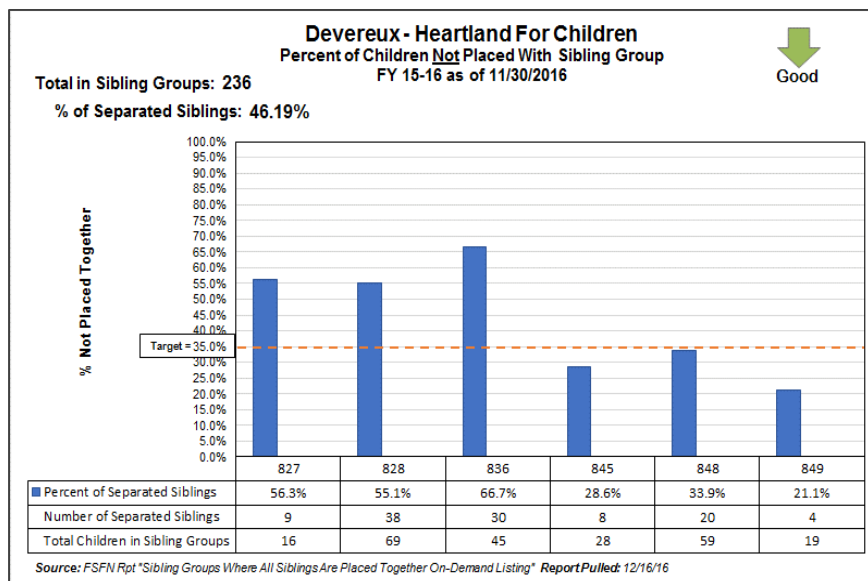
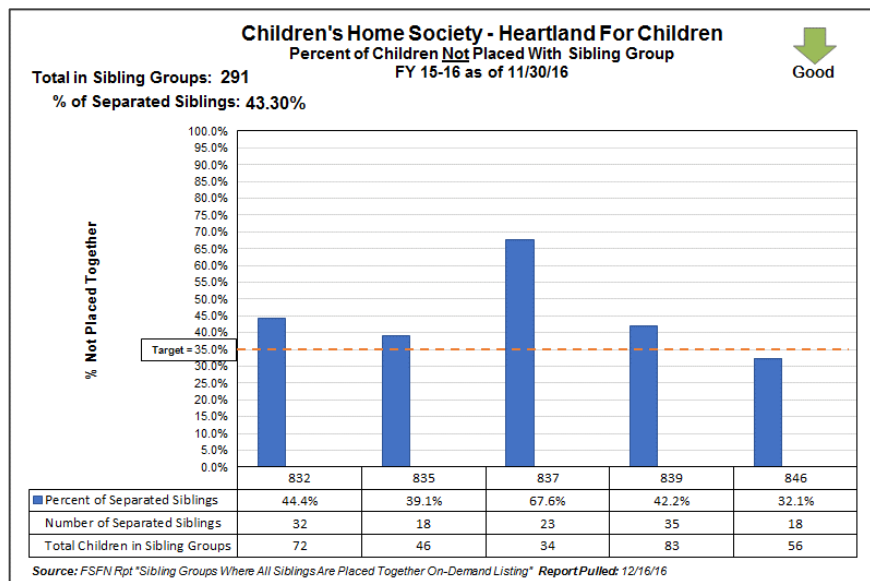
Scorecard Measure 12 - Separated Siblings ~ Snapshot-as-of: 11/30/16

FY 16-17 Target: 35.0%

Children in Sibling Groups: 890

Percent of Separated Siblings: 43.8%

Total Separated Siblings: 390



Scorecard Measure 4 - Children Seen / Not Seen

Percent of children under supervision who are required to be seen every 30 days who are seen every 30 days.

Scorecard Measure #4 - Children Under Supervision Seen Who Are Seen Every Thirty Days Supervision between 12/01/16 - 12/31/16			
Agency	# of Children Not seen in 30 days	# of days missed / total days required	% of days child was seen
CHS	7	9062 / 9080	99.80%
DEV	10	8450 / 8470	99.76%
GCJFCS	12	7640 / 7667	99.65%
OHU	2	6790 / 6797	99.90%
Total	31	31953 / 32025	99.78%

**Source: "Children Under Supervision Who Are Seen Every Thirty Days - Report #1144" Data-as-of: 12/18/16*

# of Children Not Seen, Month of Dec 2016	
# Not Seen	Agency
88	CHS
87	DEV
115	GCJFCS
81	OHU
20	CPI
391	Grand Total

Source: FSFN Rpt "Children seen / not seen daily listing" Data-as-of: 12/18/16

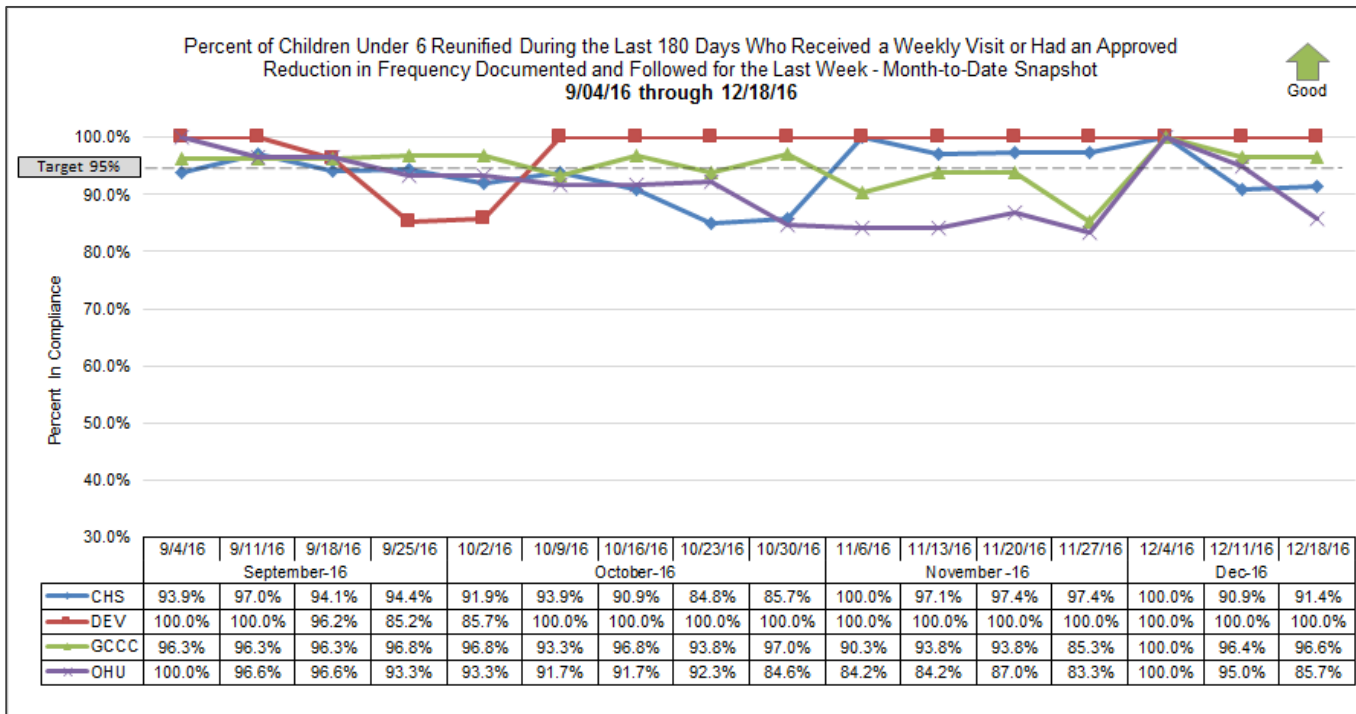
Senate Bill 1666 Monthly Reporting Requirements for CBC Lead Agencies	
Reporting Requirement	Location in this Document
Average Caseload of Case Managers	Page 22
Turnover Rate for Case Managers and Case Manager Supervisors for Previous 12 Months	Page 22
Percentage of Required Home Visits Completed	Page 4
Performance on Outcome Measures for Previous 12 Months	Page 2

Children Under 6 Reunified

Percent of Children Under 6 Reunified During the Last 90 & 180 Days Who Received a FTF Visit During the Last Week or Had an Approved Reduction in Frequency - Documented and Followed

Percent of Children Under 6 Reunified During the Last 90 & 180 Days Who Received a Weekly Visit or Had an Approved Reduction in Frequency Documented and Followed				
Reporting Week Ending: 12/18/16				
Agency	Children with Misses Last Week		Children with OCS Misses Last Week	
	90 Days	180 Days	90 Days	180 Days
CHS	0	0	0	0
DEV	0	0	0	0
GCJFCS	0	0	0	0
OHU	2	0	0	0
HFC	2	0	0	0

Percent of Children Under 6 Reunified During the Last 180 Days Who Received a Weekly Visit or Had an Approved Reduction in Frequency Documented and Followed					
November Month-to-Date: 12/18/16					
Agency	Children Reunified	Children with Misses	Percent in Compliance	Children with OCS Misses	Adjusted Compliance
CHS	38	6	84.21%	3	91.43%
DEV	28	0	100.00%	0	100.00%
GCJFCS	29	1	96.55%	0	96.55%
OHU	21	3	85.71%	0	85.71%
HFC	116	10	91.38%	3	93.81%



Scorecard Measures 5 & 6 - Children Achieving Permanency

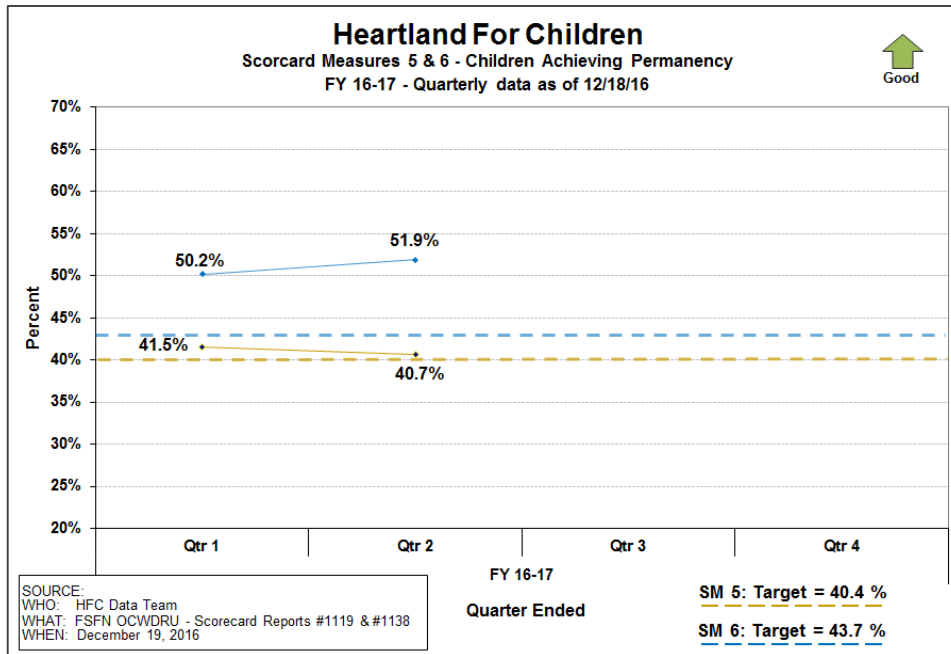
SM 5 - Percent of children exiting care to a permanent home within 12 months of entering care – **Target = 40.4%**

SM 6 - Percent of children exiting care to a permanent home for children in care 12-23 months – **Target = 43.7%**

Scorecard Measure #5 - 10/01/15 to 12/31/15 Children Achieving Permanency within 0-12 Mths FY 16-17 <u>Qtr 2</u> as of 12/18/16			
Agency	Permanency within 12 mths	Total Children out-of-home care	Percent Timely Reunification
CHS	28	59	47.5%
DEV	17	60	28.3%
GCJFCS	36	90	40.0%
OHU	11	17	64.7%
Total	92	226	40.7%

Scorecard Measure #6 - 01/01/16 to 12/31/16 Children Achieving Permanency within 12-24 Mths FY 16-17 <u>Qtr 2</u> as of 12/18/16			
Agency	Permanency within 12-24 mths	Total Children LOS 12-24 mths	Percent Timely Reunification
CHS	49	96	51.0%
DEV	27	67	40.3%
GCJFCS	47	77	61.0%
OHU	16	28	57.1%
HFC	139	268	51.9%

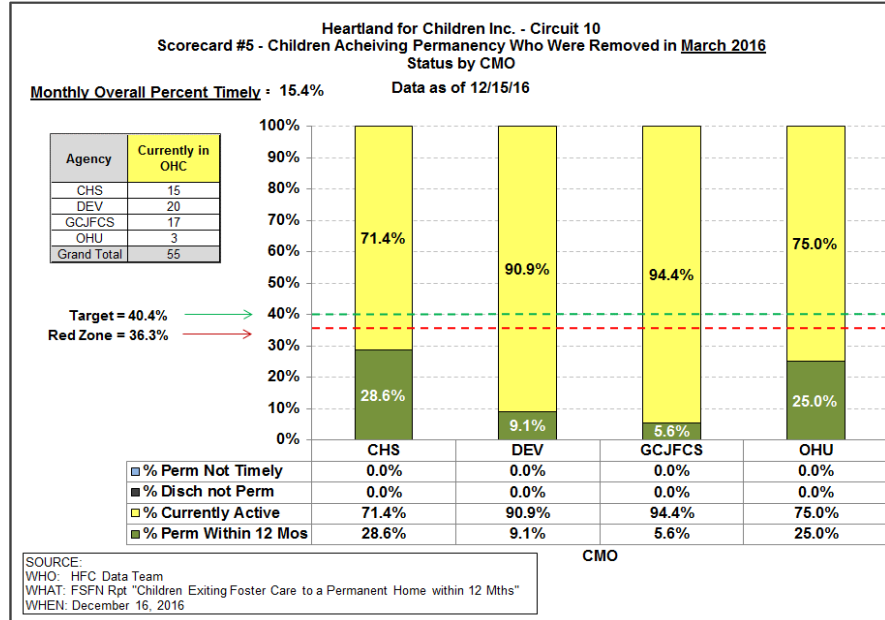
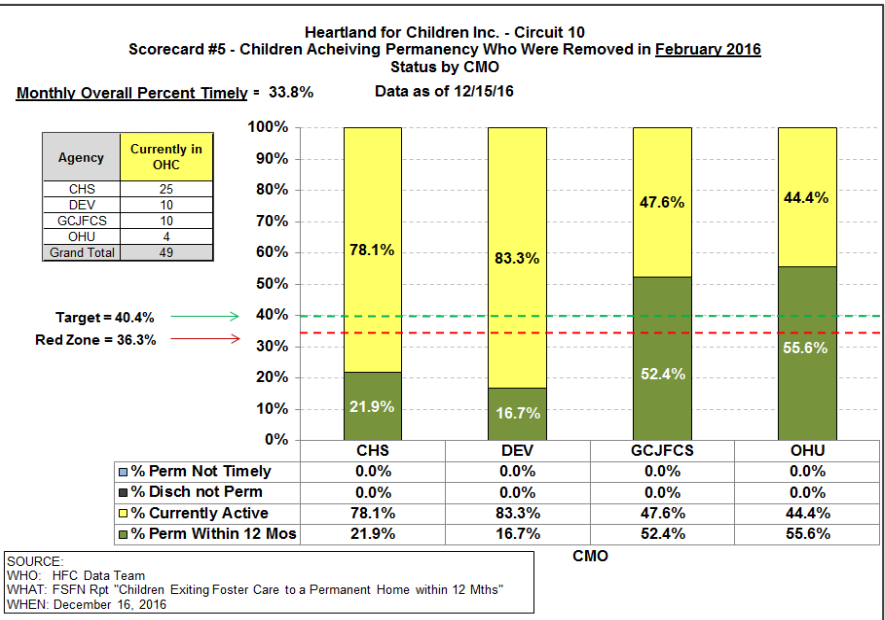
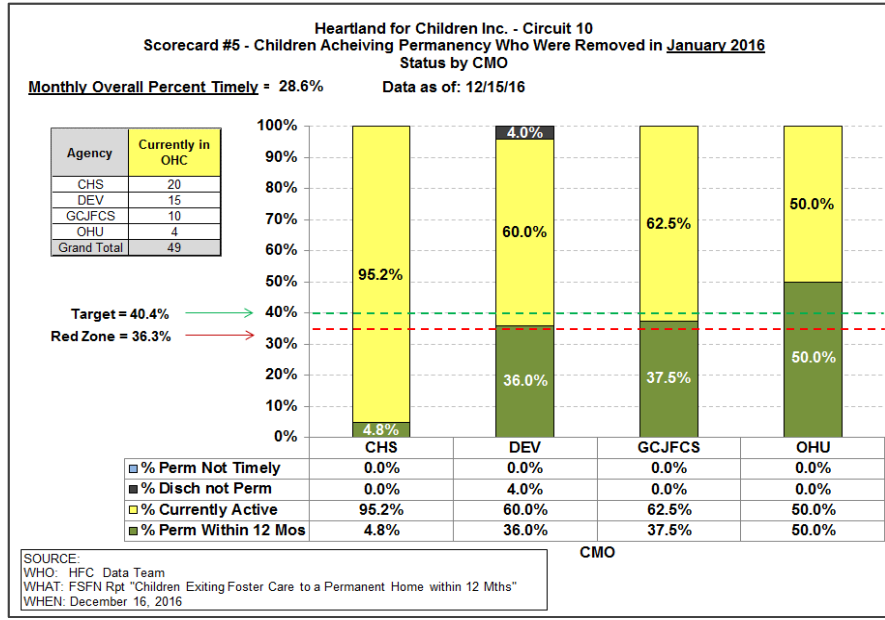
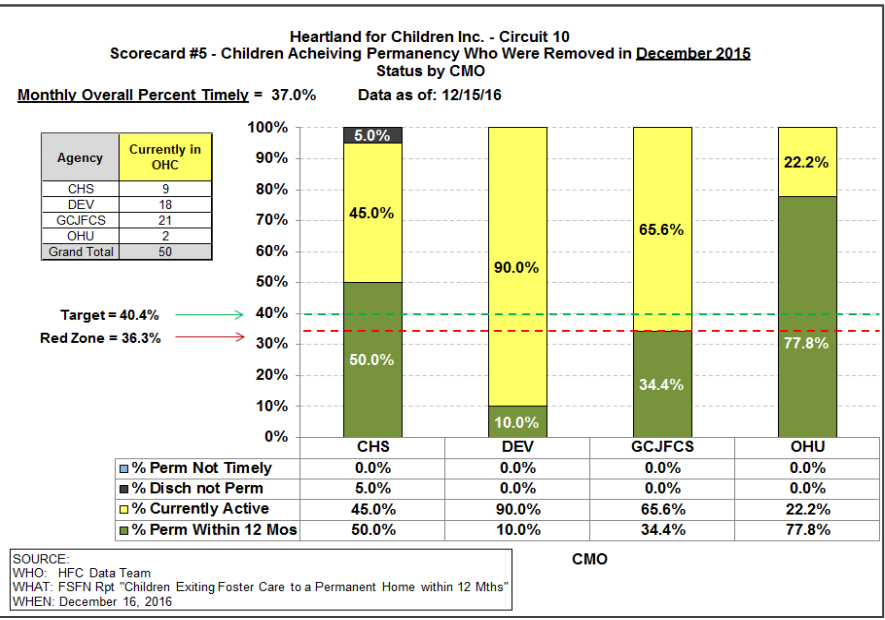
Green = Meeting Measure, Yellow = 10% Below Measure, Red = More Than 10% Below Measure



Reunifications Entered into FSFN: Week of 12/12/16 thru 12/18/16					
Agency	Scorecard Measure #5			Scorecard Measure #6	
	Timely	Un-Timely	Total	Timely	Total
CHS	3	12	15	9	12
DEV	3	4	7	0	0
GCJFCS	1	0	1	0	0
OHU	5	1	6	1	1
Total	12	17	29	10	13

Scorecard Measure 5 – Children Achieving Permanency

Percent of Children Exiting Foster Care to a Permanent Home within 12 months - Children removed Dec 2015 – Mar 2016



Children Returning to Care

Number of Children in a Removal Episode Who Have Had a Prior Removal

FY 16-17 Children Returning to Care					
December Removals as of 12/18/16					
Agency	Length of Reunification				Total
	Less than 1 yr	btw 1 - 2 yrs	btw 3 - 5 yrs	5 yrs +	
CHS	2	0	0	0	2
DEV	0	0	1	0	1
GCJFCS	2	0	0	2	4
OHU	0	0	1	0	1
Total	4	0	2	2	8

Removal Episodes for Children with a Prior Removal								
Removals entered into FSFN between 12/12/16 - 12/18/16								
Current Removal Date	Prior Unit	Prior Removal	Prior Discharge	Length of Stay (months)	Length from Prior Discharge (months)	LOS Range	P. Analytics Listing	P. Analytics Percent
12/12/2016	141849-DEV	1/11/2012	9/24/2012	8	50	btw 3 - 5 yrs	N	-
12/12/2016	141852-CHSFL	3/31/2015	3/28/2016	12	8	< 1 yr	Y	6%
12/12/2016	141852-CHSFL	3/31/2015	3/28/2016	12	8	< 1 yr	Y	6%
12/14/2016	141040-GCCC	1/22/2009	3/22/2010	14	80	> 5 yrs	N	-
12/14/2016	141040-GCCC	1/22/2009	3/22/2010	14	80	> 5 yrs	N	-
12/7/2016	141041-GCCC Start Team	12/13/2015	6/3/2016	6	6	< 1 yr	Y	31%

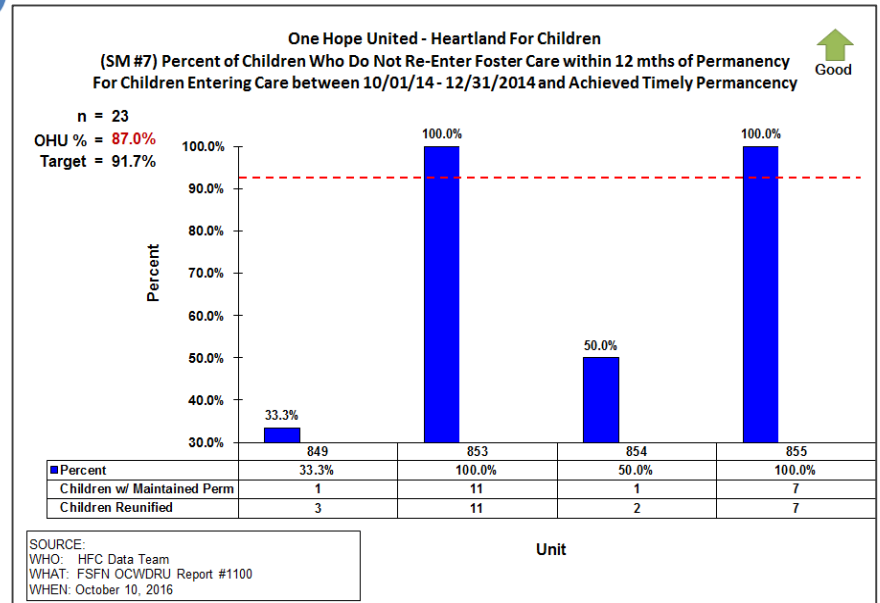
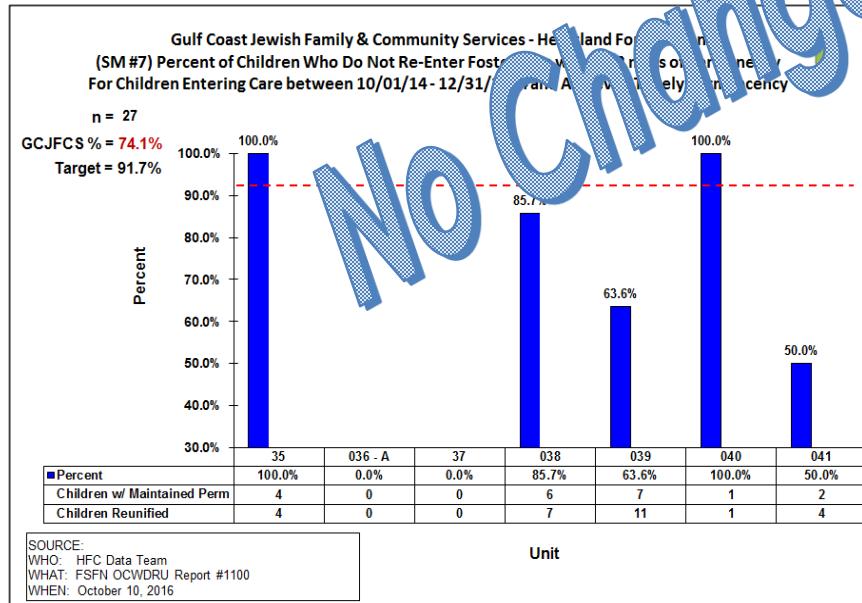
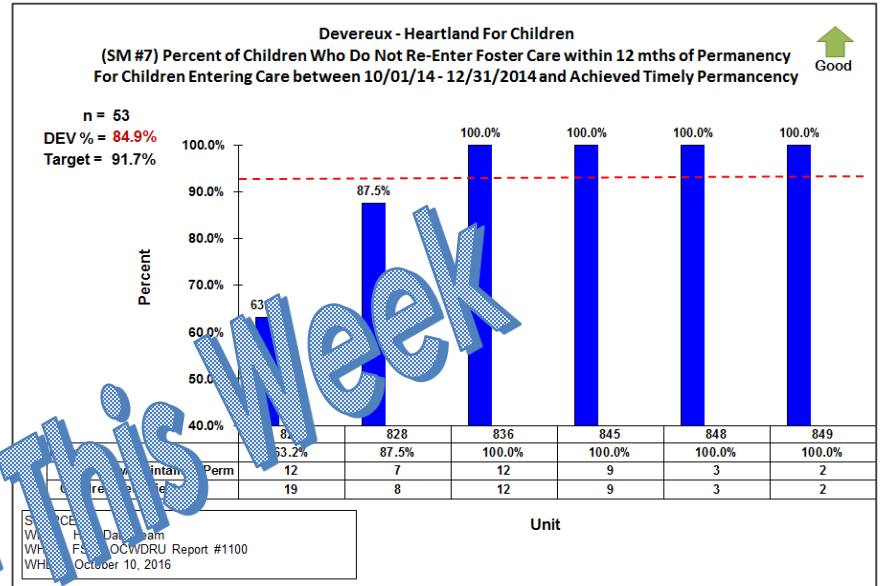
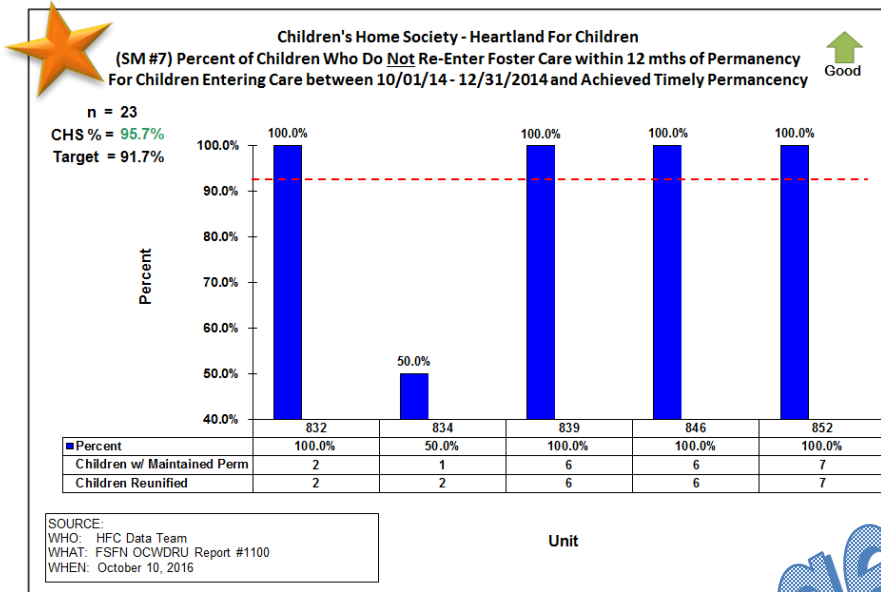
Source: FSFN Data Warehouse Ad Hoc Report, Report-as-of: 12/19/16

Scorecard Measure 7 – Children who do not return within 12 months of reunification – Target = 91.7%

FY 16-17 2nd Qtr. Performance: **84.9%**

Children who Maintained Permanency: **107**

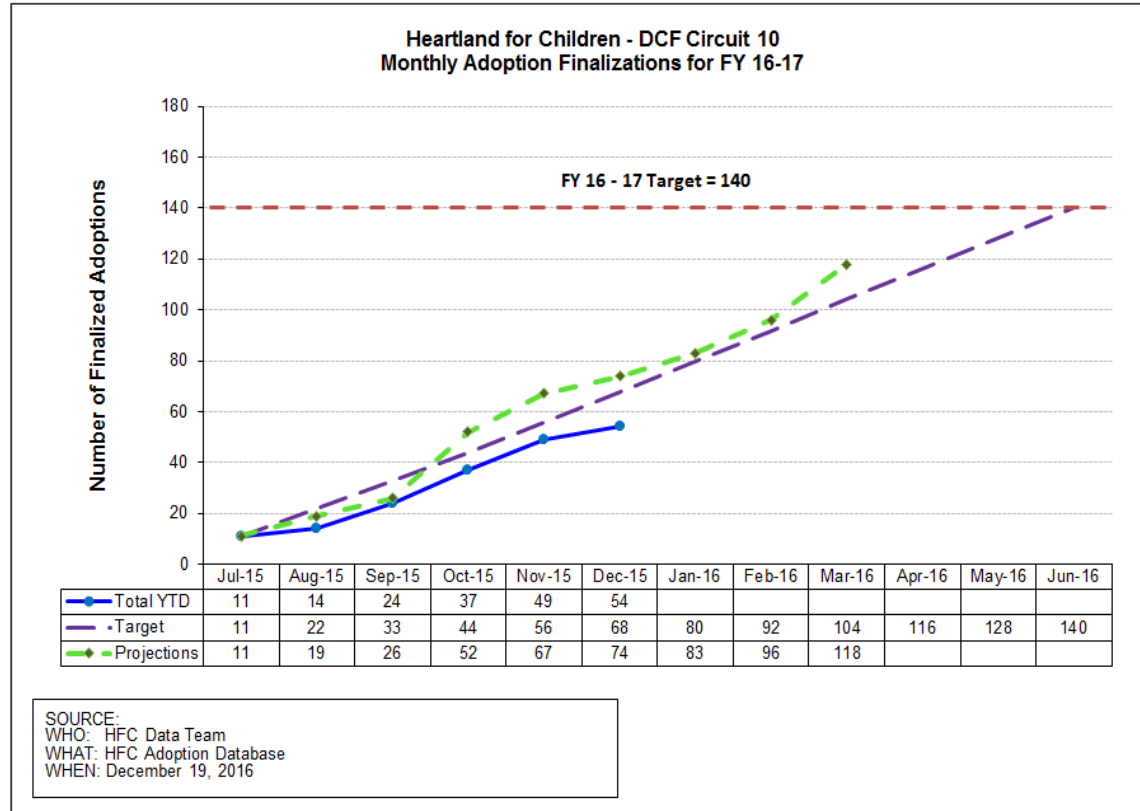
Children Entering Care between 10/01/14 – 12/31/14 and Achieved Timely Permanency: **126**



No Change This Week

Adoption Finalizations

Percent of Adoptions Finalized with 24 Months of Removal & Percent of Adoption Goal Met



All CMOs On Pace For Year
75% of Target Met by March 2017

FY 16-17 Upcoming Finalization Dates
December 21, 2016
January 11, 2016

Percent of Adoptions Finalized Within 24 Months of Removal
Target is 36.6%
TPR Database shows: 35.2%

Manually Reported Adoption Data for FY 16-17 through December 19, 2016:

Adoption Finalizations Credited to HFC Fiscal YTD 16-17																												
CMO	Number of Adoptions Finalized																								Total			
	Jul-2016		Aug-2016		Sep-2016		Oct-2016		Nov-2016		Dec-2016		Jan-2017		Feb-2017		Mar-2017		Apr-2017		May-2017		Jun-2017		CBC Credit	% w/in 24 Mos	CMO Target	% of Target Met
	Proj	Actual	Proj	Actual	Proj	Actual	Proj	Actual	Proj	Actual	Proj	Actual	Proj	Actual	Proj	Actual	Proj	Actual	Proj	Actual	Proj	Actual	Proj	Actual				
CHS	7	7	0	0	0	0	3	1	5	2	5	4	0	0	5	0	7	0		0		0		0	14	42.9%	44	31.8%
DEV	0	0	5	0	3	3	4	3	4	0	2	1	1	0	2	0	9	0		0		0		0	7	14.3%	32	21.9%
GCJFCS	4	4	2	3	2	3	4	3	3	3	0	0	4	0	4	0	4	0		0		0		0	16	37.5%	39	41.0%
OHU	0	0	1	0	2	4	15	6	3	7	0	0	4	0	2	0	2	0		0		0		0	17	35.3%	25	68.0%
Total	11	11	8	3	7	10	26	13	15	12	7	5	9	0	13	0	22	0	0	0	0	0	0	0	54	35.2%	140	38.6%
Source: HFC TPR Database																												
YTD Projections	11		19		26		52		67		74		83		96		118		118		118		118					

Foster Home Profile



Devereux

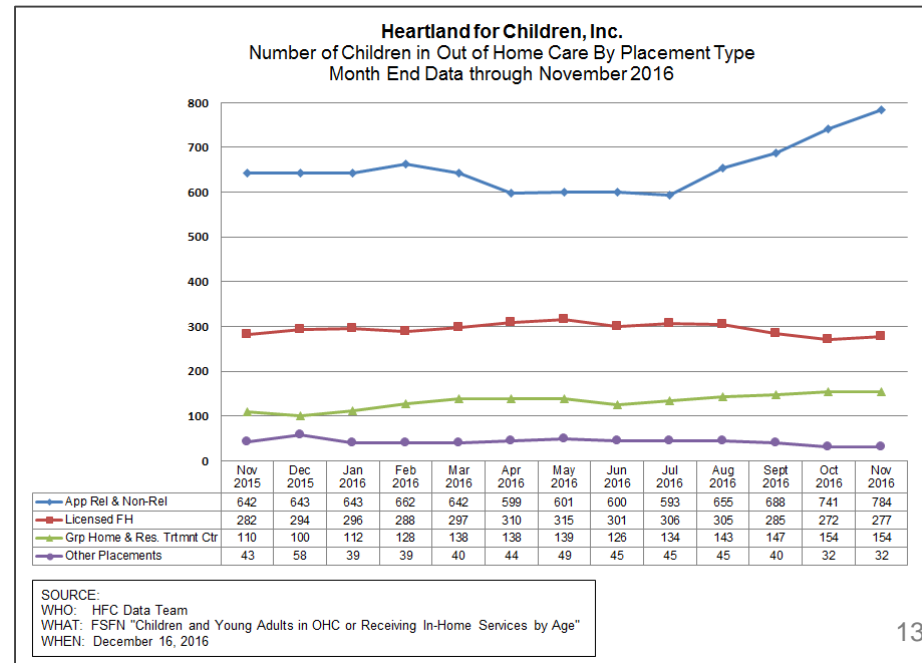
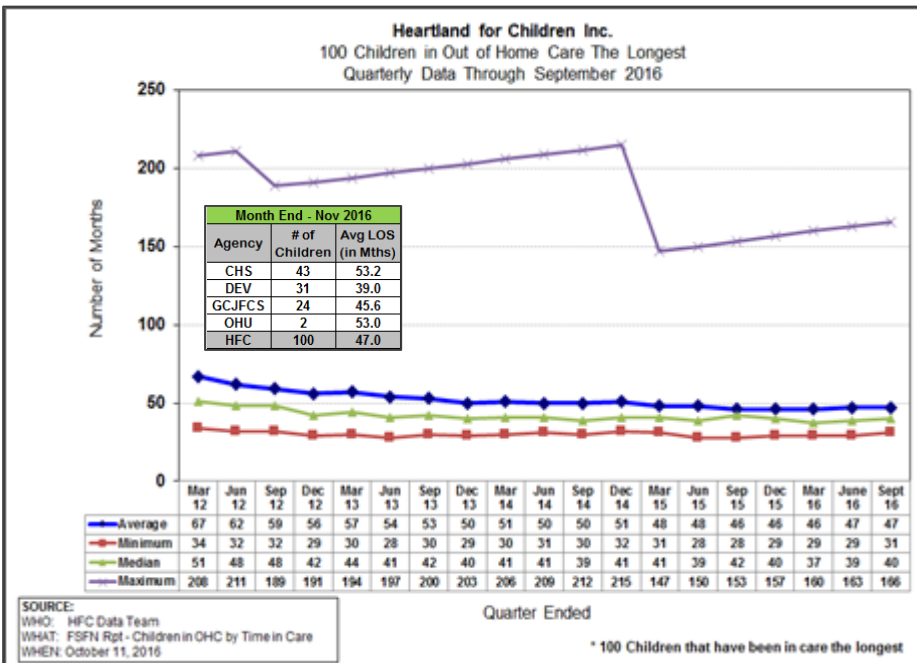
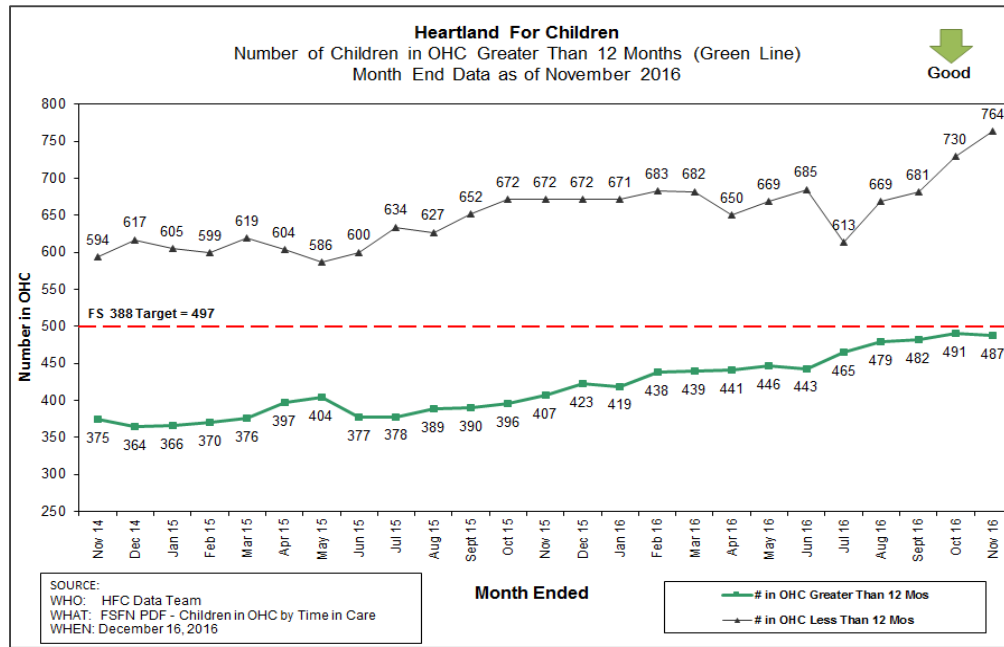
Inspiring hope. Empowering lives. For 100 years



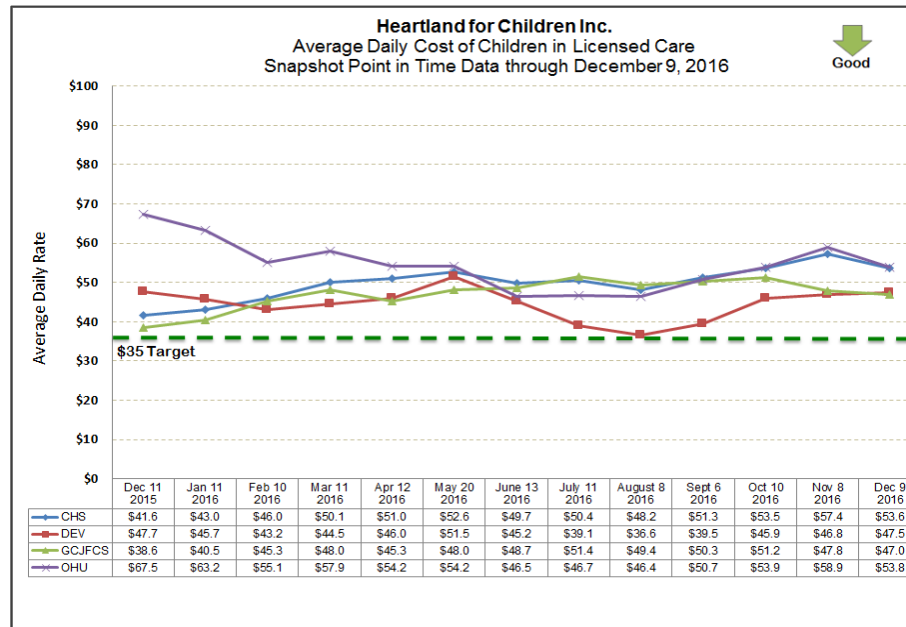
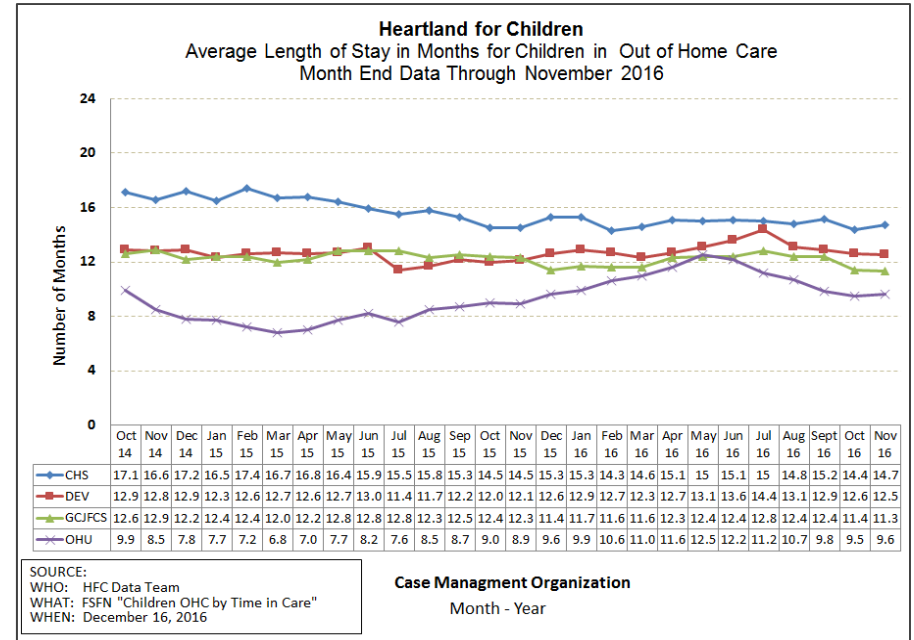
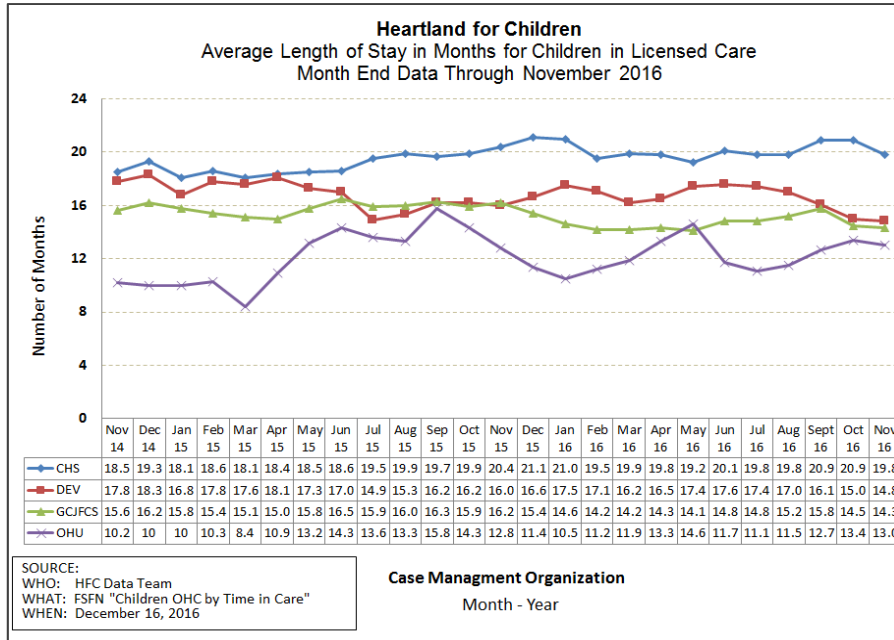
GAP

Guardians as Parents

Permanency for Children in Out of Home Care

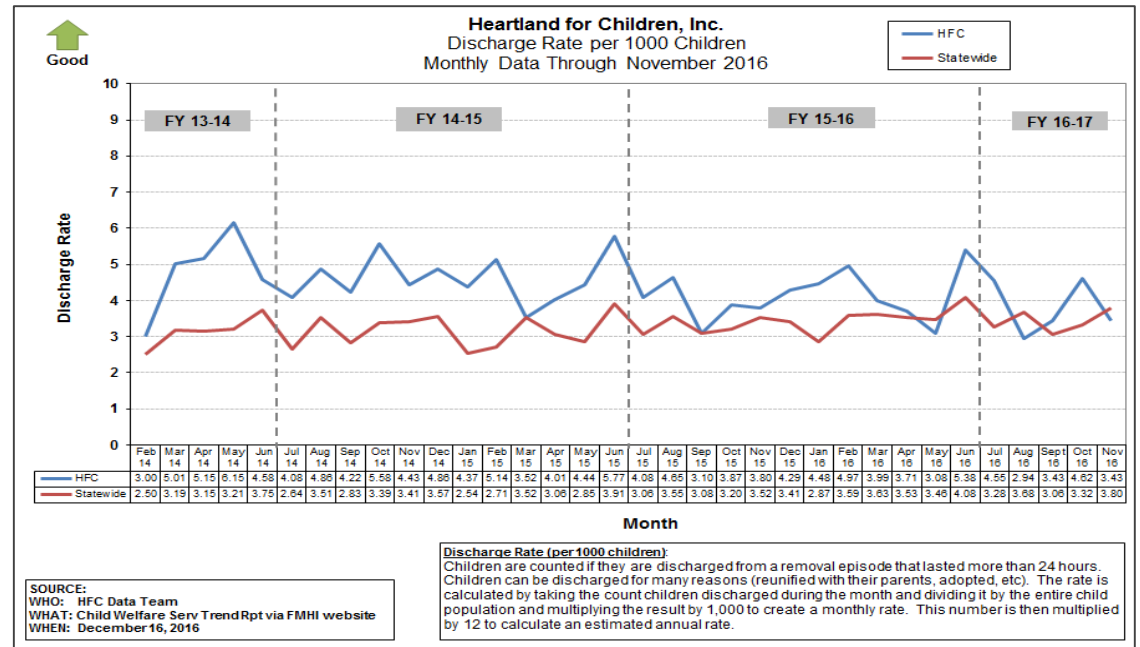
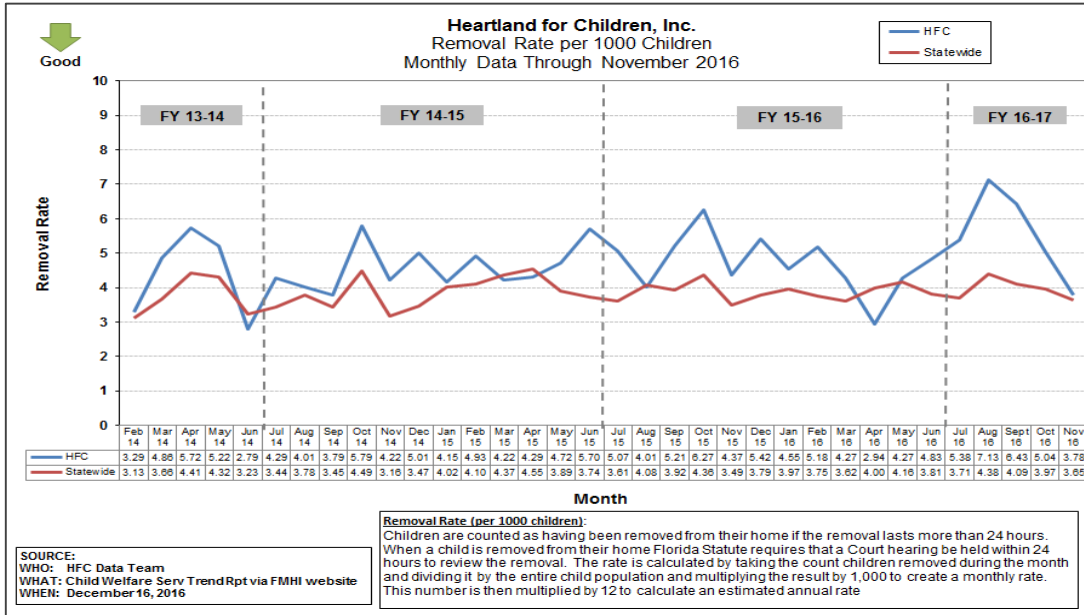


Average Cost and Length of Stay for Children by Case Management Organization



Removal and Discharge Rates

Monthly Removal and Discharge Rates (per 1,000 Children) as of November 2016

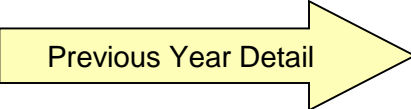


Children's Legal Services- Shelter Report

CLS Weekly Shelter Report FY 2016-17 as of December 18, 2016

CLS WEEKLY SHELTER REPORT - FY 2016-2017													
	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	16/17 Totals
# Of Shelter Hearings													
Polk	35	47	56	44	29	35	0	0	0	0	0	0	246
Highlands	1	3	4	10	2	4	0	0	0	0	0	0	24
Hardee	3	2	1	1	1	2	0	0	0	0	0	0	10
Total	39	52	61	55	32	41	0	0	0	0	0	0	280
# Children Removed													
Polk	64	93	93	73	50	59	0	0	0	0	0	0	432
Highlands	4	10	7	9	4	7	0	0	0	0	0	0	41
Hardee	7	5	1	2	2	3	0	0	0	0	0	0	20
Total	75	108	101	84	56	69	0	0	0	0	0	0	493
Total Children Denied Shelter													
Polk	0	0	0	0	0	0	0	0	0	0	0	0	0
Highlands	0	0	0	0	0	0	0	0	0	0	0	0	0
Hardee	0	0	0	0	0	0	0	0	0	0	0	0	0
Total	0	0	0	0	0	0	0	0	0	0	0	0	0
# Children Placed with Relative													
Polk	36	59	51	41	21	44	0	0	0	0	0	0	252
Highlands	4	2	5	5	0	1	0	0	0	0	0	0	17
Hardee	1	3	0	2	2	3	0	0	0	0	0	0	11
Total	41	64	56	48	23	48	0	0	0	0	0	0	280
# Children Placed with Non Relative													
Polk	5	13	19	13	13	6	0	0	0	0	0	0	69
Highlands	0	0	2	0	4	1	0	0	0	0	0	0	7
Hardee	5	0	1	0	0	0	0	0	0	0	0	0	6
Total	10	13	22	13	17	7	0	0	0	0	0	0	82
# Children Placed in Foster Care													
Polk	23	21	23	19	16	9	0	0	0	0	0	0	111
Highlands	0	8	0	4	0	5	0	0	0	0	0	0	17
Hardee	1	2	0	0	0	0	0	0	0	0	0	0	3
Total	24	31	23	23	16	14	0	0	0	0	0	0	131

Shelter Count for the Week of Dec 12 - Dec 18, 2016			
	Polk	Highlands	Hardee
Shelters	12	2	1
Children Removed	24	2	2
Placed in Foster Care	3	0	0
Placed w/ a Relative	20	1	2
Placed w/a Non-Rel	1	1	0



% of Children Sheltered Placed in Foster Care							
Data as of 12/18/16							
Month	10-11	11-12	12-13	13-14	14-15	15-16	16-17
Jul	17.0%	35.8%	32.8%	44.7%	29.5%	34.7%	32.0%
Aug	24.7%	25.6%	32.0%	24.1%	34.9%	34.0%	28.7%
Sep	30.2%	51.4%	45.3%	26.2%	63.6%	27.1%	22.8%
Oct	31.6%	39.2%	34.8%	44.3%	34.5%	29.3%	27.4%
Nov	42.9%	37.3%	40.0%	44.4%	17.4%	19.2%	28.6%
Dec	38.8%	37.8%	30.0%	30.9%	52.7%	21.3%	20.3%
Jan	34.4%	51.4%	37.8%	37.5%	26.3%	21.2%	
Feb	27.8%	27.3%	42.2%	47.6%	39.4%	17.6%	
Mar	29.8%	47.6%	36.1%	47.4%	39.0%	30.0%	
Apr	45.6%	30.6%	30.3%	43.9%	24.1%	29.7%	
May	32.0%	41.2%	27.3%	28.8%	27.5%	56.3%	
Jun	29.3%	27.2%	19.0%	31.3%	33.3%	41.0%	
FY Total	32.0%	38.0%	34.3%	37.7%	34.7%	30.1%	

CLS WEEKLY SHELTER REPORT - FY 2015-2016																		
	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	15/16 Totals	14/15 Totals	13/14 Totals	12/13 Totals	11/12 Totals	10/11 Totals
# Of Shelter Hearings																		
Polk	38	25	30	39	32	37	27	29	30	23	39	21	370	329	330	283	385	403
Highlands	0	3	2	2	2	4	1	2	1	2	1	8	8	28	48	17	29	47
Hardee	4	0	0	0	1	0	1	2	1	0	0	0	9	19	11	12	16	18
Total	42	28	32	41	35	41	29	33	32	25	40	29	407	396	358	315	448	477
# Children Removed																		
Polk	67	45	68	70	48	74	49	61	57	35	63	43	680	582	578	494	643	665
Highlands	0	5	2	5	2	6	2	2	2	2	1	18	47	84	27	46	84	81
Hardee	5	0	0	0	2	0	1	5	1	0	0	0	14	35	18	20	26	29
Total	72	50	70	75	52	80	52	68	60	37	64	61	741	701	623	560	753	775
Total Children Denied Shelter																		
Polk	0	0	0	0	3	0	0	0	0	0	0	0	3	0	1	8	5	6
Highlands	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	1
Hardee	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total	0	0	0	0	3	0	0	0	0	0	0	0	3	1	1	8	5	7
# Children Placed with Relative																		
Polk	35	28	44	33	29	54	26	45	29	18	21	21	383	319	296	280	357	401
Highlands	0	5	1	2	1	2	2	1	2	2	0	13	31	50	24	22	40	34
Hardee	4	0	0	0	2	0	1	2	1	0	0	0	10	17	13	16	15	21
Total	39	33	45	35	32	56	29	48	32	20	21	34	424	386	333	318	412	456
# Children Placed with Non Relative																		
Polk	8	0	5	18	10	7	12	5	10	6	7	0	88	54	52	46	39	57
Highlands	0	0	1	0	0	0	0	0	0	0	0	2	3	7	1	4	14	13
Hardee	0	0	0	0	0	0	3	0	0	0	0	0	3	11	4	0	2	1
Total	8	0	6	18	10	7	12	8	10	6	7	2	94	72	57	50	55	71
# Children Placed in Foster Care																		
Polk	24	17	19	19	9	13	11	11	18	11	35	22	209	209	230	169	247	207
Highlands	0	0	0	3	1	4	0	1	0	0	1	3	13	27	2	19	30	34
Hardee	1	0	0	0	0	0	0	0	0	0	0	0	1	7	3	4	9	7
Total	25	17	19	22	10	17	11	12	18	11	36	25	223	243	235	192	286	248

Case Transfer Staffing Data

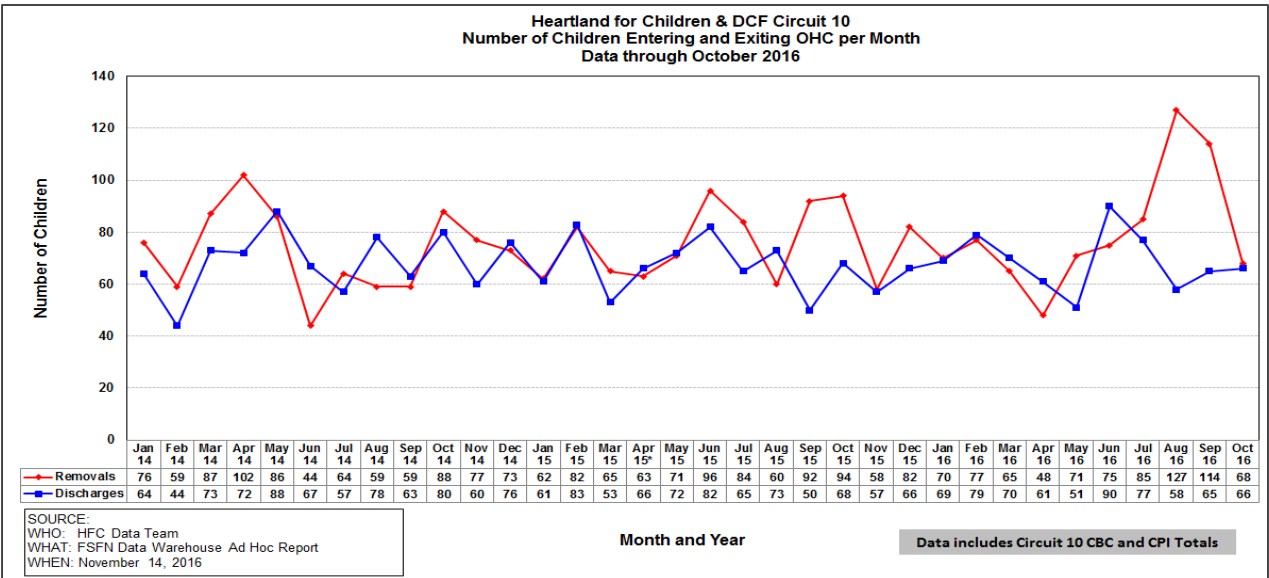
Case Transfer Data For Fiscal Year July 1, 2016 – June 30, 2017 - Data as of 12/18/2016

Agency	JUL	AUG	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	16-17 Totals	15-16 Totals	14-15 Totals
Number of Children															
CHS	37	49	35	54	40	13	0	0	0	0	0	0	228	391	259
Devereux	25	75	41	26	42	22	0	0	0	0	0	0	231	403	251
GCCC	31	49	49	43	35	20	0	0	0	0	0	0	227	388	253
One Hope	65	65	36	38	58	16	0	0	0	0	0	0	278	358	460
Total	158	238	161	161	175	71	0	0	0	0	0	0	964	1540	1223
Out of Home Care															
CHS	23	24	22	39	21	2	0	0	0	0	0	0	131	230	176
Devereux	6	40	22	19	29	10	0	0	0	0	0	0	126	218	165
GCCC	15	39	24	34	22	11	0	0	0	0	0	0	145	235	175
One Hope	18	14	13	7	10	3	0	0	0	0	0	0	65	71	130
Total	62	117	81	99	82	26	0	0	0	0	0	0	467	754	646
IN - HOME JUDICIAL															
CHS	1	2	0	2	5	1	0	0	0	0	0	0	11	30	41
Devereux	2	2	0	0	3	0	0	0	0	0	0	0	7	37	23
GCCC	3	0	0	0	3	0	0	0	0	0	0	0	6	11	12
One Hope	0	2	0	1	0	0	0	0	0	0	0	0	3	8	19
Total	6	6	0	3	11	1	0	0	0	0	0	0	27	86	95

Agency	JUL	AUG	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	16-17 Totals	15-16 Totals	14-15 Totals
NON-JUDICIAL IN HOME SERVICES															
CHS	13	15	9	12	14	8	0	0	0	0	0	0	71	83	13
Devereux	17	22	18	5	8	9	0	0	0	0	0	0	79	82	16
GCCC	12	10	23	8	9	7	0	0	0	0	0	0	69	89	44
One Hope	14	7	8	6	10	0	0	0	0	0	0	0	45	52	23
Total	56	54	58	31	41	24	0	0	0	0	0	0	264	306	96
OCS / ICPC Courtesy Supervision															
CHS	0	0	1	0	0	0	0	0	0	0	0	0	1	28	0
Devereux	0	2	0	0	0	0	0	0	0	0	0	0	2	40	1
GCCC	0	0	1	0	0	0	0	0	0	0	0	0	1	29	0
One Hope	30	42	14	24	38	13	0	0	0	0	0	0	161	217	277
Total	30	44	16	24	38	13	0	0	0	0	0	0	165	314	278
Reinstatement of Protective Services Supervision (Notice of Hearings)															
CHS	0	5	1	0	0	0	0	0	0	0	0	0	6	7	9
Devereux	0	7	0	0	2	0	0	0	0	0	0	0	9	16	17
GCCC	1	0	1	0	1	0	0	0	0	0	0	0	3	9	14
One Hope	3	0	1	0	0	0	0	0	0	0	0	0	4	9	10
Total	4	12	3	0	3	0	0	0	0	0	0	0	22	41	50

Children Entering & Exiting Care

Number of Children Entering and Exiting Out-of-Home Care per Month





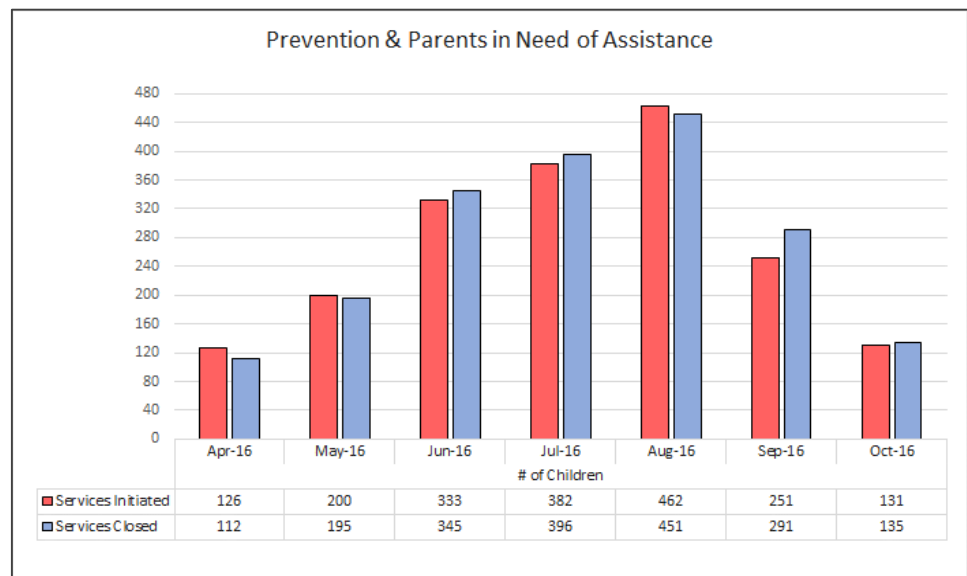
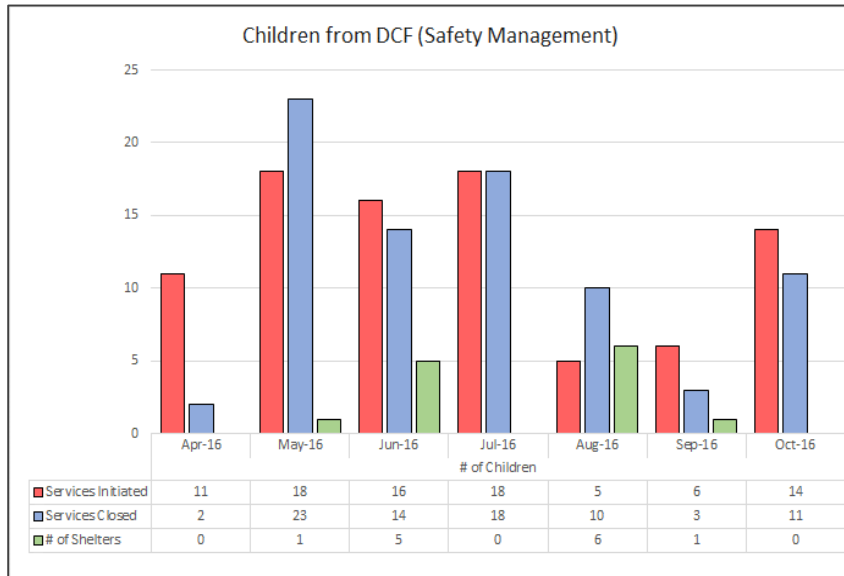
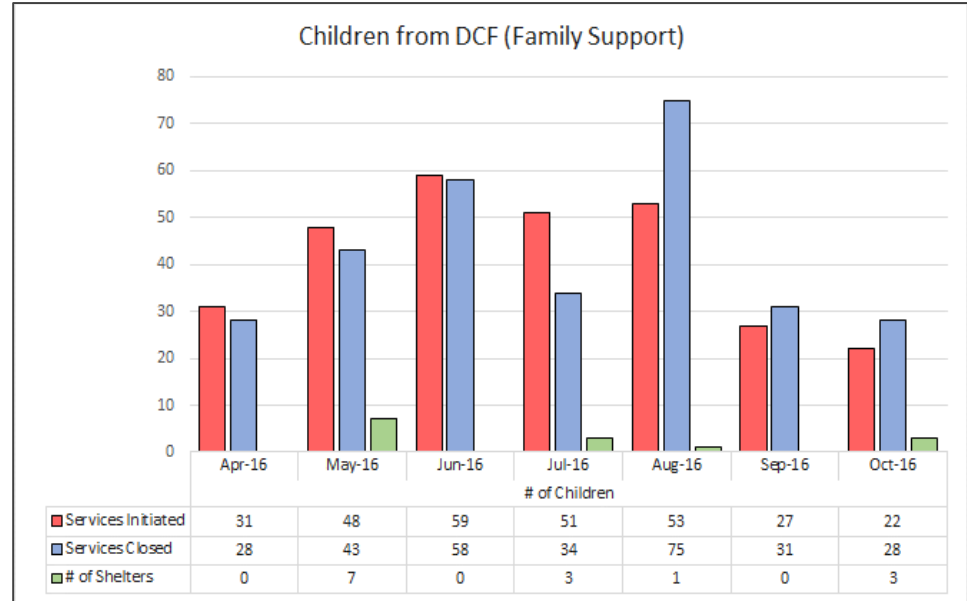
Neighbor to Family – Weekly & Monthly Census

Number of Children Served, Breakdown by Referral Type

Neighbor To Family - Weekly Census Numbers

Weekly Data 12/12/16 through 12/18/16

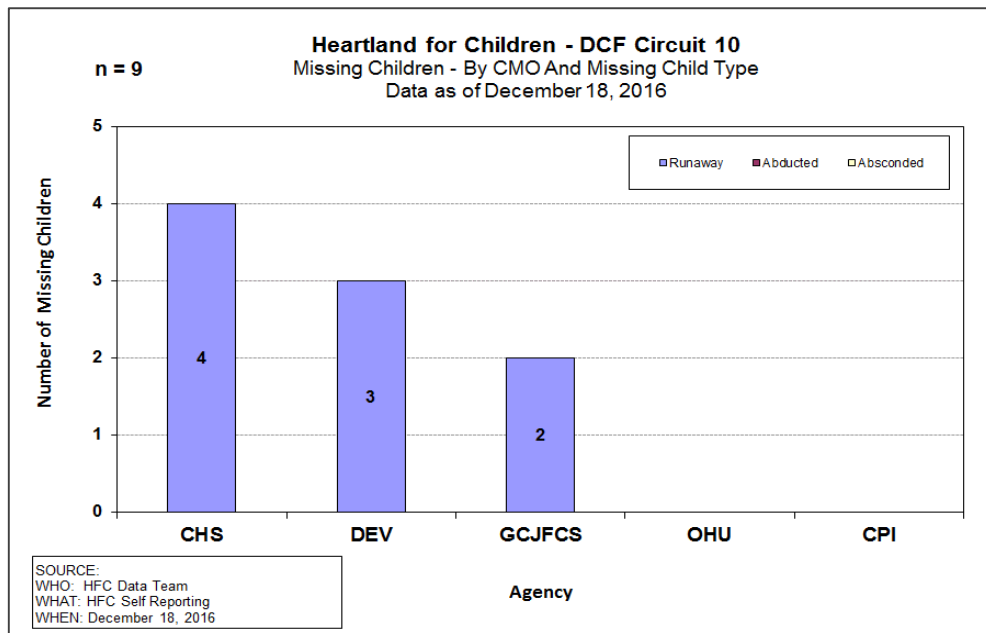
Referral Type	Number of Families	Number of Children	Number Opened	Number Closed	Number Screened	Children Sheltered
CPI - Safety Management	1	2	0	0	0	0
CPI - Family Support Services	36	88	3	2	11	0
Specialized - Family Support Services	12	28	1	1	2	0
Prevention - Community Referral	30	85	15	10		
Special Conditions Report	6	15	3	0		
Nurturing Parent	25	48	1	0		



Fiscal Year to Month Percentage of Children Not Sheltered: **92.9%**

Missing Children

Number of Missing Youth as of Reporting Date

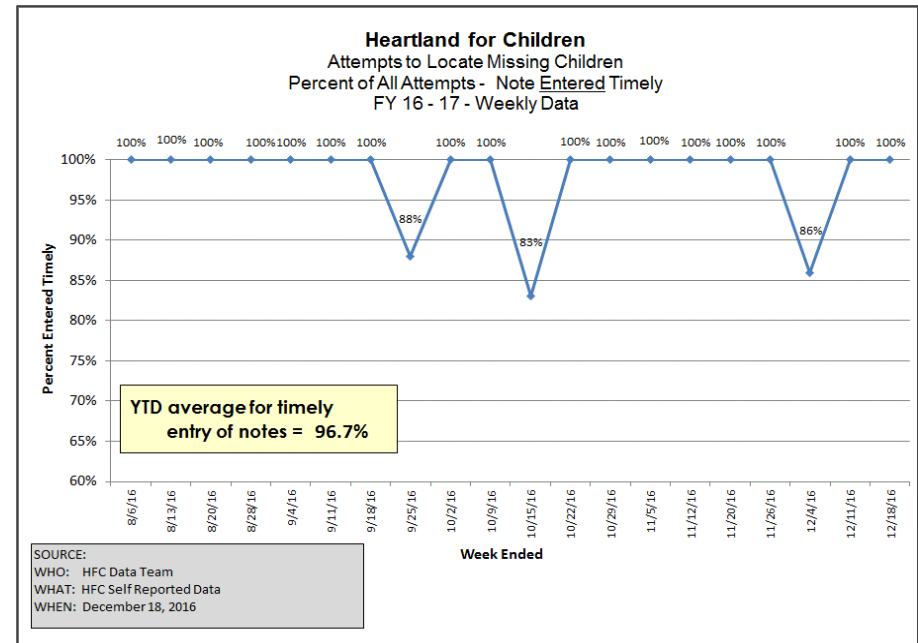
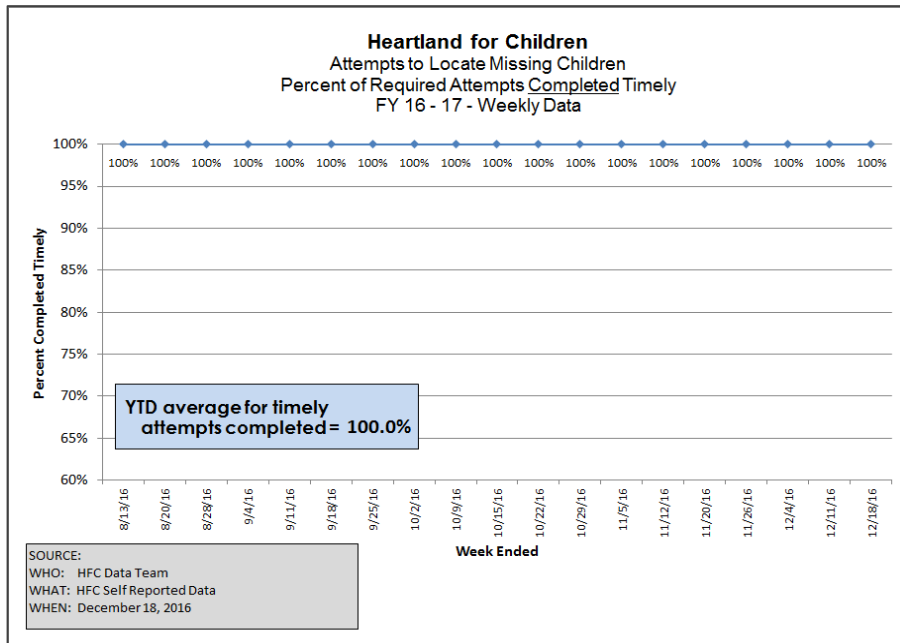


Circuit 10 - Weekly Missing Children Report												
Number of Missing Youth as of Reporting Date												
Reporting Date	Total	CHS	DEV	GCJFCS	OHU	CPI	Total New Episodes Month to Date	Total Recoveries Month to Date	Timely Reporting Compliance This Week	Timely Reporting Compliance Mnth to Date	Timely Reporting Compliance Misses	Agency Responsible for Missed MCR
M/End Jul 2015	7	3	0	2	0	2	26	27		85%		
M/End Aug 2015	11	3	3	2	0	3	27	22		93%	2	
M/End Sept 2015	7	3	2	2	0	0	28	32		100%	0	
M/End Oct 2015	5	3	2	0	0	0	32	34		97%	1	
M/End Nov 2015	4	3	0	0	0	1	19	20		95%	1	
M/End Dec 2015	3	2	1	0	0	0	14	14		79%	3	
M/End Jan 2016	3	2	1	0	0	0	22	17		95%	1	
M/End Feb 2016	2	1	2	0	0	0	47	53		89%	5	
M/End Mar 2016	5	3	1	1	0	0	39	36		95%	0	
M/End Apr 2016	6	3	2	1	0	0	42	52		98%	1	
M/End May 2016	3	2	1	0	0	0	24	19		100%	0	
M/End June 2016	3	2	1	0	0	0	29	29		97%	1	
M/End July 2016	3	1	1	1	0	0	19	21		95%	1	
M/End Aug 2016	4	1	1	1	0	1	15	13		100%	0	
M/End Sept 2016	7	3	2	2	0	0	17	16		94%	0	
M/End Oct 2016	6	2	2	2	0	0	19	19		89%	2	
M/End Nov 2016	7	3	1	3	0	0	21	23		100%	0	
12/4/2016	8	3	2	3	0	0	3	2	100%	100%	0	
12/11/2016	6	2	2	2	0	0	5	6	100%	100%	0	
12/18/2016	9	4	3	2	0	0	11	9	100%	100%	0	

Missing Children – Attempts to Locate

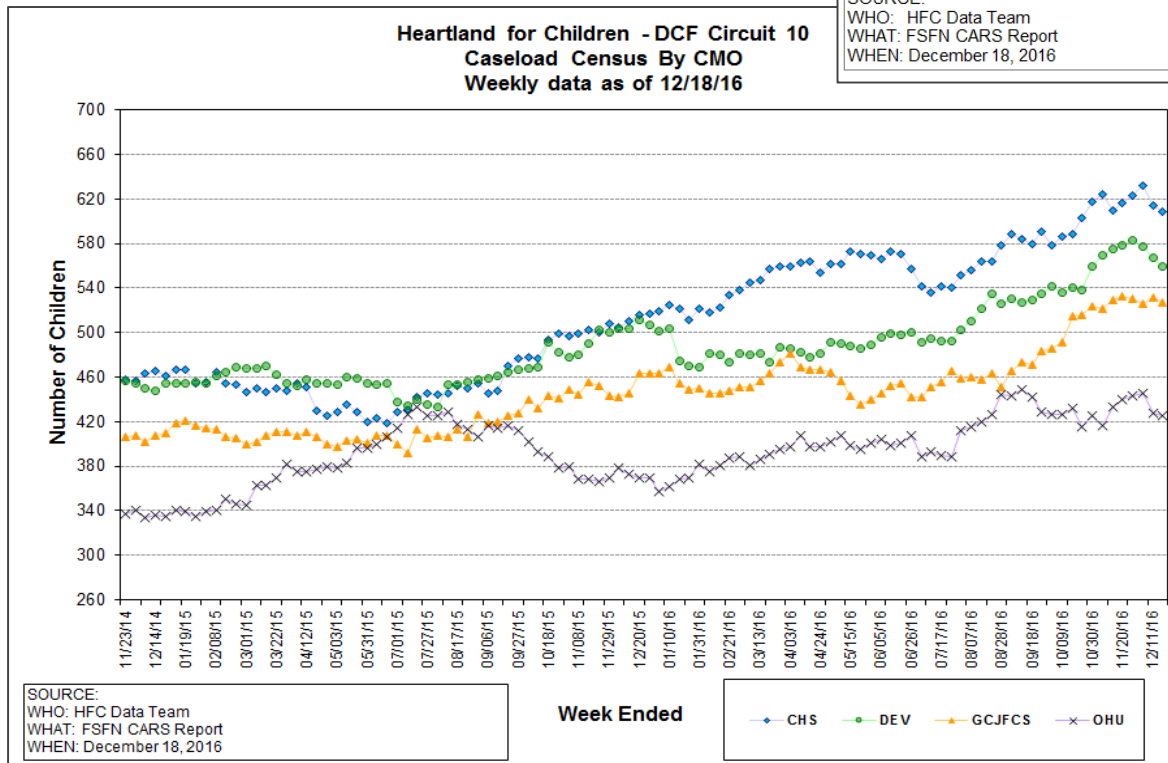
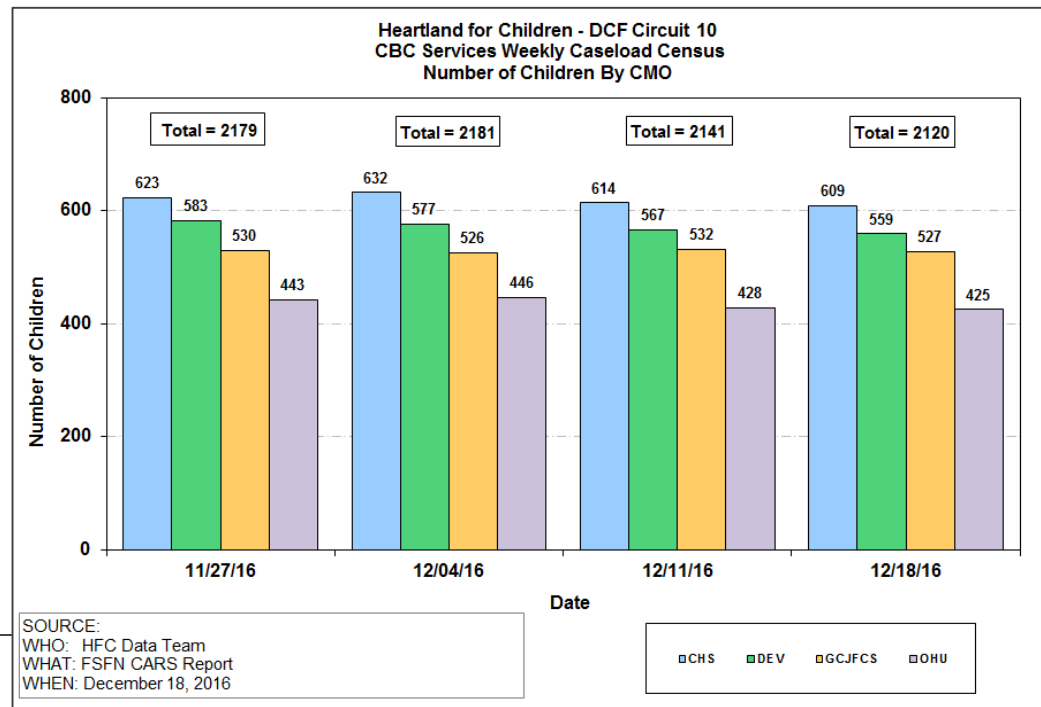
HFC – DCF Circuit 10 Attempts to Locate Missing Children

Attempts to Locate								
Week of 12/11/2016 through 12/17/2016								
Agency	Required	Required Completed	Required Completed Timely	Percentage Completed Timely	Notes Required	Voluntarily Completed	Notes Entered Timely	Attempt(s) to Locate note(s) entered within 24 hours
CHS	2	2	2	100%	2	0	2	100%
DEV	2	2	2	100%	2	0	2	100%
GCJFCS	2	2	2	100%	2	0	2	100%
OHU	0	0	0	-	0	0	0	-
PI	0	0	0	-	0	0	0	-
Total	6	6	6	100%	6	0	6	100%



Caseload Census Information

CBC Services Weekly Caseloads By CMO



Caseload Census Information

Case Manager Caseload Breakdown by Agency – Data as of 12/11/2016

Count of Case Managers With Caseload Range							
CMO	1-5 Children in Caseload	6-15 Children in Caseload	16-24 Children in Caseload	25+ Children in Caseload	30+ Children in Caseload	Total Case Managers	Avg # of Children per CM
CHS	0	5	10	3	8	26	23.6
DEV	4	3	3	3	11	24	23.6
GCJFCS	1	4	12	9	0	26	20.5
OHU	1	15	7	3	1	27	15.9
# of Case Managers	6	27	32	18	20	103	20.8

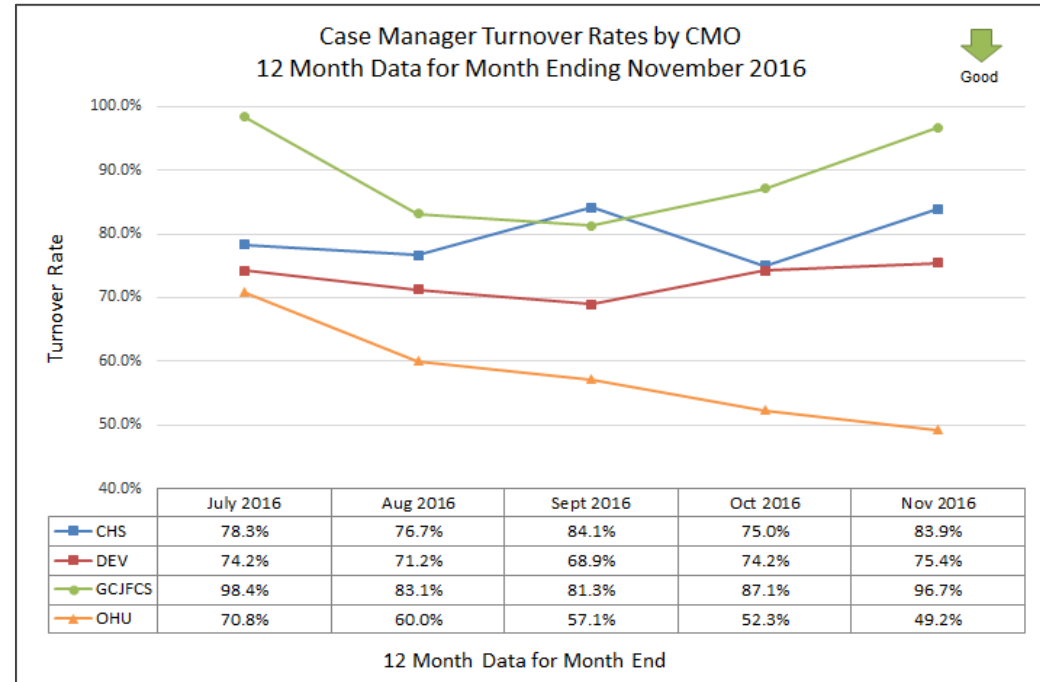
Percent of Case Managers That Are at or Under the National Caseload Standard of 15			
Data as of 12/11/2016			
CMO	# Case Managers	# W/Caseload at 15 or lower	Percent at 15 or lower
CHS	26	6	23.1%
DEV	24	8	33.3%
GCJFCS	26	7	26.9%
OHU	27	18	66.7%
HFC	103	39	37.9%

* Data Excludes Supervisor Count

Case Management Organization Turnover

12 Month Case Manager Turnover Rates by Agency

Employee Turnover Rates By CMO		
12 Month Data for Month Ended November 2016		
CMO	Case Manager	Case Manager Supervisor
CHS	83.9%	26.7%
DEV	75.4%	50.0%
GCJFCS	96.7%	12.5%
OHU	49.2%	40.0%



Monthly Birth Parent Contacts

Target = 70% Mothers and 50% Fathers - seen monthly

Birth Parent Contact Required and Completed November 2016

AGENCY	# Moms Required	# Moms Completed	Mom % Completed	# Dads Required	# Dads Completed	Dad % Completed	Combined Average
CHS	247	185	74.9%	158	78	49.4%	62.1% ★
DEV	195	164	84.1%	97	48	49.5%	66.8% ★
GCCFCS	216	157	72.7%	153	80	52.3%	62.5% ★
OHU	78	60	76.9%	44	21	47.7%	62.3% ★
TOTAL	736	566	76.9%	452	227	50.2%	63.6%

Source: FSFN Report - "Worker Contacts with Birth Parents Listing by Agency" Data-as-of: 12/09/16

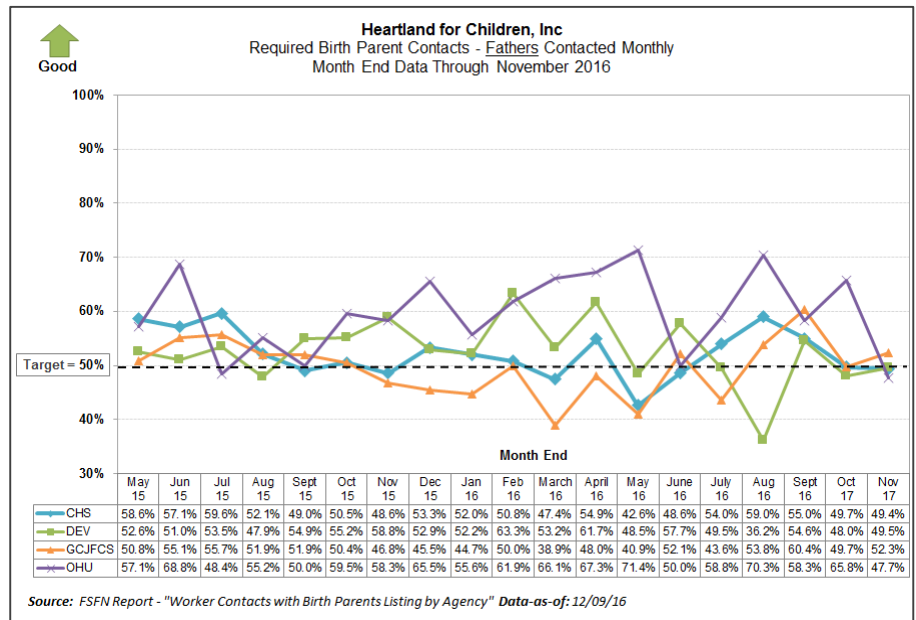
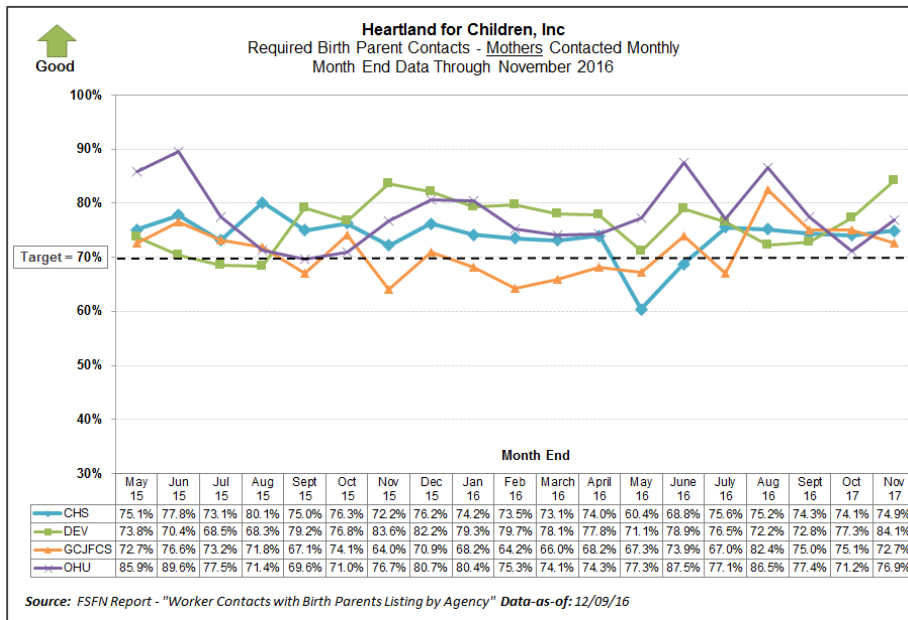
Birth Parent Contacts made in the month of December 2016 by CMO

FSFN Data as of 12/18/16

AGENCY	Mom % Completed	Dad % Completed
CHS	45.83%	19.61%
DEV	44.39%	13.54%
GCFCS	36.32%	18.59%
OHU	51.35%	25.00%
HFC	43.11%	18.43%

Green = 70% or higher Mom / 50% or higher Dad
Yellow = 63%-69% Mom / 45%-49% Dad
Red = < 63% Mom / < 45% Dad

Source: Mindshare Mother / Father Contacts Dashboard



Healthcare Information

Data Entered Into FSFN for Children in Out of Home Care

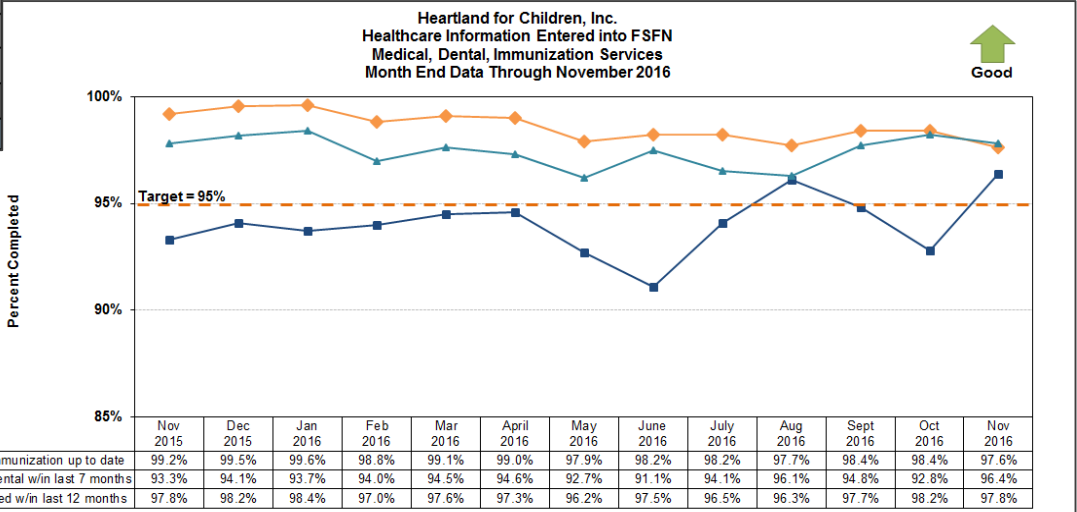
Heartland for Children, Inc. Health Information in FSFN for Children in OHC as of 12/18/2016						
Agency	# of Children in OHC	% With a Medical Record in FSFN	% With Medical Service in last 12 Months	% With Dental Service in Last 7 months	% with Immunizations Up to Date	Overall Performance
CHS	393	99.7%	98.5%	94.3%	98.5%	97.1%
DEV	333	100.0%	98.2%	95.4%	99.4%	97.7%
GCJFCS	367	100.0%	97.8%	95.1%	99.5%	97.5%
OHU	142	99.3%	92.3%	94.0%	87.3%	91.2%
HFC	1235	99.8%	97.5%	94.8%	97.7%	96.7%

Source: FSFN report "Healthcare Service Information for Children in Out-of-home Care Daily Listing - OCWDRU"

Health Information in FSFN as of 12/18/2016				
Agency	# of Missing Medical Records	# of Medical Appointments Needing Update	# of Dental Appointments Needing Update	# of Immunization Needing Update
CHS	1	6	13	6
DEV	0	6	8	2
GCJFCS	0	8	11	2
OHU	1	11	5	18
Total	2	31	37	28

Source: "Healthcare Service Information for OHC - Daily Listing - OCWDRU"

Health Information in FSFN for Children in OHC on 11/30/16						
Lead Agency	Children in OHC	Medical / Mental Health Record in FSFN	Medical Service in the Last 12 Months	Dental Service in the Last 7 Months	Immunizations up to date	Overall Measure
Big Bend CBC	815	100.0%	99.6%	98.6%	99.6%	99.3%
Families First Network	1388	98.1%	85.4%	67.0%	91.2%	81.2%
Community Partnership for Children	1165	99.9%	89.5%	71.3%	97.5%	86.1%
Family Integrity Program	221	98.6%	90.0%	80.0%	85.1%	85.0%
Family Support Services of North Fla	864	100.0%	98.5%	92.8%	96.4%	95.9%
Kids First of Florida, Inc.	241	100.0%	97.1%	94.2%	98.8%	96.7%
Partnership for Strong Families	835	100.0%	98.7%	91.2%	97.7%	95.9%
Brevard Family Partnership	690	99.6%	97.0%	91.8%	98.6%	95.8%
CBC of Central Florida	1221	99.9%	95.9%	93.6%	98.2%	95.9%
CBC of Central Florida (Seminole)	385	99.5%	89.6%	84.4%	94.3%	89.4%
Heartland for Children	1247	99.8%	97.8%	96.4%	97.6%	97.3%
Kids Central, Inc.	1558	99.9%	96.5%	90.3%	98.2%	95.0%
Childrens Network of SW Florida	1399	99.6%	92.2%	86.1%	96.9%	91.7%
Eckerd Community Alternatives	1860	99.6%	98.9%	97.3%	92.1%	96.1%
Eckerd Community Hillsborough	2195	100.0%	99.3%	97.3%	67.9%	88.1%
Sarasota Y/Safe Children Coalition	1036	100.0%	95.3%	76.9%	99.9%	90.7%
ChildNet-Broward	2251	100.0%	93.8%	93.2%	95.6%	94.2%
ChildNet-Palm Beach	1076	99.9%	93.7%	84.1%	97.5%	91.8%
Devereux CBC	577	100.0%	98.4%	92.1%	97.7%	96.1%
Our Kids of Miami-Dade/Monroe, Inc	1827	99.9%	97.6%	94.5%	99.5%	97.2%
Statewide	22851	99.8%	95.5%	89.8%	93.9%	93.0%
HFC Rank in Category			7th	4th	10th	2nd



Source:
 WHO : HFC Data Team
 WHAT: Healthcare Service Information for Children in OHC
 WHEN: December 12, 2016

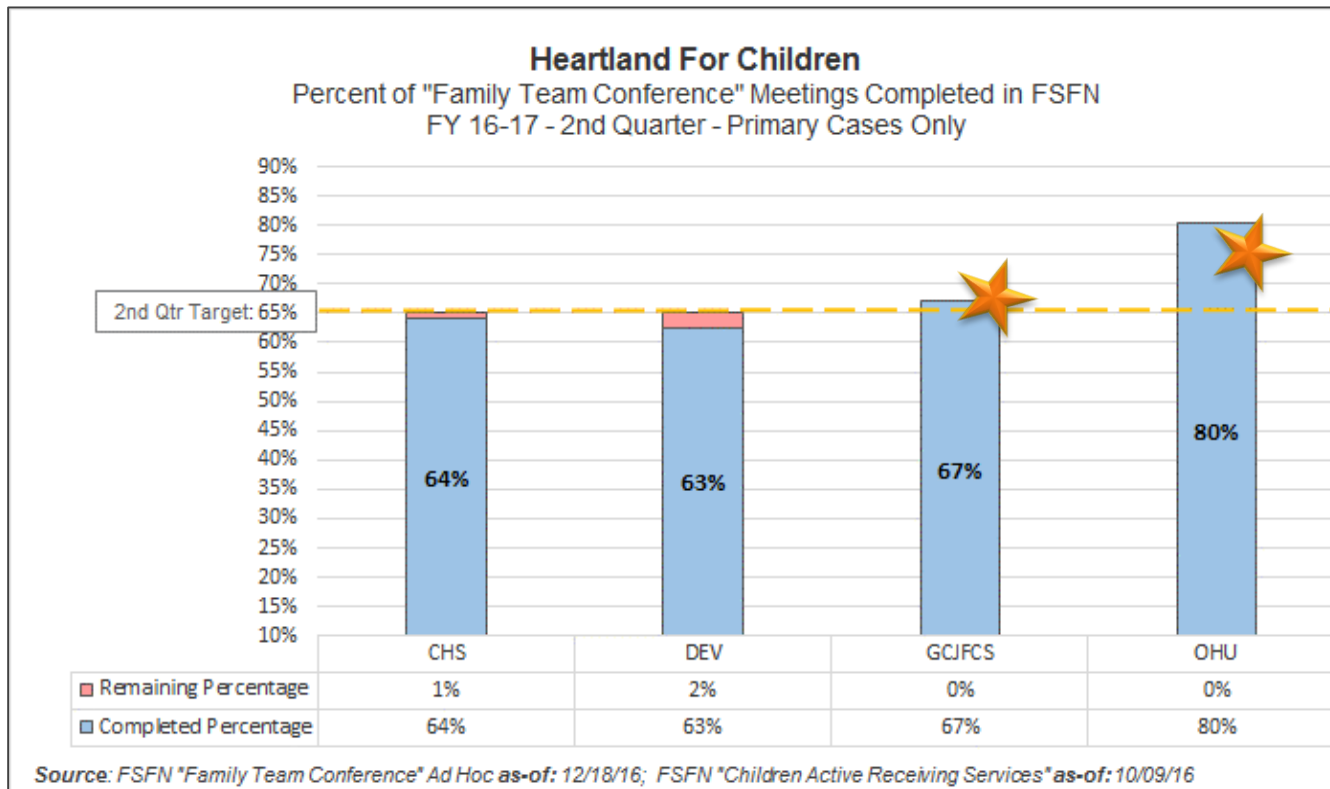
Month End

Contract Measure 7 - Family Team Conferences Completed

FY16-17 Contract Measure #7 – 2nd Qtr Target: **65%**

Percent of Family Team Conferences Completed									
Primary Cases with an FTC Meeting Completed as of 12/18/2016									
Agency	Percent Completed by Quarter Snapshot				FY FTCs by 1st Qtr Caseload				
	Qtr 1	Qtr 2	Qtr 3	Qtr 4	FTCs Completed	FTCs YTD 16-17	FTCs Remaining	2nd Qtr Caseload	FYD Percentage
CHS	15%	9%			119	64	1	285	64%
DEV	5%	7%			132	30	6	259	63%
GCJFCS	13%	9%			117	48	0	246	67%
OHU	20%	8%			66	32	0	122	80%
Grand Total	12%	8%			434	174	7	912	67%

Source : FSN Ad Hoc FTCs-as-of: 12/18/16; FSN CARS Caseload 2nd Qtr-as-of: 10/09/16



Health Management Forms Received for Active Children in OHC – December 2016

Total Forms Received as of 12/20/2016 MARS Forms Checked as of 12/20/2016

Agency / Unit	Health Forms Received	Active OHC Children	Percentage Received	MAR Form Complete	MAR Form Required	Percentage MAR Complete
CHS	74	407	18.2%	31	68	45.6%
141832-CHSFL	0	95	0.0%	6	16	37.5%
141835-CHSFL	17	67	25.4%	11	23	47.8%
141837-CHSFL	18	50	36.0%	8	13	61.5%
141839-CHSFL	2	106	1.9%	3	9	33.3%
141846-CHSFL	37	89	41.6%	3	7	42.9%
DEV	105	331	31.7%	18	33	54.5%
141827-DEV	8	25	32.0%	0	1	0.0%
141828-DEV	50	87	57.5%	9	10	90.0%
141836-DEV	32	67	47.8%	4	10	40.0%
141845-DEV	9	49	18.4%	1	2	50.0%
141848-DEV	3	68	4.4%	0	2	0.0%
141849-DEV	3	35	8.6%	4	8	50.0%
GCJFCS	42	358	11.7%	10	45	22.2%
141035-GCCC	4	35	11.4%	1	5	20.0%
141036-GCCC	10	25	40.0%	2	9	22.2%
141037-GCCC	0	55	0.0%	3	9	33.3%
141038-GCCC	0	63	0.0%	1	8	12.5%
141039-GCCC	0	77	0.0%	2	10	20.0%
141040-GCCC	17	71	23.9%	1	4	25.0%
141041-GCCC	11	32	34.4%	0	0	-
OHU	29	147	19.7%	7	21	33.3%
140121-OHU	2	18	11.1%	1	5	20.0%
142849-OHU	0	20	0.0%	1	4	25.0%
142853-OHU	0	41	0.0%	1	6	16.7%
142854-OHU	0	24	0.0%	0	1	0.0%
142855-OHU	27	44	61.4%	4	5	80.0%
HFC Total	346	1243	27.8%	66	167	39.5%

Data Exceptions: Placements

Last 6 Reporting Periods – Totaled by Agency

Placement Exceptions by Number of Weeks on List				
Data as of 12/18/2016				
Agency	Greater than 2 weeks	1 - 2 weeks	Less than 1 week	Grand Total
CHS		4	6	10
DEV		4	12	16
GCJFCS		0	10	10
OHU		1	3	4
CPI		3	16	19
NTF				0
Grand Total	0	12	47	59

Placement Exceptions Totaled By Agency						
Last 6 Reporting Periods						
Agency	11/13/2016	11/20/2016	11/27/2016	12/4/2016	12/11/2016	12/18/2016
CHS	8	8	5	10	16	10
DEV	21	18	4	9	14	16
GCJFCS	11	18	23	6	3	10
OHU	8	9	12	2	3	4
CPI	11	8	5	6	18	19
NTF	0	0	0	5	2	0
District Total	59	61	49	38	56	59

Data Exceptions: AFCARS

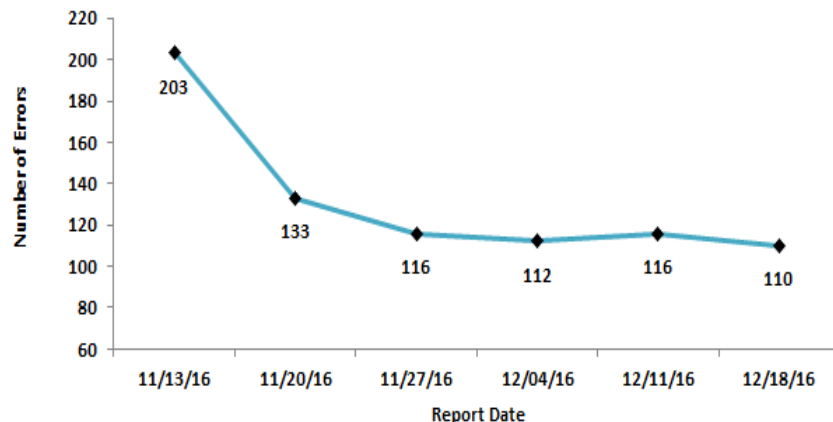
Data for Reporting Period - 10/01/16 – 03/31/17

AFCARS Foster Care Report

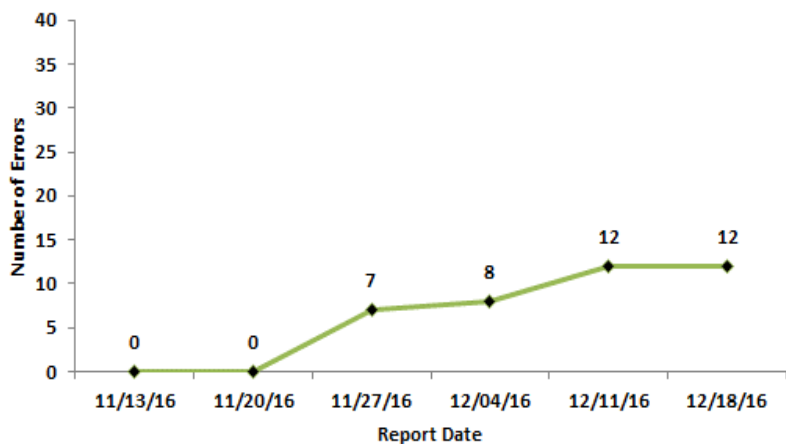
Agency	Child Info	Provider	Legal	Mother Married	Cannot Be Corrected	Total
CHS	0	0	11	0	15	26
DEV	0	0	17	0	11	28
GCJFCS	0	0	22	0	14	36
OHU	0	0	0	0	3	3
CPI	10	4	2	1	0	17
Total	10	4	52	1	43	110

Source : FSNF AFCARS Foster Error Report & OCWRDU Rpt as of: 12/18/16

AFCARS Foster Care Errors Weekly FSNF Data as 12/18/16



AFCARS Adoption Errors Weekly FSNF Data as of 12/18/16



AFCARS Adoption Errors

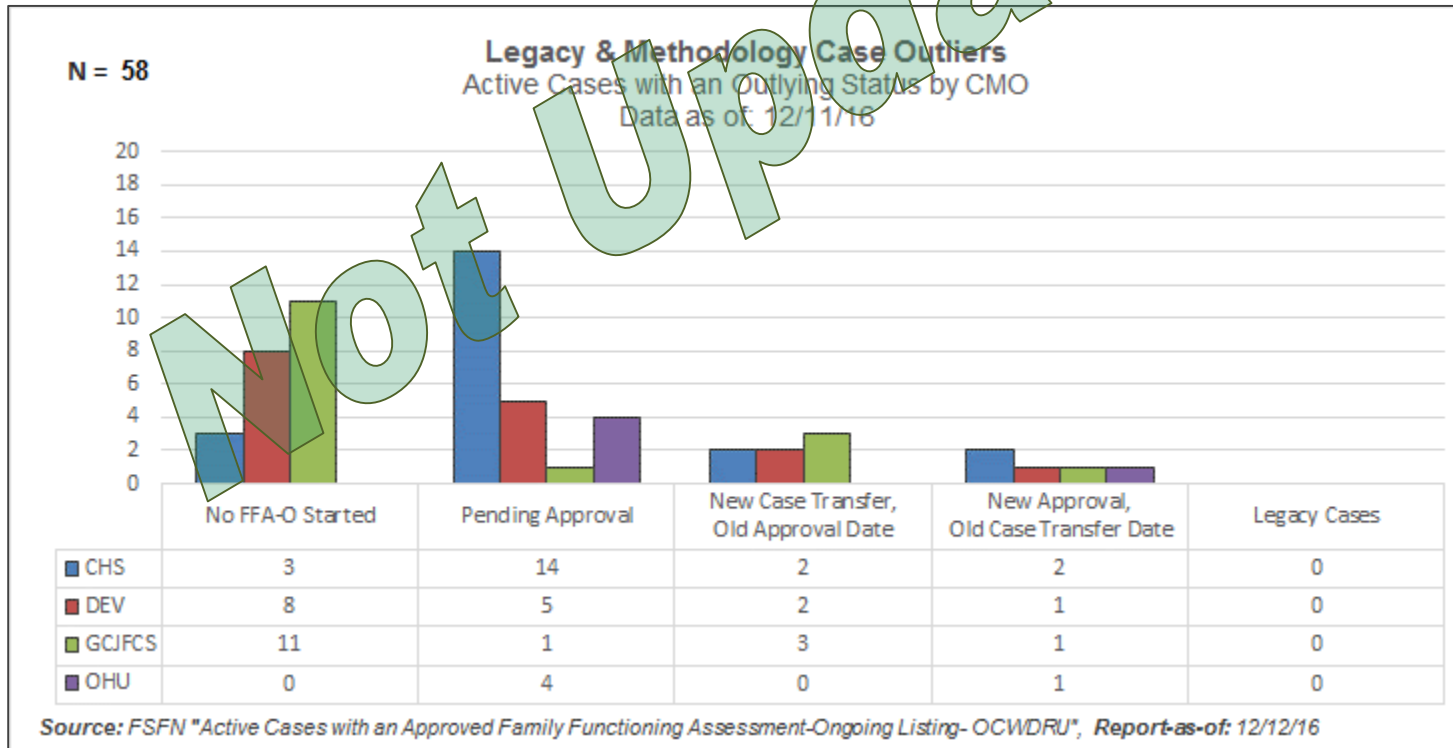
Agency	Adoption	Child Info	Provider	Legal	Cannot Be Corrected	Total
CHS	0	0	0	0	0	0
DEV	0	0	0	0	0	0
GCJFCS	0	0	0	0	0	0
OHU	0	0	0	0	0	0
HFC	0	0	0	0	12	12
Total	0	0	0	0	12	12

Source : FSNF AFCARS Foster Error Report & OCWRDU Rpt as of: 12/18/16

Legacy and Methodology Caseload

Status of Outlying Legacy & Methodology Cases

Breakdown of Caseload by Legacy and Methodology Cases ~ Data as of 12/11/16					
Agency	Caseload	Legacy Cases	Percentage	Methodology	Percentage
CHS	289	0	0.0%	289	100.0%
DEV	271	0	0.0%	271	100.0%
GCJFCS	263	0	0.0%	263	100.0%
OHU	106	0	0.0%	106	100.0%
HFC Total	929	0	0.0%	929	100.0%



Family Functioning Assessment – Methodology Cases

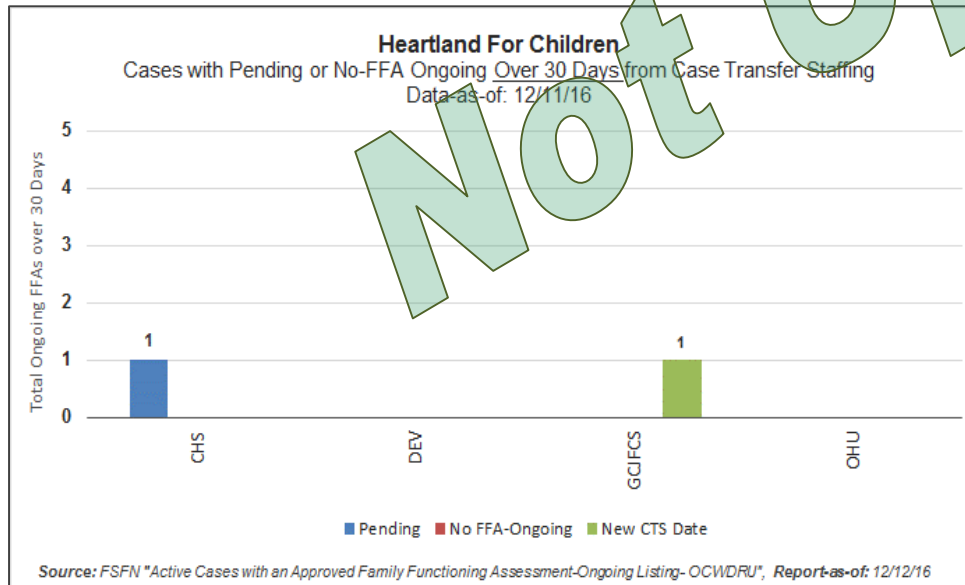
Timeliness of FFA “Approval” on Methodology Cases

Active Methodology Cases by FFA-Ongoing Status Data as of 12/11/16				
Agency	No FFA	Pending	Approved	Total
CHS	3	14	272	289
DEV	8	5	258	271
GCJFCS	11	1	251	263
OHU	0	4	102	106
Total	22	24	883	929

CMO Contract Measure 5 – 2nd Quarter

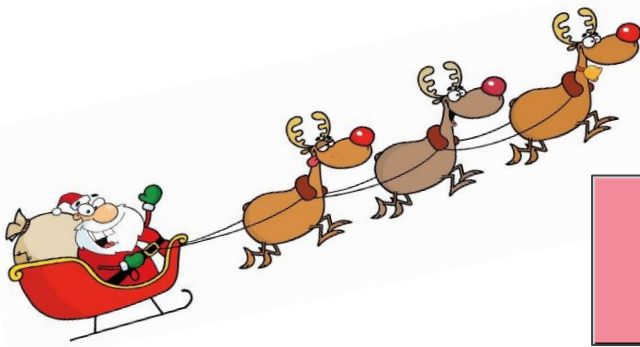
Percentage of Family Functioning Assessments Approved within 30 days of Case Transfer Staffing 2nd Quarter-to-Date as of 12/11/16			
Agency	Timely (< 30 Days)	Total Approved (2nd Qtr)	Percent Completed Timely
CHS	33	37	89.2% ★
DEV	48	51	94.1% ★
GCJFCS	39	44	88.6% ★
OHU	17	18	94.4% ★
HFC TOTAL	137	150	91.3%

FY 16-17 Target = **85% and above.**



Number of Cases with Pending or No-FFA Ongoing Status by Agency Days since Case Transfer Staffing as-of: 12/11/16											
Agency	NEW CTS	1 - 30 Days		31 - 60 Days		61 - 120 Days		120+ Days		Total	
CHS	2	13	3	1	0	0	0	0	0	14	3
DEV	2	5	8	0	0	0	0	0	0	5	8
GCJFCS	3	1	11	0	0	0	0	0	0	1	11
OHU	0	4	0	0	0	0	0	0	0	4	0
TOTALS	7	23	22	1	0	0	0	0	0	24	22

Legend: # of Pending Cases (blue), # of No-FFA Ongoing Cases (red)



Home for Winter Holidays

Projected Number of Children Going Home for Winter break

<i>Winter Break Weeks: December 19 - January 2</i>					
Agency	Projected (CMO self reported)	Motion Required		Motion Filed (7-10 days before)	Visit Occurred
		No	Yes		
CHS	47	20	10	-	-
DEV	20	14	1	-	-
GCJFCS	10	-	-	-	-
OHU	3	2	1	1	-
HFC Total	80	36	12	1	0

Source: CMO Self-Reporting, Data-as-of: 12/19/16



KNOWLEDGE TO **ACTION**

KNOWLEDGE:

ASSESSING EDUCATIONAL NEEDS OF CHILDREN

The purpose of assessing the educational needs of children is to collect information necessary to make important decisions about services or supports that may be needed to help each child improve their overall success and well-being. Assessment must always serve in ways that enhance opportunities for optimal growth, development, and learning. The process of determining individual educational needs informs education practices and provides a template for setting individual goals.


Formal assessments usually entail the use of standardized tests -- tests that must be administered according to prescribed time limits, instructional and scoring procedures, and administration guidelines. Some of the options available for formal assessments include school based assessments, Early Steps, Child Find, etc. Formal tests usually fall into the following categories:

• Achievement tests • Readiness tests • Developmental screening tests • Intelligence tests • Diagnostic tests

Informal assessments do not use standardized tests but are other ways to obtain valuable and necessary information to assess needs and make decisions about educational needs and services for a child. Informal assessments include observations, anecdotal reports, interviews, reviews of actual work, reviews of reports, etc. Informal assessments should continually focus on child performance, processes, and products over periods of time and in a variety of contexts.

ACTION:

1. **Assess for educational needs, regardless of age.** The type of assessment may vary but even infants can be assessed through observation and interview for educational needs. An example would be observing that a 1yr old is not holding his own bottle/cup. An action to teach a child this would possibly be playing the monkey see/monkey do game with the child for a couple of weeks and then reassessing to see if the child has learned or is improving on holding the item themselves. If not, then there needs to be discussion about whether a more formal assessment may need to be arranged to see if it might be a developmental or physical issue.
2. **Observe:** Observe the child in the home every visit and at least quarterly in the school/daycare. Look for any indications of the child struggling or not being on pace with where the child would be expected to be performing.
3. **Interview the Caregiver:** At every visit have a conversation with the caregiver about the child's progress educationally. Ask about concerns, barriers, needs the child has regarding education and development.
4. **Interview the Child:** At every visit have a conversation with the child about his/her progress educationally. Ask about things they have learned. Ask what they like best and what they like least. Ask how they are doing in those areas. Assess if there are services or activities which might help the child improve their performance. Ask about concerns, barriers, needs the child has regarding his/her education and skills development.
5. **Interview the Teacher:** At least quarterly have a conversation with the child's teacher(s) about the child's progress educationally. Ask about concerns, barriers, needs the child has regarding education and development. Ask what services have been put in place or what other services might be available through the school to assist the child in these areas.
6. **Review:** At least monthly review the child's education screens in Mindshare, progress reports from school, homework assignments the child has, etc.
7. **Act/Consult:** Actively seek services/supports and get them in place without delay. If there are barriers discuss everything you learn through each of the activities above with your supervisor. Brainstorm ways to help the child more. Determine if more formal assessments are needed. Consult with the DCF Liaison at the school or the HFC School Liaison.
8. **Document:** Thoroughly document in FSFN what you learn through these steps and what actions you take.

A solid green rectangular box with a thin white border, positioned at the top center of the text area.

Children are programmed to be loyal to their caretakers, even if they are abused by them. Terror increases the need for attachment, even if the source of comfort is also the source of terror. I have never met a child who was tortured at home (and who had broken bones and burned skin to show for it) who, if given the option, would not have chosen to stay with his or her family rather than being placed in a foster home.

The Body Keeps the Score by
Bessel Van Der Kolk, MD

RESOURCE NEWS FLASH... December 21, 2016

Safety Resources

National Safe Toys and Gifts Month – Each year more than 250,000 children are treated at hospitals for toy-related injuries. Most of these injuries affect children under the age of 15, and more than half injure the face; the majority of these injuries can be prevented. December is National Safe Toys and Gifts Month, and with it comes timely reminders for keeping children's toy safety top of mind. Learn how to choose safe toys and gifts for your children this holiday season by going to www.safekids.org/safetytips/field_risks/toy-safety

Recreation Resources

Youth Baseball – Lakeland City Baseball's online registration for the Spring 2016 season is now open for players ages 4 through 15 including LCB Buddy Ball for children with disabilities. Visit www.lakelandcitybaseball.com and click on "online registration." Buddy Ball is free and t-ball players receive a special registration discount! If you prefer to register in person, there will be a walk-up registration on January 14th from 9:00am-2:00pm at the Peterson Park (3700 Cleveland Heights Blvd., Lakeland) concession stand.

Education Resources

Financial assistance/Scholarships – Help build awareness of the availability of scholarship opportunities to help all students get to and through college. The Florida Center for Child Welfare has collected resources to help youth plan for After High School on its Education Resources Page. Go to www.centerforchildwelfare.org/ChildWellBeing/EducationalResources.shtml

Health Resources

Free Vision Screening – Prevent Blindness Florida will be providing **free** vision screening for children and adults on January 2nd from 9:00am-12:30pm at the Department of Health Lakeland Health Clinic (3241 Lakeland Hills Blvd.). No appointment is necessary.

Mental Health Resources

Dealing with Sexual Abuse – *Caring for Kids: What Parents Need to Know*, tells parents and caregivers how to protect their children from—and how to help children who have experienced—sexual abuse. *Caring for Kids* defines sexual abuse, describes steps to take if their child discloses sexual abuse, dispels the myths of sexual abuse, and details both impact of sexual abuse on children and the signs of posttraumatic stress. This compilation of handouts, fact sheets, and Q & A's can be found at www.nctsn.org/sites/default/files/assets/pdfs/caring_for_kids.pdf

Holiday Stress – To help people cope with grief, stress, and depression during the holiday season, the National Child Traumatic Stress Network (NCTSN) has gathered resources for educators, families, and mental health professionals on such topics as Holiday Stress on the Body, Seasonal Affective Disorder, Tips on Managing Holiday Stress, Celebrating the Holidays without Family Members, Striking Out Stress: A Gallery Walk Activity, and much more. Visit <http://nctsn.org/resources/public-awareness/holiday-stress>

Young Children Resources

Sensory Story time – The Lakeland Public Library (100 Lake Morton Dr.) is hosting Sensory Storytime – a program of stories and activities that are created for children ages 3-10 on the autism spectrum or with sensory sensitivities. As additional support, fidget toys and a Cozy Corner will be provided. The program runs 10:00-10:30am. An additional period of time for *Socialization & Social Activities* will be given after the program from 10:30-11:00am. The program will be held on the 2nd Saturday of each month beginning January 14th. Registration is required and will open two weeks before the event. Space is extremely limited. Parental or caregiver attendance is mandatory. Questions? Contact Melissa Estrada at 863.834.4275.

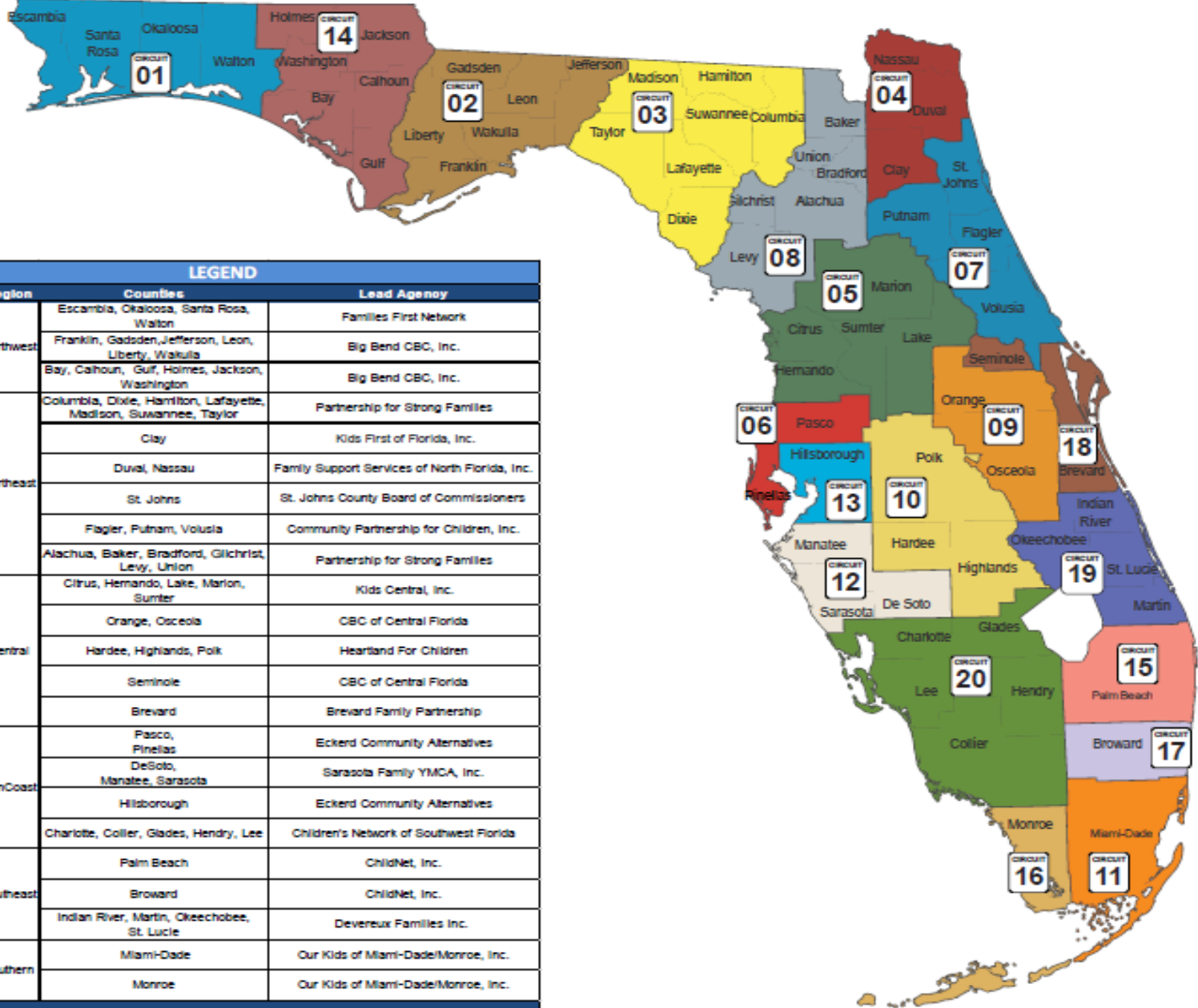


HAPPY HOLIDAYS!





Community Based Care Lead Agency Map



LEGEND				
Circuit	Region	Counties	Lead Agency	
1		Escambia, Okaloosa, Santa Rosa, Walton	Families First Network	
2	Northwest	Franklin, Gadsden, Jefferson, Leon, Liberty, Wakulla	Big Bend CBC, Inc.	
14		Bay, Calhoun, Gulf, Holmes, Jackson, Washington	Big Bend CBC, Inc.	
3		Columbia, Dixie, Hamilton, Lafayette, Madison, Suwannee, Taylor	Partnership for Strong Families	
4		Clay	Kids First of Florida, Inc.	
4	Northeast	Duval, Nassau	Family Support Services of North Florida, Inc.	
7		St. Johns	St. Johns County Board of Commissioners	
7		Flagler, Putnam, Volusia	Community Partnership for Children, Inc.	
8		Alachua, Baker, Bradford, Gilchrist, Levy, Union	Partnership for Strong Families	
5		Citrus, Hernando, Lake, Marion, Sumter	Kids Central, Inc.	
9		Orange, Osceola	CBC of Central Florida	
10	Central	Hardee, Highlands, Polk	Hearthland For Children	
18		Seminole	CBC of Central Florida	
18		Brevard	Brevard Family Partnership	
6		Pasco, Pinellas	Eckerd Community Alternatives	
12	SunCoast	DeSoto, Manatee, Sarasota	Sarasota Family YMCA, Inc.	
13		Hillsborough	Eckerd Community Alternatives	
20		Charlotte, Collier, Glades, Hendry, Lee	Children's Network of Southwest Florida	
15		Palm Beach	ChildNet, Inc.	
17	Southeast	Broward	ChildNet, Inc.	
19		Indian River, Martin, Okeechobee, St. Lucie	Devereux Families Inc.	
11	Southern	Miami-Dade	Our Kids of Miami-Dade/Monroe, Inc.	
16		Monroe	Our Kids of Miami-Dade/Monroe, Inc.	