



Community Based Care: Hardee, Highlands & Polk Counties

CBC Performance and Quality Improvement Meeting
Scheduled for Wednesday, June 28, 2017 at 10 a.m.

Data for Week Ended
Sunday, June 25, 2017

Conference Call: 866-946-1739
Participant Number: 7936917#



Community Based Care Lead Agency Scorecard

For the Quarter of January 01, 2017 to March 31, 2017

CBC Lead Agency Scorecard Performance Table	Safety				Permanency				Well-Being			
Measures	1. Rate of Abuse per day while in foster care.	2. Percent of children who are not neglected or abused during in-home services.	3. Children who are not neglected or abused after receiving services.	4. Children under supervision who are seen every 30 days.	5. Children exiting foster care to a permanent home within 12 months of entering care.	6. Children achieving permanency in 12 months for children in foster care 12 to 23 months.	7. Children who do not re-enter foster care within 12 months of moving to a permanent home.	8. Children's placement moves per 1,000 days in foster care.	9. Children in out-of-home care who have received medical services in the last 12 months.	10. Children in out-of-home care who received dental services within the last 7 months.	11. Young adults in foster care at age 18 that have completed of are enrolled in secondary education.	12. Children placed with all of their siblings who are also under court jurisdiction.
Standard	8.5	95.0%	95.0%	99.5%	40.5%	43.6%	91.7%	4.12	95.0%	95.0%	80.0%	65.0%
Reporting Period	02/01/16 - 01/31/17	11/01/16 - 01/31/17	05/01/16 - 07/31/16	01/01/17 - 03/31/17	01/01/16 - 03/31/16	4/1/2016	01/01/15 - 03/31/15	04/01/16 - 03/31/17	12/31/2016	12/31/2016	04/01/16 - 03/31/17	3/31/2017
Big Bend CBC (Circuit 2 & 14)	9.13	97.0%	96.4%	99.8%	38.6%	52.0%	91.8%	3.64	99.1%	95.8%	78.7%	68.6%
Brevard Family Partnership	14.86	98.3%	92.5%	99.8%	35.8%	45.5%	91.0%	3.66	96.8%	93.8%	86.2%	69.6%
ChildNet Inc	10.55	96.3%	95.6%	99.9%	33.8%	54.6%	88.2%	3.36	96.8%	95.9%	89.6%	56.8%
ChildNet Palm Beach	12.67	99.8%	94.7%	99.9%	49.4%	55.8%	92.8%	3.62	97.9%	93.4%	91.1%	57.7%
Children's Network of SW Florida	22.58	98.0%	93.6%	99.7%	42.0%	48.9%	91.3%	6.21	93.8%	89.6%	87.7%	61.7%
Community Based Care (Cir #9)	10.78	97.5%	95.6%	99.7%	46.7%	55.9%	93.9%	4.13	96.6%	93.1%	85.0%	63.7%
Community Based Care (Cir #18)	10.84	95.6%	100.0%	99.9%	31.9%	62.0%	86.2%	3.41	94.6%	90.9%	75.0%	63.1%
Community Partnership for Childr.	9.18	95.6%	95.3%	99.5%	33.6%	52.0%	82.6%	3.42	94.9%	80.9%	73.5%	58.9%
Devereux CBC of Okeechobee	8.82	95.9%	97.4%	99.9%	44.1%	65.7%	97.8%	4.02	98.7%	93.3%	85.0%	68.4%
Eckerd Community Alternatives	8.52	97.7%	98.0%	99.9%	47.6%	51.0%	91.0%	4.13	99.1%	95.8%	91.8%	65.5%
Eckerd Community Hillsborough	10.44	96.3%	96.7%	99.9%	42.6%	49.8%	93.3%	5.33	99.0%	97.2%	95.7%	65.2%
Families First Network	8.3	97.8%	93.0%	99.8%	33.7%	51.3%	93.3%	6.02	93.4%	84.0%	80.4%	61.5%
Family Integrity Program	8.16	96.5%	88.8%	100.0%	35.2%	54.7%	100.0%	3.13	93.4%	78.7%	75.0%	77.5%
Family Support Services North Fla	7.81	96.0%	91.9%	99.9%	44.0%	69.9%	88.0%	4.01	98.6%	96.0%	96.6%	69.6%
Heartland For Children	9.34	98.6%	95.1%	99.8%	41.6%	55.9%	91.9%	3.04	99.2%	95.8%	89.6%	63.4%
Kids Central, Inc.	10.4	97.6%	94.4%	99.7%	38.0%	47.1%	83.5%	4.07	96.9%	90.7%	83.6%	69.8%
Kids First of Florida, Inc.	12.45	96.2%	95.4%	99.9%	32.4%	55.1%	78.5%	1.67	96.3%	93.1%	100.0%	68.9%
Our Kids of Miami-Dade	8.91	99.3%	98.6%	99.5%	42.3%	53.1%	92.3%	5.38	98.0%	94.8%	87.2%	57.5%
Partnership for Strong Families	10.31	98.6%	96.8%	99.8%	52.4%	58.0%	95.0%	3.48	98.4%	92.5%	95.2%	65.5%
Sarasota Y/Safe Children Coali...	12.19	96.1%	97.8%	99.8%	47.4%	50.5%	93.5%	4.43	96.6%	76.6%	91.6%	70.9%
Statewide	10.83	97.3%	95.5%	99.8%	41.4%	53.4%	90.9%	4.33	97.2%	92.2%	87.6%	63.9%
Red Zone	8.85	92.9%	92.9%	98.9%	36.3%	39.2%	90.8%	4.54	89.9%	89.9%	69.9%	60.0%



Scorecard Measure 4 - Children Seen / Not Seen

Percent of children under supervision who are required to be seen every 30 days

Scorecard Measure #4 - Children Under Supervision Seen Who Are Seen Every Thirty Days		
Supervision between 06/01/17 - 06/30/17		
Agency	# of Children <u>Not</u> seen in 30 days	% of Children seen timely
CHS	7	99.86%
DEV	11	99.80%
GCJFCS	11	99.82%
OHU	0	100.00%
Total	29	99.87%
*Source: "Children Under Supervision Who Are Seen Every Thirty Days - Report #1144" Data-as-of: 06/25/17		

# of Children Not Seen, Month of June 2017	
# Not Seen	Agency
33	CHS
37	DEV
36	GCJFCS
15	OHU
13	CPI
134	Total
Source: FSFN Rpt "Children seen / not seen daily listing" Data-as-of: 6/25/17	



Scorecard Measures 5 & 6 - Children Achieving Permanency

SM 5 - Percent of children exiting care to a permanent home within 12 months of entering care – **Target = 40.4%**

SM 6 - Percent of children exiting care to a permanent home for children in care 12-23 months – **Target = 43.7%**

Reunifications Entered into FSFN: Week of 06/19/17 thru 06/25/17			
Agency	Timely	Un-Timely	Total
CHS		2	2
DEV	3	9	12
GCJFCS	8		8
OHU	2	4	6
Total	13	15	28

Scorecard Measure #5 - 04/01/16 to 06/30/16 Children Achieving Permanency within 0 - 12 Mths FY 16-17 - 4th Qtr as of 06/25/17			
Agency	Permanency within 12 mths	Total Children out-of-home care	Percent Timely Reunification
CHS	28	56	50.0%
DEV	16	39	41.0%
GCJFCS	25	62	40.3%
OHU	9	33	27.3%
Total	78	190	41.1%

Scorecard Measure #6 - 07/01/16 to 06/30/17 Children Achieving Permanency within 12 - 24 Mths FY 16-17 - 4th Qtr as of 06/25/17			
Agency	Permanency within 12-24 mths	Total Children LOS 12-24 mths	Percent Timely Reunification
CHS	41	81	50.6%
DEV	35	73	47.9%
GCJFCS	40	66	60.6%
OHU	30	43	69.8%
HFC	146	263	55.5%

Green = Meeting Measure, Yellow = 10% Below Measure, Red = More Than 10% Below Measure



Children Returning to Care

Number of Children in a Removal Episode Who Have Had a Prior Removal

FY 16-17 Children Returning to Care					
June Removals as of 06/25/17					
Agency	Length of Reunification				Total
	< 1 yr	1 - 2 yrs	3 - 5 yrs	5 yrs +	
CHS				1	1
DEV		1	2		3
GCJFCS	2	2	1		5
OHU					0
Total	2	3	3	1	9

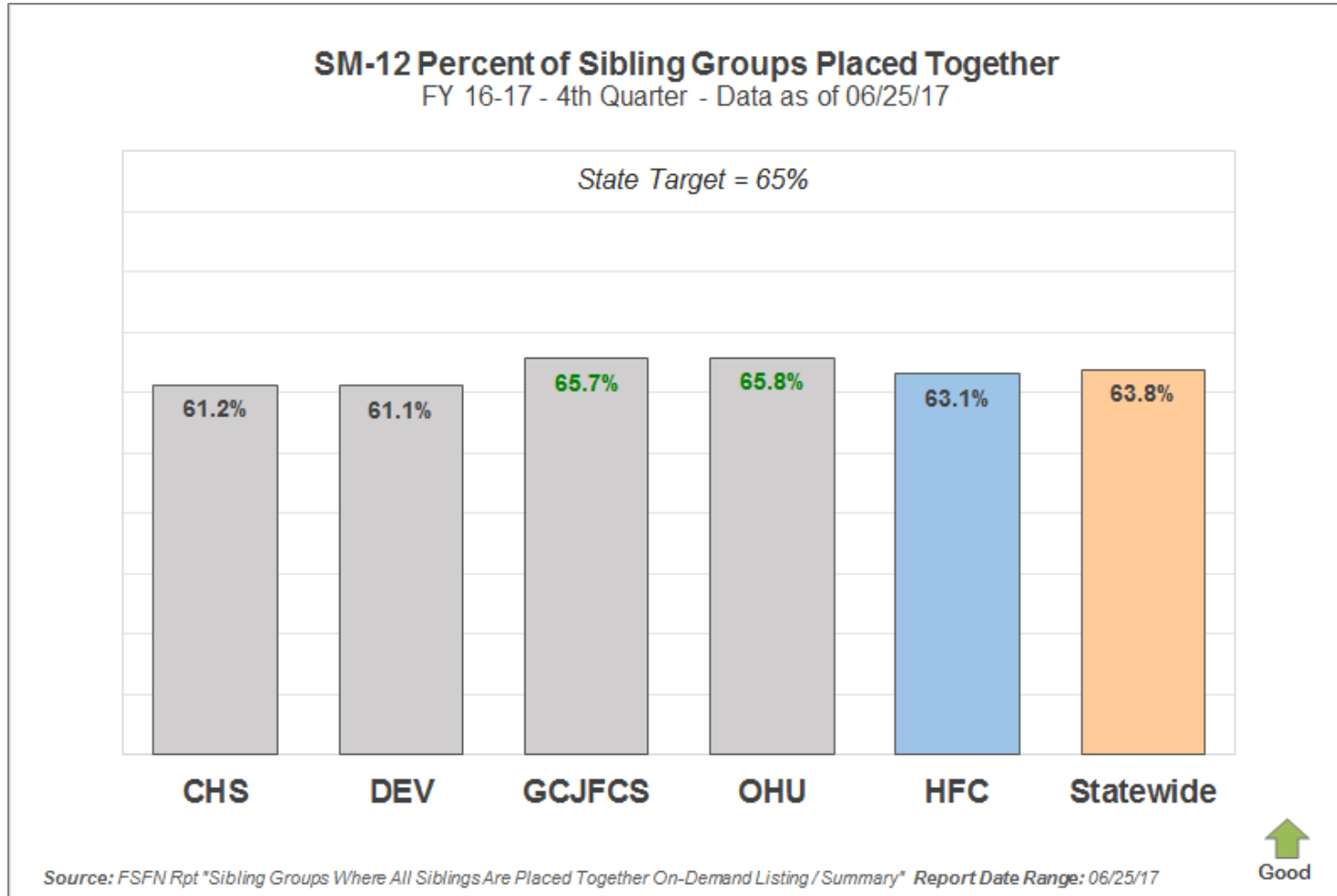
Removal Episodes for Children with a Prior Removal								
Removals entered into FSFN between 6/19/17 - 6/25/17								
Current Removal Date	Prior Unit	Prior Removal	Prior Discharge	Length of Stay (months)	Length from Prior Discharge (months)	LOS Range	P. Analytics Listing	P. Analytics Percent
6/15/2017	141837-CHSFL	2/28/2011	4/26/2011	2	73	> 5 yrs	N	-

Source: FSFN Data Warehouse Ad Hoc Report, Report-as-of: 06/26/17



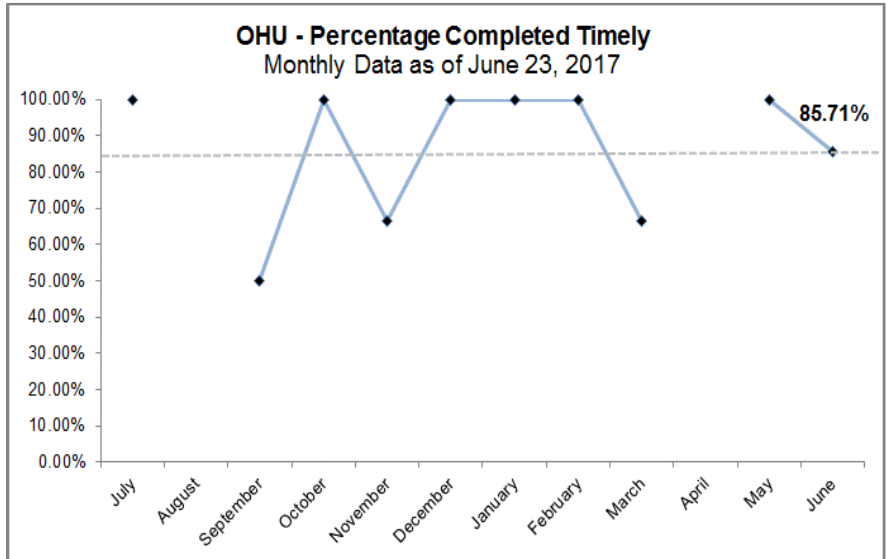
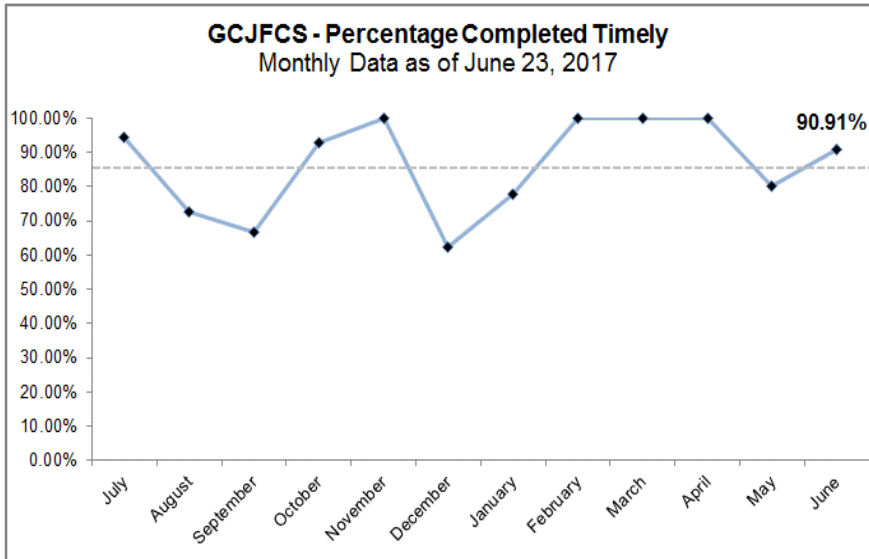
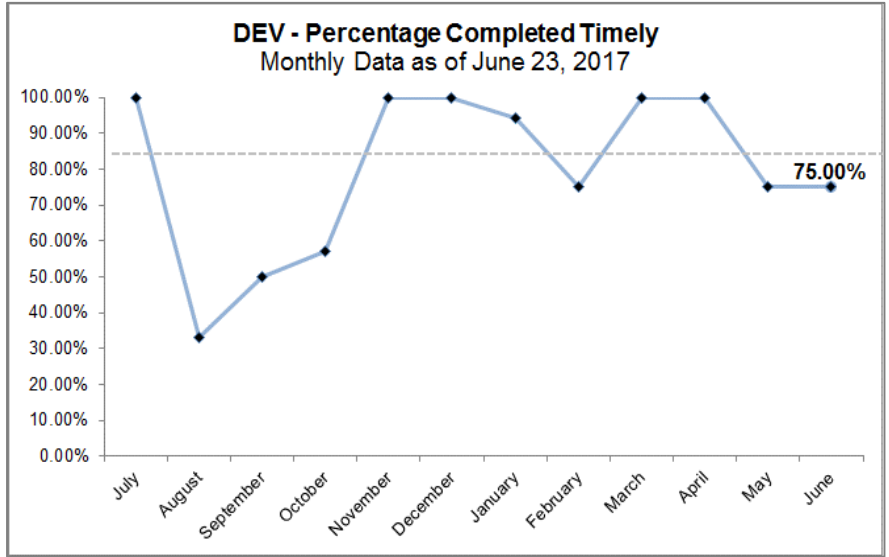
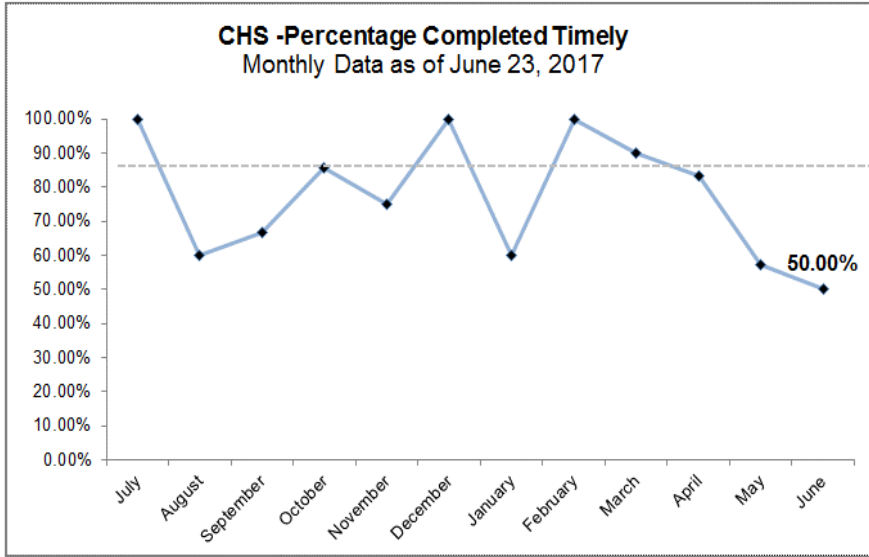
Scorecard Measure 12 – Separated Siblings

Percentage of siblings groups in out-of-home care where all siblings are placed together.



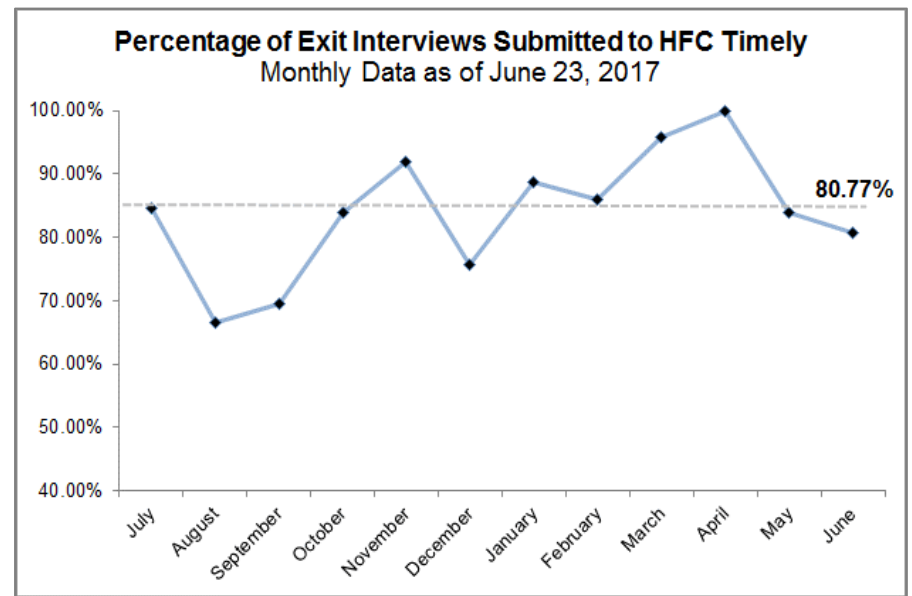
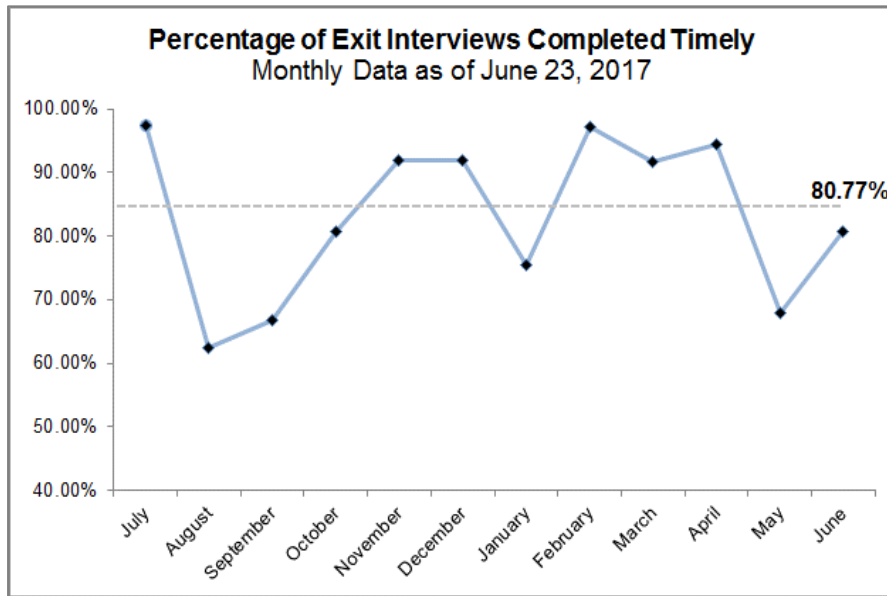
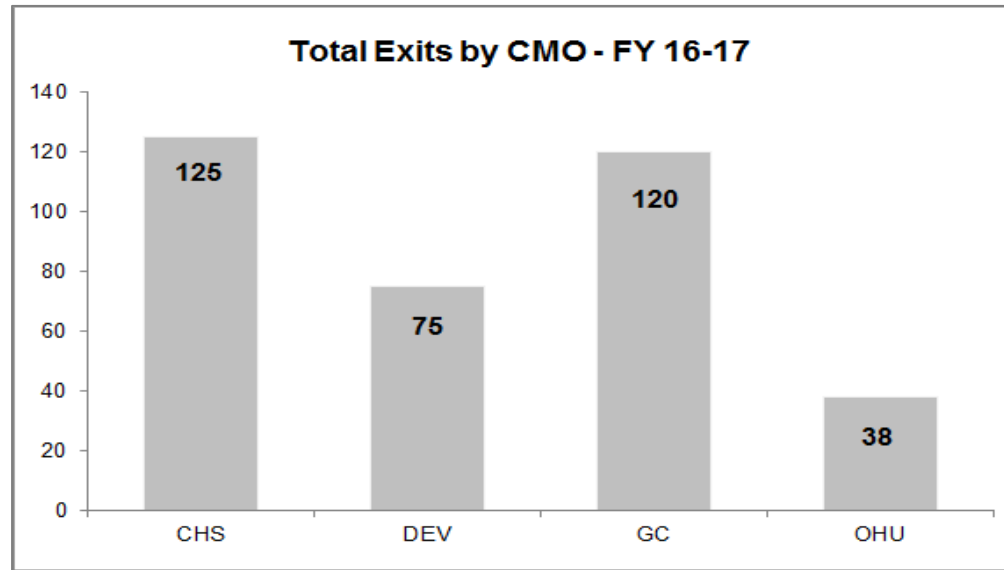
Exit Interview Timeliness by CMO

HFC Cumulative YTD Timeliness: 83.16%



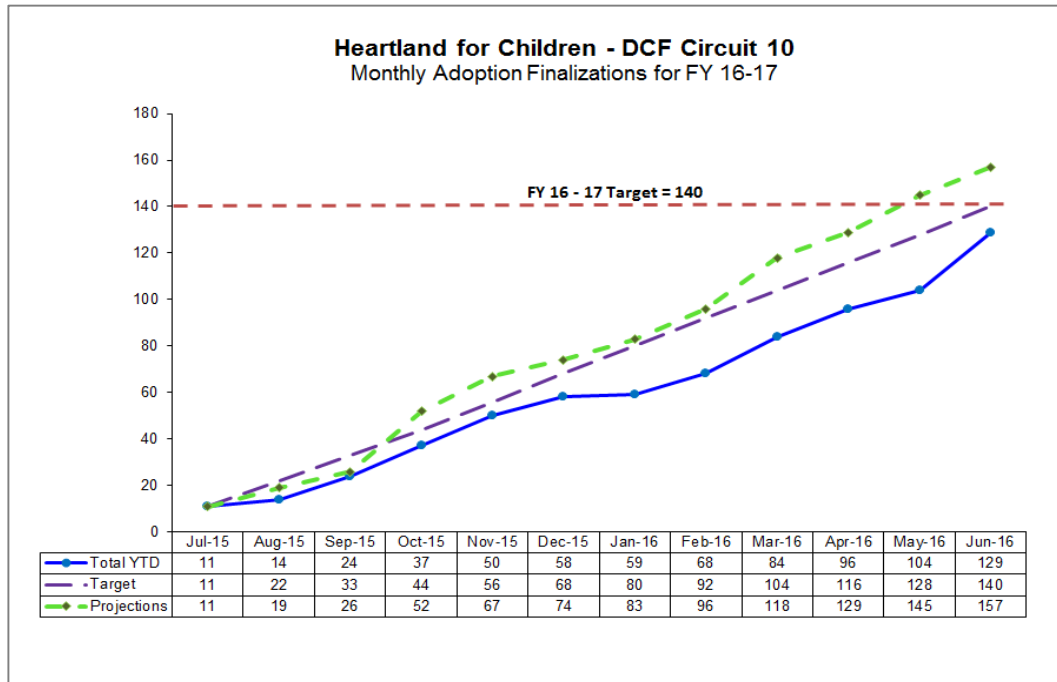
Exit Interviews Trending by CMO

HFC Cumulative YTD Timeliness: 83.16%



Adoption Finalizations

Percent of Adoptions Finalized with 24 Months of Removal & Percent of Adoption Goal Met



Upcoming Finalization Dates

June 28, 2017

Manually Reported Adoption Data for FY 16-17 through June 26, 2017:

CMO	Adoption Finalizations Credited to HFC Fiscal YTD 16-17																										Total			
	Jul-2016		Aug-2016		Sep-2016		Oct-2016		Nov-2016		Dec-2016		Jan-2017		Feb-2017		Mar-2017		Apr-2017		May-2017		Jun-2017		CBC Credit	% w/in 24 Mos	CMO Target	% of Target Met		
	Proj	Actual	Proj	Actual	Proj	Actual	Proj	Actual	Proj	Actual	Proj	Actual	Proj	Actual	Proj	Actual	Proj	Actual	Proj	Actual	Proj	Actual								
CHS	7	7	0	0	0	0	3	1	5	2	5	5	0	0	5	3	7	5	3	2	9	1	7	4	30	33.3%	44	68.2%		
DEV	0	0	5	0	3	3	4	3	4	1	2	3	1	1	2	3	9	7	3	4	3	0	2	7	32	28.1%	32	100.0%		
GCJFCS	4	4	2	3	2	3	4	3	3	3	0	0	4	0	4	1	4	4	4	3	4	0	3	9	33	48.5%	39	84.6%		
OHU	0	0	1	0	2	4	15	6	3	7	0	0	4	0	2	2	2	0	1	3	0	7	0	5	34	47.1%	25	136.0%		
Total	11	11	8	3	7	10	26	13	15	13	7	8	9	1	13	9	22	16	11	12	16	8	12	25	129	39.5%	140	92.1%		
Source: HFC TPR Database																														
YTD Projections	11		19		26		52		67		74		83		96		118		129		145		157							



Devereux
Inspiring hope. Empowering lives. For 100 years



GAP

Guardians as Parents

Children's Legal Services- Shelter Report

CLS Weekly Shelter Report FY 2016-17 as of June 26, 2017

CLS WEEKLY SHELTER REPORT - FY 2016-2017													
	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	16/17 Totals
# Of Shelter Hearings													
Polk	35	47	56	44	29	48	24	19	43	37	48	27	457
Highlands	1	3	4	10	2	5	3	2	2	3	9	6	50
Hardee	3	2	1	1	1	3	1	1	2	3	0	4	22
Total	39	52	61	55	32	56	28	22	47	43	57	37	529
# Children Removed													
Polk	64	93	93	73	50	86	39	44	88	58	82	59	829
Highlands	4	10	7	9	4	9	5	4	3	6	13	20	94
Hardee	7	5	1	2	2	5	2	1	4	7	0	2	38
Total	75	108	101	84	56	100	46	49	95	71	95	81	961
Total Children Denied Shelter													
Polk	0	0	0	0	0	0	0	0	0	0	0	0	0
Highlands	0	0	0	0	0	0	0	0	0	0	0	0	0
Hardee	0	0	0	0	0	0	0	0	0	0	0	0	0
Total	0	0	0	0	0	0	0	0	0	0	0	0	0
# Children Placed with Relative													
Polk	36	59	51	41	21	66	25	31	60	34	49	36	509
Highlands	4	2	5	5	0	3	4	4	2	0	11	11	51
Hardee	1	3	0	2	2	5	2	0	2	5	0	1	23
Total	41	64	56	48	23	74	31	35	64	39	60	48	583
# Children Placed with Non Relative													
Polk	5	13	19	13	13	9	3	5	13	7	8	3	111
Highlands	0	0	2	0	4	1	1	0	1	1	1	2	13
Hardee	5	0	1	0	0	0	0	1	2	0	0	0	9
Total	10	13	22	13	17	10	4	6	16	8	9	5	133
# Children Placed in Foster Care													
Polk	23	21	23	19	16	11	11	8	15	17	25	20	209
Highlands	0	8	0	4	0	5	0	0	0	5	1	7	30
Hardee	1	2	0	0	0	0	0	0	0	2	0	1	6
Total	24	31	23	23	16	16	11	8	15	24	26	28	245

% of Children Sheltered Placed in Foster Care							
Data as of 6/26/2017							
Month	10-11	11-12	12-13	13-14	14-15	15-16	16-17
Jul	17.0%	35.8%	32.8%	44.7%	29.5%	34.7%	32.0%
Aug	24.7%	25.6%	32.0%	24.1%	34.9%	34.0%	28.7%
Sep	30.2%	51.4%	45.3%	26.2%	63.6%	27.1%	22.8%
Oct	31.6%	39.2%	34.8%	44.3%	34.5%	29.3%	27.4%
Nov	42.9%	37.3%	40.0%	44.4%	17.4%	19.2%	28.6%
Dec	38.8%	37.8%	30.0%	30.9%	52.7%	21.3%	16.0%
Jan	34.4%	51.4%	37.8%	37.5%	26.3%	21.2%	23.9%
Feb	27.8%	27.3%	42.2%	47.6%	39.4%	17.6%	16.3%
Mar	29.8%	47.6%	36.1%	47.4%	39.0%	30.0%	15.8%
Apr	45.6%	30.6%	30.3%	43.9%	24.1%	29.7%	33.8%
May	32.0%	41.2%	27.3%	28.8%	27.5%	56.3%	27.4%
Jun	29.3%	27.2%	19.0%	31.3%	33.3%	41.0%	34.6%
FY Total	32.0%	38.0%	34.3%	37.7%	34.7%	30.1%	

Shelter Count for the Week of June 20 - June 26, 2017			
	Polk	Highlands	Hardee
Shelters	6	3	1
Children Removed	11	7	1
Placed in Foster Care	9	5	0
Placed w/ a Relative	2	2	1
Placed w/a Non-Rel	0	0	0



Case Transfer Staffing Data

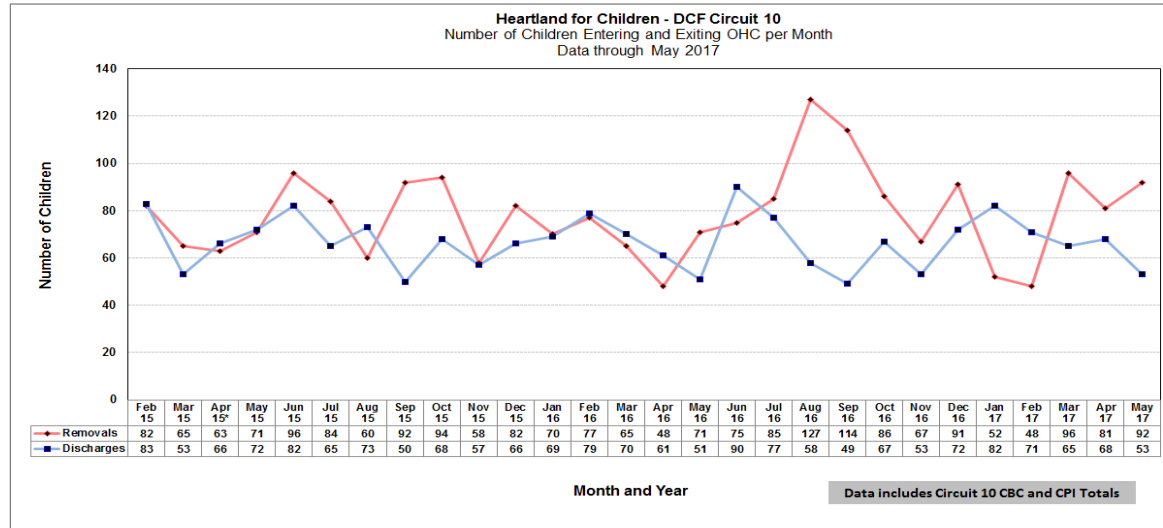
Case Transfer Data For Fiscal Year July 1, 2016 – June 30, 2017 - Data as of 06/26/2017

Agency	JUL	AUG	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	16-17 Totals	15-16 Totals	14-15 Totals
Number of Children															
CHS	37	49	35	54	40	24	43	23	27	20	37	21	410	391	259
Devereux	25	75	41	26	42	35	34	21	48	17	46	26	436	403	251
GCCC	31	49	49	43	35	34	40	18	31	31	24	37	422	388	253
One Hope	65	65	36	38	58	37	43	41	49	44	58	35	569	358	460
Total	158	238	161	161	175	130	160	103	155	112	165	119	1837	1540	1223
Out of Home Care															
CHS	23	24	22	39	21	9	25	11	21	14	28	15	252	230	176
Devereux	6	40	22	19	29	20	19	15	29	10	28	19	256	218	165
GCCC	15	39	24	34	22	23	20	10	19	18	14	20	258	235	175
One Hope	18	14	13	7	10	6	13	6	8	10	15	11	131	71	130
Total	62	117	81	99	82	58	77	42	77	52	85	65	897	754	646
IN - HOME JUDICIAL															
CHS	1	2	0	2	5	2	3	3	0	2	1	4	25	30	41
Devereux	2	2	0	0	3	0	2	5	2	4	0	4	24	37	23
GCCC	3	0	0	0	3	2	2	0	4	5	5	5	29	11	12
One Hope	0	2	0	1	0	0	8	1	1	7	1	1	22	8	19
Total	6	6	0	3	11	4	15	9	7	18	7	14	100	86	95

Agency	JUL	AUG	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	16-17 Totals	15-16 Totals	14-15 Totals
NON-JUDICIAL IN HOME SERVICES															
CHS	13	15	9	12	14	11	8	7	2	3	7	1	102	83	13
Devereux	17	22	18	5	8	9	8	1	16	0	14	0	118	82	16
GCCC	12	10	23	8	9	7	18	7	7	2	5	3	111	89	44
One Hope	14	7	8	6	10	0	0	10	0	3	5	4	67	52	23
Total	56	54	58	31	41	27	34	25	25	8	31	8	398	306	96
OCS / ICPC Courtesy Supervision															
CHS	0	0	1	0	0	0	0	0	0	0	0	0	1	28	0
Devereux	0	2	0	0	0	0	0	0	0	0	0	0	2	40	1
GCCC	0	0	1	0	0	0	0	0	0	0	0	0	1	29	0
One Hope	30	42	14	24	38	29	22	24	40	24	37	19	343	217	277
Total	30	44	16	24	38	29	22	24	40	24	37	19	347	314	278
Reinstatement of Protective Services Supervision (Notice of Hearings)															
CHS	0	5	1	0	0	0	5	2	3	0	0	1	17	7	9
Devereux	0	7	0	0	2	3	3	0	0	0	4	1	20	16	17
GCCC	1	0	1	0	1	0	0	1	0	0	0	9	13	9	14
One Hope	3	0	1	0	0	0	0	0	0	0	0	0	4	9	10
Total	4	12	3	0	3	3	8	3	3	0	4	11	54	41	50

Children Entering & Exiting Care

Number of Children Entering and Exiting Out-of-Home Care per Month





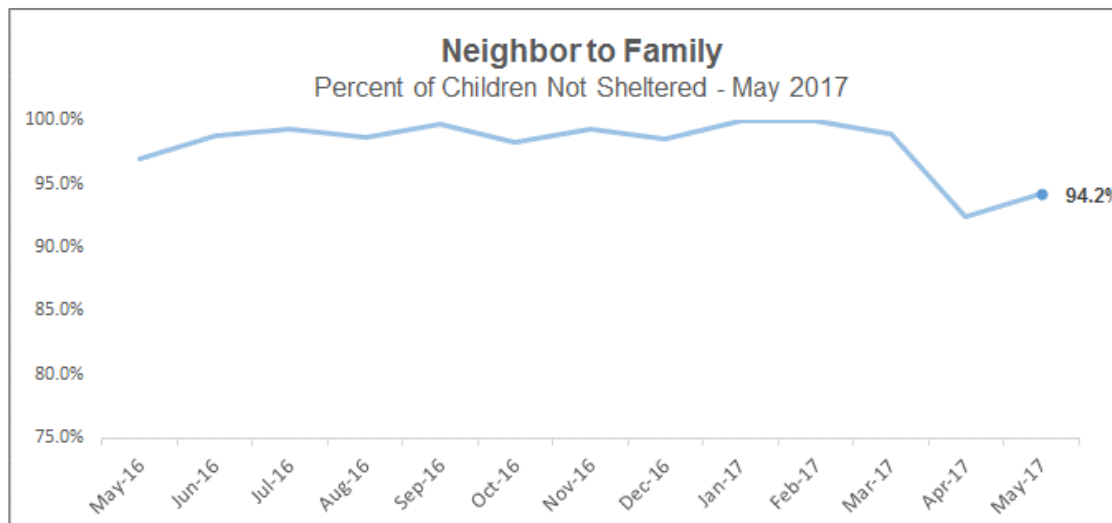
Neighbor to Family – Weekly & Monthly Census

Fiscal Year to Month - Percentage of Children Not Sheltered: **91.6%**

Neighbor To Family - Weekly Census Numbers		
Weekly Data 06/20/17 through 06/26/17		
Referral Type	Number of Families	Number of Children
CPI - Safety Management	0	0
CPI - Family Support	28	89
Specialized - Family Support	10	24
Prevention - Comm. Referral	26	74
Special Conditions Report	5	6
NTF - Total Services	69	193

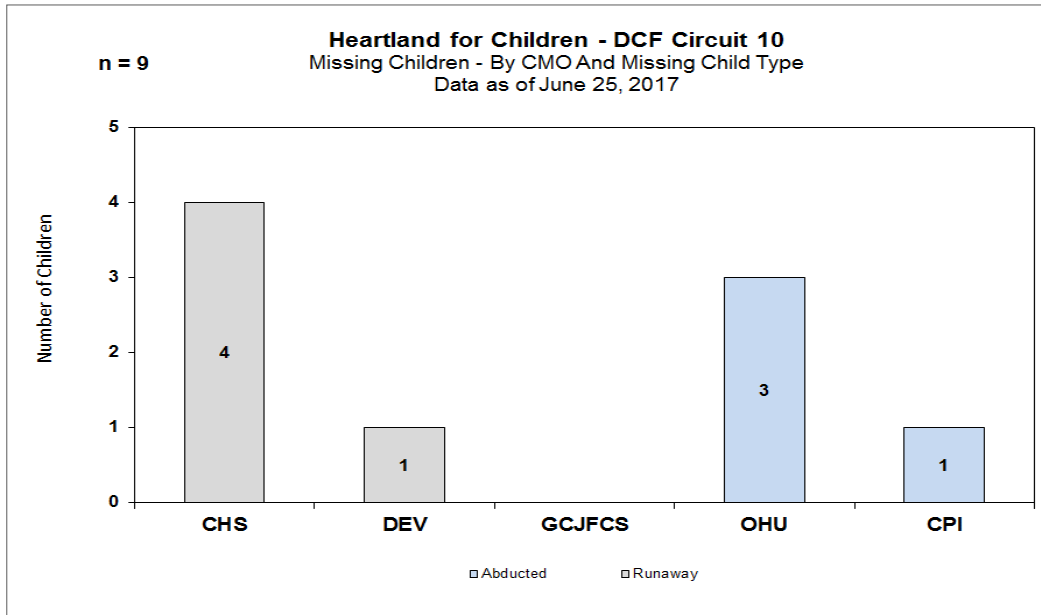
“NTF Care Manager was excellent. She was a great listener, helped us all with the things we needed. I got information we needed to help correct our issues.”

- Client Satisfaction Survey



Missing Children

Number of Missing Youth as of Reporting Date



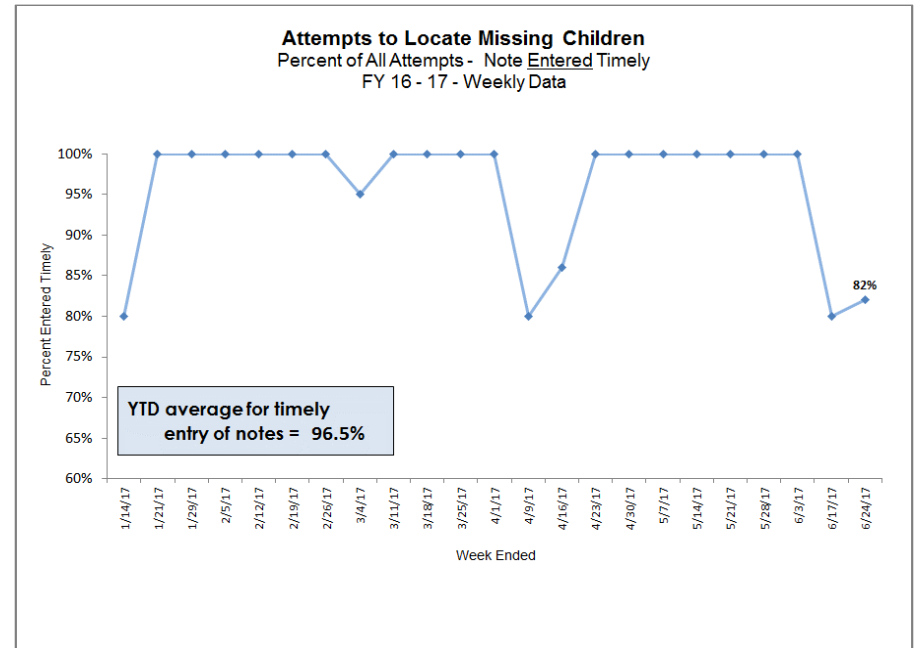
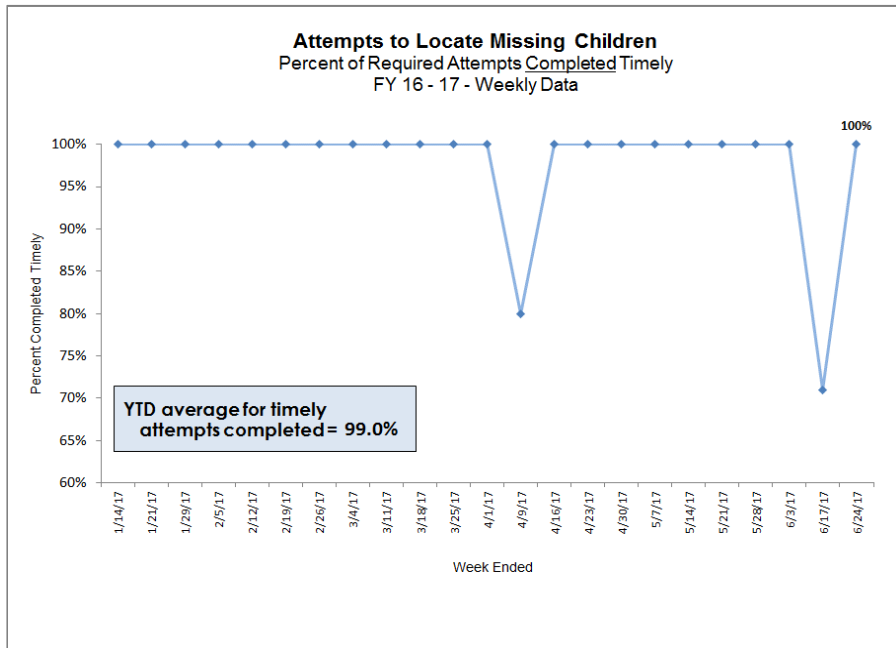
Circuit 10 - Weekly Missing Children Report												
Number of Missing Youth as of Reporting Date												
Reporting Date	Total	CHS	DEV	GCJFCS	OHU	CPI	Total New Episodes Month to Date	Total Recoveries Month to Date	Timely Reporting Compliance This Week	Timely Reporting Compliance Mnth to Date	Timely Reporting Compliance Misses	Agency Responsible for Missed MCR
M/End July 2016	3	1	1	1	0	0	19	21		95%	1	
M/End Aug 2016	4	1	1	1	0	1	15	13		100%	0	
M/End Sept 2016	7	3	2	2	0	0	17	16		94%	0	
M/End Oct 2016	6	2	2	2	0	0	19	19		89%	2	
M/End Nov 2016	7	3	1	3	0	0	21	23		100%	0	
M/End Dec 2016	5	3	2	0	0	0	19	22		100%	0	
M/End Jan 2017	3	1	1	1	0	0	25	25		100%	0	
M/End Feb 2017	5	1	2	1	1	0	23	19		87%	3	
M/End Mar 2017	5	2	3	0	0	0	23	31		96%	1	
M/End Apr 2017	4	3	1	0	0	0	25	27		100%	0	
M/End May 2017	9	3	1	2	3	0	30	25		100%	0	
6/4/2017	9	3	1	2	3	0	5	9	100%	100%	0	
6/11/2017	8	3	1	1	3	0	12	17	86%	92%	1	GCJFCS
6/18/2017	8	4	1	0	3	0	15	20	100%	93%	0	
6/25/2017	9	4	1	0	3	1	22	29	86%	96%	1	DEV



Missing Children – Attempts to Locate

HFC – DCF Circuit 10 Attempts to Locate Missing Children

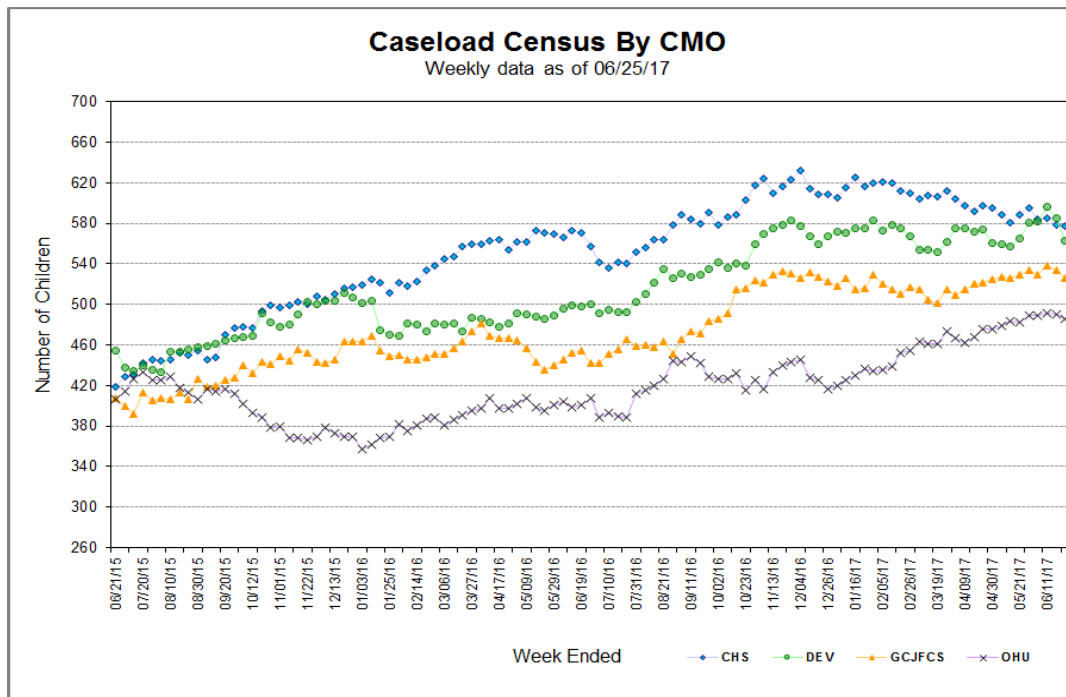
Attempts to Locate								
Week of 06/18/2017 through 06/24/2017								
Agency	Required	Required Completed	Required Completed Timely	Percentage Completed Timely	Notes Required	Voluntarily Completed	Notes Entered Timely	Attempt(s) to Locate note(s) entered within 24 hours
CHS	4	4	4	100%	4	3	5	71%
DEV	1	1	1	100%	1	0	1	100%
GCJFCS	0	0	0	-	0	0	0	-
OHU	3	3	3	100%	3	0	3	100%
PI	0	0	0	-	0	0	0	-
Total	8	8	8	100%	8	3	9	82%



Caseload Census Information

CBC Services Weekly Caseloads By CMO

Number of Children by CMO Last 6 Reporting Periods						
Agency	5/21/2017	5/29/2017	6/4/2017	6/11/2017	6/18/2017	6/25/2017
CHS	588	595	584	585	578	577
DEV	565	581	582	596	585	563
GCJFCS	529	534	529	538	534	526
OHU	482	489	489	491	490	486
HFC Total	2164	2199	2184	2210	2187	2152



Caseload Census by Case Manager and Organization

Data as of 06/25/2017

Caseload of 1 - 5 Children		
CMO	Case Workers	#
CHS	Livesay, Elizabeth	4
CHS	Blake, Shakimah	3
CHS	Lott, Carmen	3
DEV	Novembre, Eugenie	3
DEV	Hampton, Sharday	2
OHU	Calderon, Jose	2
GCJFCS	Helmick, Kimberly	1
OHU	Pulsifer, Angela	1

Caseload of 16 - 24 Children		
CMO	Case Worker	#
DEV	Bartle, Julie	24
DEV	Bowker, Cynthia	24
DEV	Collins, Sara	24
GCJFCS	Perry, Lakezia	24
OHU	Wynn, Christina	24
OHU	Fleurival, Marie	24
DEV	Pyles, Lisa	23
DEV	Hawkins, Gardner	23
GCJFCS	Butterfield, Samantha	23
GCJFCS	Bradley, Billie	23
OHU	Frazier, Ernestine	23
OHU	Simmons, Shannon	23
DEV	Curtis, Stephanie	22
GCJFCS	Thompkins, Eureka	22
DEV	Pierrissaint, Walner	21
DEV	Pressley, Dante	20
OHU	Distler, Rebecca	20
CHS	Cruz, Gina	19
OHU	Sherwood, Drake	19
OHU	Garza, Krystal	19
OHU	Freeman, Bonita	19
OHU	Colladay, Diana	18
OHU	Land, Amanda	18
OHU	Baldwin, Chenoa	18
OHU	Meinke, Danielle	18
DEV	Gilberry, Yolanda	17
GCJFCS	Coleman, Christopher	17
OHU	Gay, Tony	17
CHS	Gilmore, Devonta	16
OHU	Tucker, Theron	16
OHU	Huffman, Jackie	16

Caseload of 25 - 29 Children		
CMO	Case Worker	#
DEV	Riley, Tinisha	29
GCJFCS	King, Lora	28
DEV	Hamilton, Shuntia	27
OHU	Mattison-Reid, Sharon	27
OHU	Fay, Ashley	27
DEV	Gadson, Berlendah	26
DEV	Daniels, Audrey	26
DEV	Collins, Montel	26
DEV	Rossy-Arroyo, Sheila	26
DEV	Kollment, Florian	26
GCJFCS	Yates, Michelle	26
GCJFCS	Mcgough, Charity	26
GCJFCS	Ottesen, Jesse	26
DEV	Parker, Christopher	25
DEV	Escalera, Karina	25
GCJFCS	Bennett, Hannah	25
GCJFCS	Montoya, Maria	25

Caseload of 30+ Children		
CMO	Case Worker	#
CHS	Washington, Chastity	37
CHS	Ware, Christina	37
CHS	Duey, Deborah	37
CHS	Hiers, Katherine	36
CHS	Simmons, Vereuch	35
CHS	Ervin, Chuana	35
CHS	Friday, Michelle	35
CHS	Mills, Clyatt	34
CHS	Saitta, Alexis	32
CHS	Larson, Brianna	32
CHS	Bjorklund, Kaitlyn	32
GCJFCS	Williams, Medericka	32
OHU	Tucker, Raymona	32
CHS	Nettles, Markisha	31
DEV	Butler, Kiara	31
GCJFCS	Allphin, Cris	31
GCJFCS	Davis, Tiffany	31
CHS	Huggins, Ebonye	30
DEV	Moffitt, Sarah	30
GCJFCS	Edwards, Sara	30
GCJFCS	Velez, Jose	30
GCJFCS	Sirard, Jodi	30
OHU	Gonzalez, Jesus	30
OHU	Pittard, Deangelo	30

Caseload of 6 - 15 Children		
CMO	Case Worker	#
GCJFCS	Flinn, Joanne	15
OHU	Cleveland, Tammy	15
OHU	Howard, Arlina	14
DEV	Stoudemire, Ledesha	13
CHS	Raines, Todd	12
CHS	Sackett, Brandi	11
CHS	Wilson, Hellanor	11
DEV	O'Connor, Michelle	11
DEV	Diaz, Karla	11
DEV	Spence, India	11
GCJFCS	Sangster, Kathleen	11
CHS	Williams, Curlene	10
DEV	Brown, Candace	10
GCJFCS	Woods, Kimberly	10
CHS	Dankowski, Jennifer	9
CHS	Bankole, Sophia	9
GCJFCS	Carmon, Ashley	9
GCJFCS	Martin, Nicole	9
CHS	Parrish, Elizabeth	8
GCJFCS	Davila, Christy	8
GCJFCS	Green, Oliver	8
OHU	Farris, Blair	8
OHU	Cruz, Michelle	8
CHS	Powell, Jessica	7
DEV	Herrera, Arline	7
CHS	Alexander, Bethany	6
CHS	Dodd, Skye	6
GCJFCS	Bishop, Shane	6

Red = Supervisors carrying cases



Caseload Census Information

Case Manager Caseload Breakdown by Agency – Data as of 06/25/2017

Count of Case Managers Within a Caseload Range							
CMO	1-5 Children in Caseload	6-15 Children in Caseload	16-24 Children in Caseload	25+ Children in Caseload	30+ Children in Caseload	Total Case Managers	Avg # of Children per CM
CHS	3	10	2	0	13	28	20.6
DEV	2	6	9	9	2	28	20.1
GCJFCS	1	8	5	6	6	26	20.2
OHU	2	4	15	2	3	26	18.7
# of Case Managers	8	28	31	17	24	108	19.9

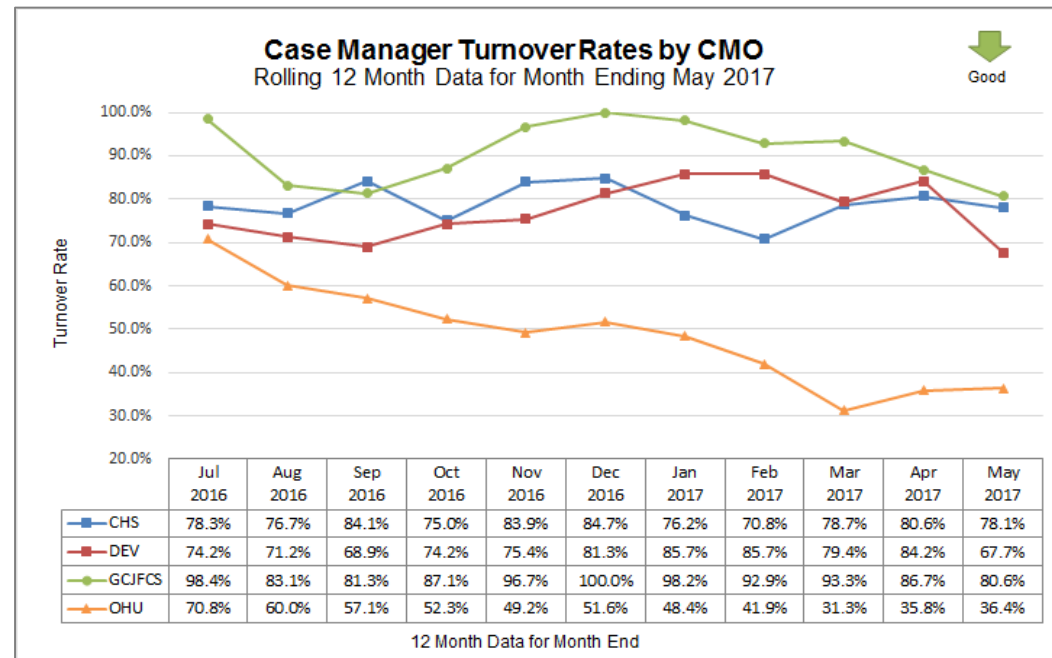
* Data Excludes Supervisor Count

Percent of Case Managers That Are at or Under the National Caseload Standard of 15			
CMO	# Case Managers	# W/Caseload at 15 or lower	Percent at 15 or lower
CHS	28	13	46.4%
DEV	28	8	28.6%
GCJFCS	26	9	34.6%
OHU	26	6	23.1%
HFC	108	36	33.3%

Case Management Organization Turnover

12 Month Case Manager Turnover Rates by Agency

Employee Turnover Rates By CMO 12 Month Data for Month Ended May 2017		
CMO	Case Manager	Case Manager Supervisor
CHS	78.1%	26.7%
DEV	67.7%	26.7%
GCJFCS	80.6%	12.5%
OHU	36.4%	20.0%



Monthly Birth Parent Contacts

Target = 70% Mothers and 50% Fathers - seen monthly

Birth Parent Contacts - June 2017		
FSFN Data as of 06/26/17		
Agency	Mom % Completed	Dad % Completed
CHS	53.91%	39.61%
DEV	48.50%	30.09%
GCJFCS	58.26%	32.89%
OHU	52.63%	45.45%
HFC	53.70%	35.15%
Green = 70% or higher Mom / 50% or higher Dad Yellow = 63%-69% Mom / 45%-49% Dad Red = < 63% Mom / < 45% Dad <i>Source: Mindshare Mother / Father Contacts Dashboard</i>		

Birth Parent Contact Required and Completed - May 2017							
AGENCY	# Moms Required	# Moms Completed	Mom % Completed	# Dads Required	# Dads Completed	Dad % Completed	Combined Average
CHS	261	186	71.3%	149	74	49.7%	60.5% ★
DEV	200	143	71.5%	114	63	55.3%	63.4% ★
GCCC	241	177	73.4%	163	92	56.4%	64.9% ★
OHU	68	56	82.4%	29	18	62.1%	72.2% ★
TOTAL	770	562	73.0%	455	247	54.3%	63.6%
<i>Source: FSFN Report - "Worker Contacts with Birth Parents Listing by Agency" Data-as-of: 06/09/17</i>							



Healthcare Information

Data Entered Into FSFN for Children in Out of Home Care

Health Information in FSFN for Children in OHC as of 06/25/17						
Agency	# of Children in OHC	% With a Medical Record in FSFN	% With Medical Service in last 12 Months	% With Dental Service in Last 7 months	% with Immunizations Up to Date	Overall Performance
CHS	403	99.8%	95.5%	90.1%	97.5%	94.4%
DEV	346	100.0%	96.8%	91.3%	96.2%	94.8%
GCJFCS	369	100.0%	97.6%	94.9%	98.4%	96.9%
OHU	146	100.0%	95.9%	92.6%	88.4%	92.3%
HFC	1264	99.9%	96.5%	92.2%	96.4%	95.0%

Source: "FSFN report 'Healthcare Service Information for Children in Out-of-home Care Daily Listing - OCWDRU'"

Health Information in FSFN as of 06/25/17				
Agency	# of Missing Medical Records	# of Medical Appointments Needing Update	# of Dental Appointments Needing Update	# of Immunization Needing Update
CHS	1	18	24	10
DEV	0	11	15	13
GCJFCS	0	9	12	6
OHU	0	6	6	17
Total	1	44	57	46

Source: "Healthcare Service Information for OHC - Daily Listing - OCWDRU"

Health Information in FSFN for Children in OHC on 5/30/17						
Lead Agency	Children in OHC	Medical / Mental Health Record in FSFN	Medical Service in the Last 12 Months	Dental Service in the Last 7 Months	Immunizations up to date	Overall Measure
Big Bend CBC	842	100.0%	98.1%	97.8%	99.3%	98.4%
Families First Network	1356	99.7%	97.3%	91.4%	88.7%	92.5%
Community Partnership for Children	1181	99.7%	92.8%	79.8%	94.9%	89.2%
Family Integrity Program	194	99.5%	94.8%	90.9%	93.8%	93.2%
Family Support Services of North Fla	897	100.0%	98.5%	95.3%	97.1%	97.0%
Kids First of Florida, Inc.	268	99.6%	95.9%	94.1%	98.1%	96.0%
Partnership for Strong Families	877	99.9%	98.1%	97.2%	97.9%	97.7%
Brevard Family Partnership	727	99.9%	98.3%	94.9%	95.9%	96.4%
CBC of Central Fla	1297	100.0%	95.9%	97.2%	98.1%	97.1%
CBC of Central Fla (Seminole)	393	100.0%	92.6%	98.5%	94.9%	95.3%
Heartland for Children	1287	99.9%	97.7%	92.4%	98.4%	96.2%
Kids Central, Inc.	1570	99.9%	94.5%	93.9%	98.3%	95.6%
Childrens Network of SW Florida	1533	99.7%	92.0%	91.5%	96.9%	93.5%
Eckerd Community Alternatives	2006	99.9%	99.1%	95.9%	87.3%	94.1%
Eckerd Community Hillsborough	2406	99.9%	99.3%	98.0%	63.0%	86.8%
Sarasota Y/Safe Children Coalition	1064	99.8%	92.3%	54.5%	99.3%	82.0%
ChildNet-Broward	2269	99.9%	94.7%	86.6%	95.4%	92.2%
ChildNet-Palm Beach	1007	100.0%	95.6%	80.6%	99.2%	91.8%
Devereux CBC	600	99.8%	96.3%	93.4%	96.2%	95.3%
Our Kids of Miami-Dade/Monroe, Inc	1882	99.8%	96.8%	94.4%	99.1%	96.8%
Statewide	23656	99.9%	96.3%	91.1%	92.6%	93.3%
HFC Rank in Category			7th	13th	5th	7th

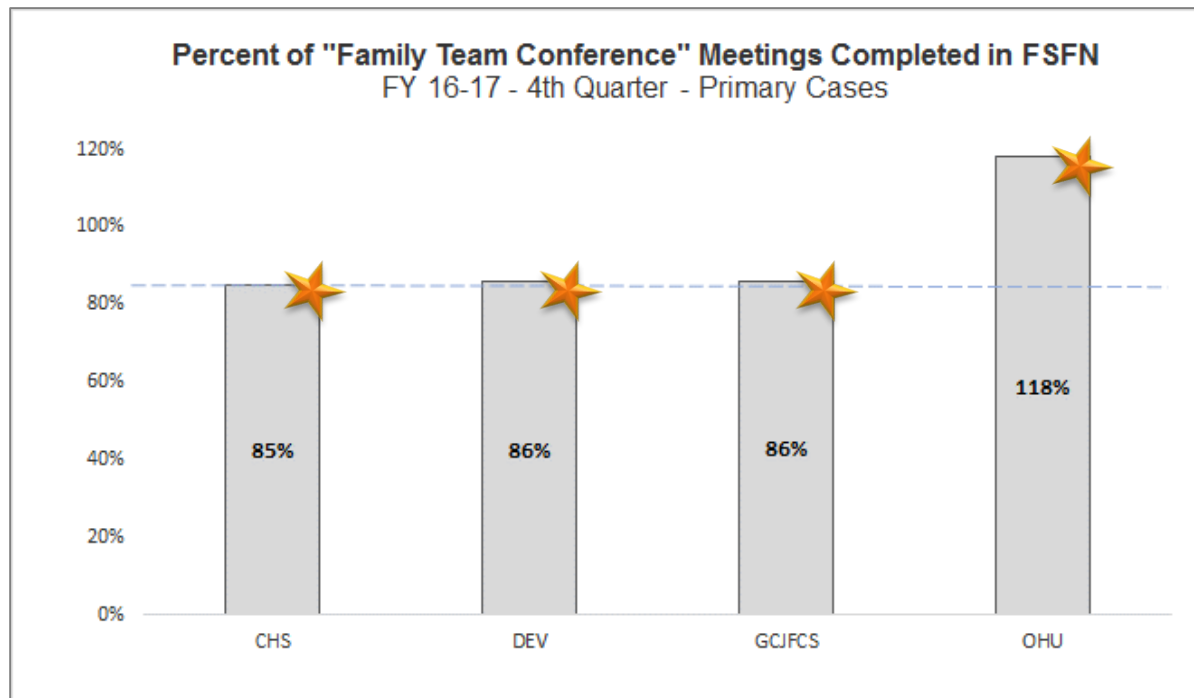


Contract Measure 12 - Family Team Conferences Completed

FY16-17 Contract Measure #12 – 4th Qtr Target: **85%**

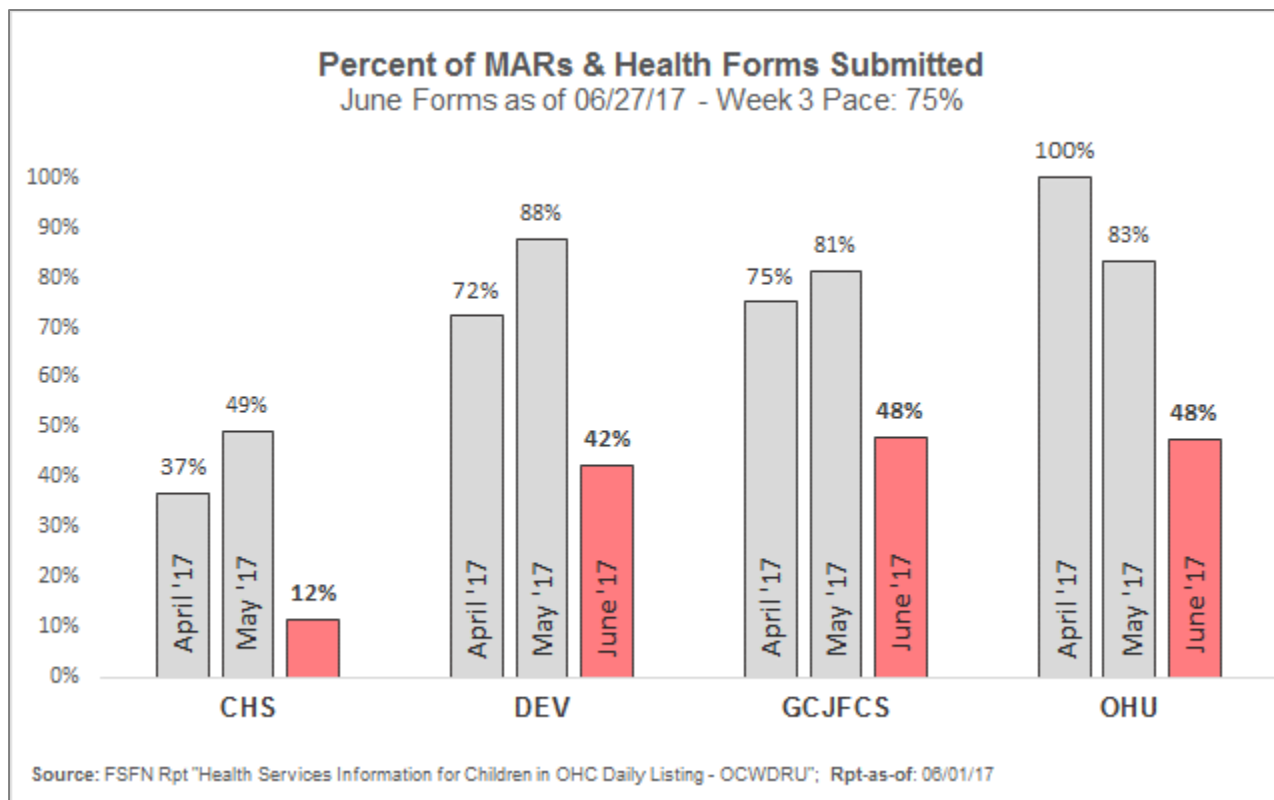
Percent of Family Team Conferences Completed									
Primary Cases with an FTC Meeting Completed as of 06/25/2017									
Agency	Percent Completed by Quarter Snapshot				FY FTCs by 4th Qtr Caseload				
	Qtr 1	Qtr 2	Qtr 3	Qtr 4	FTCs Completed	FTCs YTD 16-17	FTCs Remaining	4th Qtr Caseload	FYD Percentage
CHS	15%	11%	17%	7%	119	115	0	275	85%
DEV	5%	9%	23%	18%	132	97	0	267	86%
GCJFCS	13%	9%	18%	8%	117	93	0	244	86%
OHU	20%	11%	19%	12%	66	51	0	99	118%
Grand Total	53%	40%	77%	44%	434	356	0	885	89%

FSFN CARS - Caseload 3rd Qtr-as-of: 04/09/17



Medication Administration Records and Health Management Forms – June 2017

Percent of Current MARs and Health Forms Submitted Correctly for Reporting Month



Green = Meeting Month Pace, Yellow = 10% Below Month Pace, Red = More Than 10% Below Month Pace

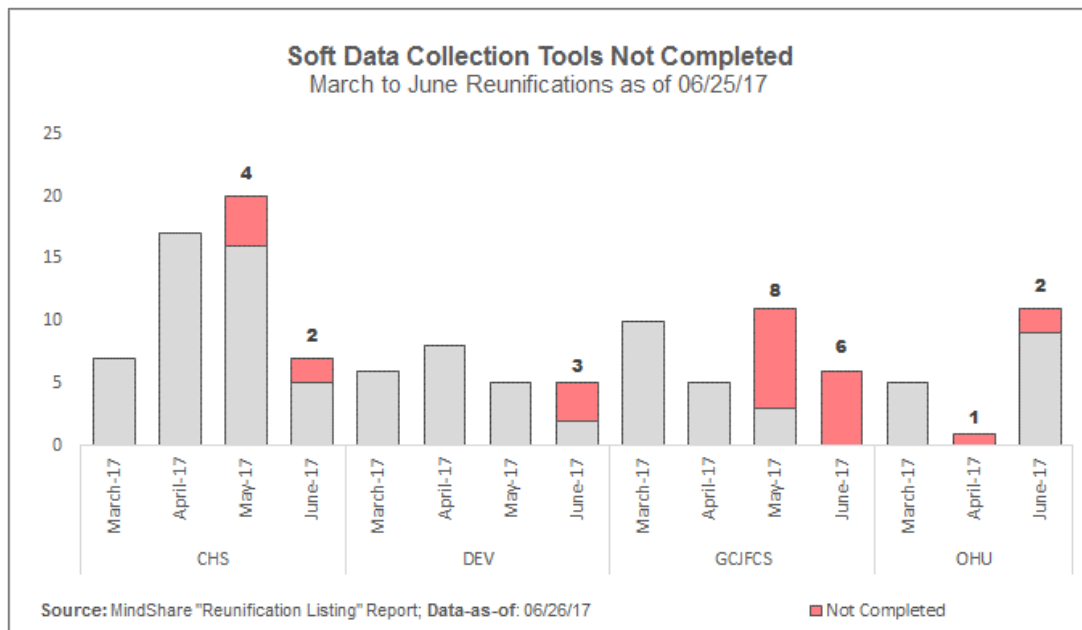


MindShare Predictive Analytics – Re-Entry Risk Assessments Completed

Re-Entry Risk Assessment Report - June 2017				
Percentage of children who have had an assessment tool completed				
Agency	No	Yes	Total	% Complete
CHS	1	28	29	96.6%
DEV		26	26	100.0%
GCJFCS	3	21	24	87.5%
OHU		2	2	100.0%
Grand Total	4	77	81	95.1%

Source: MindShare "Reunification Listing" Report; Data-as-of: 06/26/17

MindShare Predictive Analytics – Soft Data Collection Tools Not Completed



Data Exceptions: Placements

Placement Exceptions by Number of Weeks on List				
Data as of 06/26/2017				
Agency	Greater than 2 weeks	1 - 2 weeks	Less than 1 week	Grand Total
CHS	1	1	8	10
DEV		1	3	4
GCJFCS	1	3	15	19
OHU			4	4
CPI			2	2
NTF			7	7
Grand Total	2	5	39	46

Placement Exceptions Totaled By Agency						
Last 6 Reporting Periods						
Agency	5/21/2017	5/29/2017	6/4/2017	6/11/2017	6/16/2017	6/26/2017
CHS	12	6	12	4	13	10
DEV	3	4	5	4	13	4
GCJFCS	3	7	13	19	14	19
OHU	5	9	6	9	4	4
CPI	18	19	14	10	1	2
NTF	1	8	3		0	7
District Total	42	53	53	46	45	46

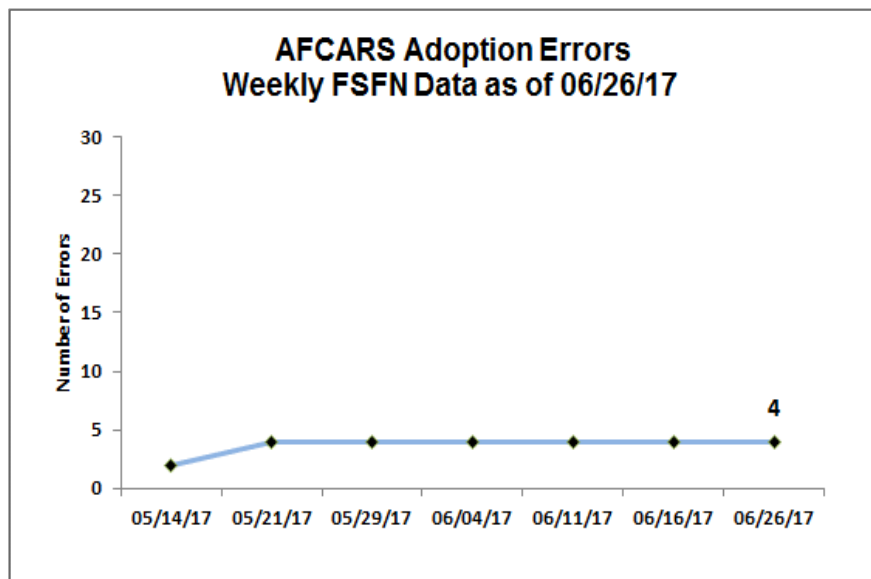
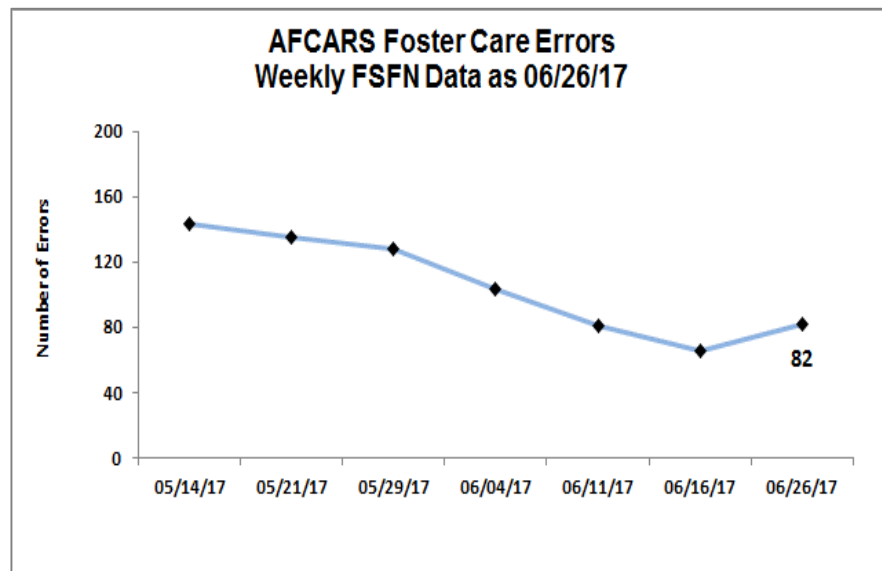


Data Exceptions: AFCARS

Data for Reporting Period - 04/01/17 – 09/30/17

AFCARS Foster Care Report						
Agency	Child Info	Provider	Legal	Mother Married	Cannot Be Corrected	Total
CHS			16		9	25
DEV			12		15	27
GCJFCS			4		14	18
OHU			5		4	9
CPI				3		3
Total	0	0	37	3	42	82

Source : FSNF AFCARS Foster Error Report & OCWRDU Rpt as of: 06/26/17



AFCARS Adoption Errors						
Agency	Adoption	Child Info	Provider	Legal	Cannot Be Corrected	Total
CHS						
DEV						
GCJFCS						
OHU						
HFC					4	4
Total	0	0	0	0	4	4

Source : FSNF AFCARS Foster Error Report & OCWRDU Rpt as of: 06/26/17



Family Functioning Assessment – Methodology Cases

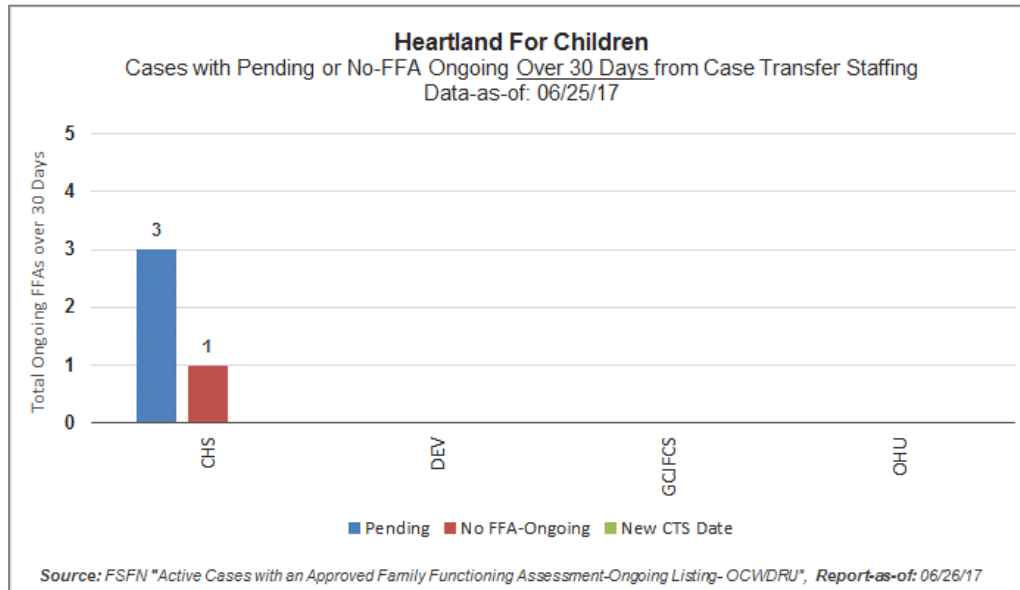
Timeliness of FFA “Approval” on Methodology Cases

CMO Contract Measure 11 – 4th Quarter

Active Methodology Cases by FFA-Ongoing Status Data as of 06/25/17				
Agency	No FFA	Pending	Approved	Total
CHS	7	8	276	291
DEV	7	2	266	275
GCJFCS	10	3	251	264
OHU	0	7	105	112
Total	24	20	898	942

Percentage of Family Functioning Assessments Approved within 30 days of Case Transfer Staffing 4th Quarter-to-Date as of 06/25/17			
Agency	Timely (< 30 Days)	FFA Approvals (4th Qtr)	Completed Timely
CHS	33	37	89.2%
DEV	51	51	100.0% ★
GCJFCS	35	41	85.4%
OHU	21	21	100.0% ★
HFC TOTAL	140	150	93.3%

FY 16-17 Target = **95% and above.**



My Services & Independent Living Surveys

Percent of Surveys Received for Ages 13-17 & 18-22 – Data as of: 6/15/17

My Services Survey – Independent Living Survey				
<u>Ages 13-17</u>				
Due Date for Completion is 6/17/2017				
CMO	Total to be Completed	Number Completed	Exclusion Code Provided	Percent Completed
CHS	74	1	41	57%
DEV	54	6	7	24%
GCJFCS	61	6	23	48%
OHU	26	7		27%
DCF CPI	3	1		33%
Total	218	21	71	42%

My Services Survey – Independent Living Survey				
<u>Ages 18-22</u>				
Due Date for Completion is 6/17/2017				
CMO	Total to be Completed	Number Completed	Exclusion Code Provided	Percent Completed
CHS	25	4	16	80%
DEV	19	8		42%
GCJFCS	13	4	1	38%
OHU	12	4		33%
HFC				-
Total	69	20	17	54%



KNOWLEDGE TO **ACTION**

From Rights to Reality: A blueprint for parent advocacy and family-centered child welfare reform

*Taken from RISE Magazine - September 1, 2015
Part 2 of 3*

KNOWLEDGE

From Rights to Reality is designed to unite parents and parent advocacy around a common set of goals. It identifies 15 rights for parents affected by the child welfare system. Most parents do not yet have these rights in child welfare proceedings. From Rights to Reality represents a commitment to working in our communities and nationwide to make these rights a reality.

Here are the second 5 Rights from this series.

ACTION

6. I HAVE THE RIGHT TO quality legal representation.

Parents subject to an investigation or with children in foster care must be able to access quality legal representation. Lawyers must safeguard parents' right to due process, their right to be present and bring witnesses to all proceedings, to appeal agency decisions, and to make complaints or raise concerns in court or in meetings with the child welfare agency. Lawyers must also protect clients from being considered guilty until proven innocent, providing immediate, affordable and assertive legal advocacy from the report through the investigation, court and reunification stages.

In many states parents do not have a right to legal representation. In others, parents are represented by lawyers who do not specialize in child welfare law and may not be knowledgeable about how to engage and assertively represent their clients. Lawyers for parents are also paid very poorly in many jurisdictions, with no funds available for discovery, to pay lawyers to meet with their clients, or to go beyond a cursory in-court defense. Finally, lawyers often work alone, even though lawyers working in teams with social workers and/or parent advocates may be more successful. Lawyers for parents must be able to learn about best practices, be paid appropriately, and be supported to work in interdisciplinary teams.



CONTINUED...

7. I HAVE THE RIGHT TO support from someone who has been in my shoes.

Every parent must be able to receive guidance and support from a parent advocate who has succeeded in reunifying with children in foster care. Parents who come to the attention of the child welfare system often feel isolated, fearful, ashamed and angry. In interactions with child welfare personnel, they may feel confused, judged and unsure how to advocate for themselves or their children. Parents need help understanding how the child welfare system works and how they can move forward in reunifying with their children. Their peers— other parents who reunified with children in foster care themselves—are the people they trust most and who can help them best.

Substance abuse treatment programs and mental health agencies pioneered the use of peer advocates to provide support to clients who may not believe that anyone else has been in their position and succeeded. Now, leading child welfare agencies hire parent advocates or Parent Partners to help parents succeed in navigating the system and advocating for their families. Child welfare agencies that wish to succeed in partnering with parents must follow this proven practice of using parent advocates to support parents and agency personnel in their efforts to reunify families.

8. I HAVE THE RIGHT TO have my child quickly placed with someone I trust.

For children removed from home, moving in with a stranger's family can be scary and confusing. Children must adapt to a new family's rules and expectations, cultural beliefs, foods and routines. Often, children leave their neighborhoods and schools— everything familiar to them. Placing children with people they know can make removal less painful. It's also easier for parents to stay in touch with children placed with relatives, family friends, or community members. Parents must have the right to have their child quickly placed with a family member or trusted family friend.

Recent research demonstrates that children placed with relatives do better than those placed in traditional foster homes. While children living with kin may be somewhat less likely to reunify with their parents, studies have found that children in kinship foster homes endure fewer moves from home to home, are less likely to remain in care long-term, and are less likely to end up in the juvenile justice system. Child welfare agencies must ensure that children are placed with relative caregivers whenever possible.



CONTINUED...

9. I HAVE THE RIGHT TO frequent, meaningful contact with my child.

The quality and frequency of parents' visits with their children is one of the best predictors of whether children will safely reunify with their parents. Visits help children feel safe despite separation and help families to repair frayed bonds. They keep parents motivated and give parents practice parenting their children in changed circumstances. However, many child welfare agencies grant parents the minimum visits required by law—as little as two hours a month in some jurisdictions—and allow parents and children to visit only in crowded, supervised agency visit rooms. Families must have more time to connect, have the lowest level of visit supervision possible and have the opportunity to spend time in positive settings, like libraries and playgrounds, whenever possible. Agencies must use visit rooms only when children may be at risk during visits, and must provide opportunities for families to be supervised by family members, foster parents, or community volunteers when supervision is absolutely necessary. Parents must be allowed to communicate regularly outside of visits, and have visits near their homes, at convenient times, and at no cost. Lawyers must press for increased visit time and unsupervised visits, and judges must ensure that children and their parents are supported in remaining connected.

10. I HAVE THE RIGHT TO make decisions about my child's life in care.

When children enter foster care, foster parents or agency workers begin making major decisions about the child's life—enrolling children in new schools, bringing them to new doctors, or moving them from placement to placement. These decisions should be made by the parent or in consultation with the parent. Parents must be treated as decision makers and partners in their child's life in care, unless a court has found that their involvement would harm the child. Parents must be provided with information about their child's health, mental health and progress in school and be informed of their right to attend school meetings, get report cards, go to doctor visits, and make medical and educational decisions for their child. Parents also must be informed of meetings, therapy appointments and doctor visits, and encouraged to attend. Too often, children are unnecessarily separated from community institutions that have sustained them: caring teachers, coaches, religious organizations, afterschool programs, neighbors and friends. When parents are involved in placement, educational and medical decisions, they can help child welfare workers and foster parents understand children's history, needs and relationships.



“Most great instigators of social change have intimate personal knowledge of trauma. Oprah Winfrey comes to mind, as to Maya Angelou, Nelson Mandela and Elie Weisel. Read the life history of any visionary, and you will find insights and passions that came from having dealt with devastation.”

The Body Keeps the Score by Bessel Van Der Kolk



4th of July Celebrations

Independence Celebration – T. Mims Corp is hosting "Red, White, & Kaboom" on July 3rd from 6:00-9:30pm at Lake Mirror along the Frances Langford Promenade. There will be live music and then a fireworks display at 9:00. Spectators are asked to bring a canned food item for donation to benefit Volunteers in Service to the Elderly (VISTE).

Rock 'n Freedom Fest 2017 - The City of Winter Haven's Independence Day celebration will take place at Dr. Martin Luther King, Jr. Park at Lake Silver on July 3rd from 6:00-9:30pm. The free family event includes kids' activities, entertainment, and fireworks at the end of the evening.

4th of July Extravaganza - The City of Bartow's Independence Day celebration will take place at Mosaic Park on July 4th starting at 4:00pm. The event features rides, inflatables, and live entertainment until 9:30pm. Then there will be a fireworks display for all to enjoy!

4th of July Celebration - The City of Lake Wales' Independence Day celebration will take place at Lake Wales Park (499 E. Park Ave.) on July 4th from 2:00-9:30pm. Come enjoy music, games, bounce houses, fireworks and more!

Celebrate Independence the Right Way - Join the Avon Park Jaycees on July 4th for fireworks at 9:00pm at Donaldson Park (E. Main St., Avon Park)!

4th of July Fireworks - The Lake Placid Jaycees is hosting a fireworks display at the Lake June Ball Fields Park (933 Jackson Road) on July 1st at 9:00pm.

Summer Activity Resources

Free Skating – Kids can skate free at Skate World (911 North Lake Parker Ave., Lakeland)! Simply go to the website, www.kidsskatefree.com, to enroll in the program and receive 2 free skating passes per week. The program is designed as a fun way to help fight child obesity! For details, go to the website or call Skate World at 863-687-6447.

Summer Recreation/Athletic Camp Resources

Summer Swim Lessons - Florida Southern College is offering swimming lessons in a 2-week session starting July 17th. Programs are available to children as young as 3 years old. The two week session is \$70. For more info, go to www.flsouthern.edu/campus-resources/wellness/aquatics/summer-swim-lessons.aspx, or you can contact Alicia Rossow at 863-680-4123 or arossow@flsouthern.edu.

Teen Resources

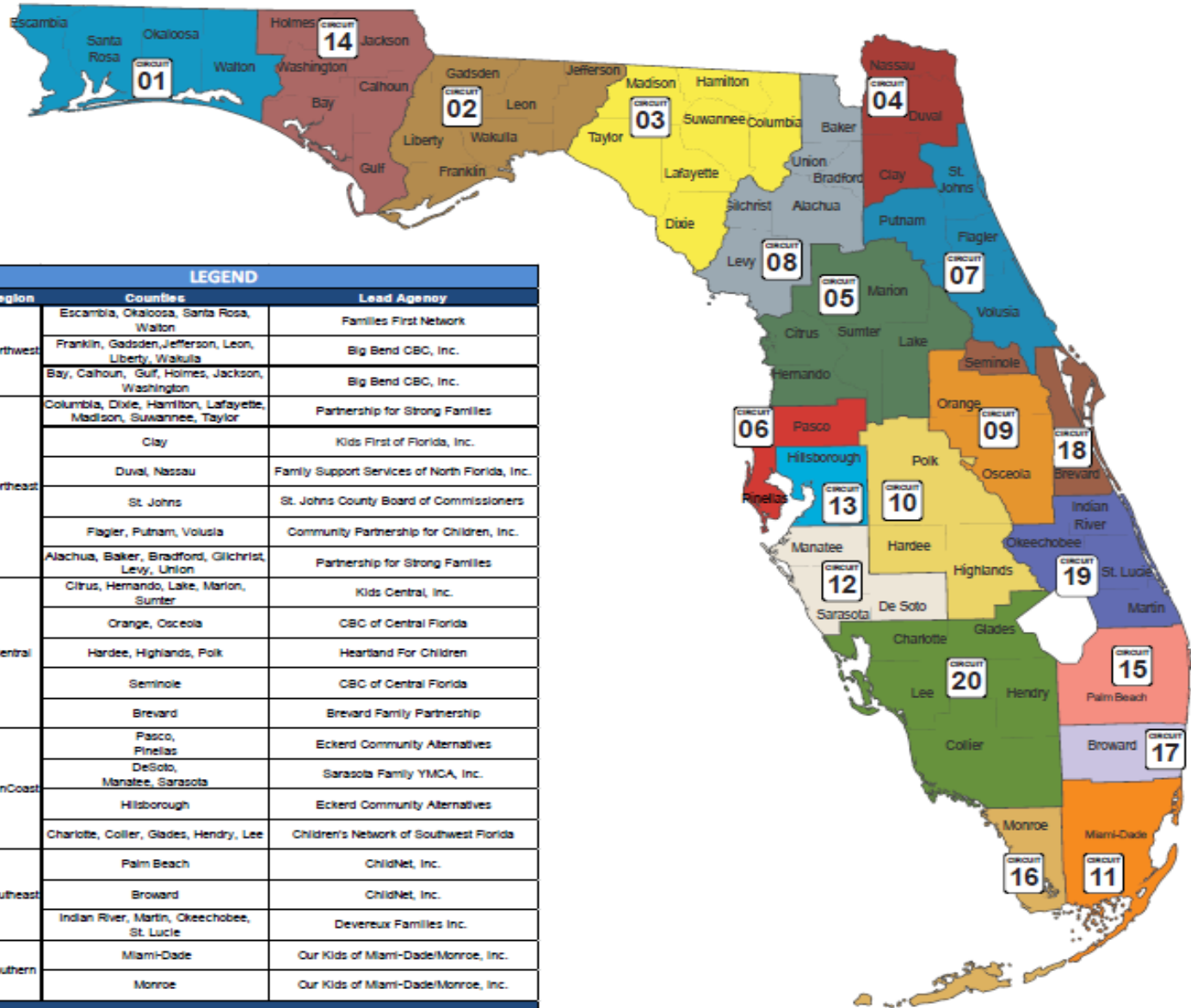
Free Transportation – The Lakeland Area Mass Transit District Board of Directors will fund this year's "Summer of Safety" program and subsidize transportation to any Polk County middle and high school student during the summer break. Enrollment in the program is simple. Children must show their valid Polk County student identification to the bus driver upon boarding the vehicle. Bus service times and route information are available at www.findmyroutes.com. For youth with smart phones, all bus stops are equipped with QR codes that lead directly to the Citrus Connection website. For more information, please contact 1-855-POLK-BUS.

Housing Resources

Coordinated Entry - Peace River Center and St. Vincent de Paul have each received additional funding through the Challenge Grant to serve those who are homeless or at risk of being homeless and have mental health issues. The funding does not have limits, does not require them to have a job, and does not require a court ordered eviction notice, only a notice from a landlord. They will have to apply through the Coordinated Entry process explained below at one of the designated sites, they do not apply directly to Peace River or St. Vincent de Paul. The Coordinated Entry process is a HUD mandated process that all persons that are seeking housing assistance services must register with to be eligible for those services. The housing assistance services are provided via the Challenge Grant and the Emergency Solutions Grant by agencies in the Continuum of Care (Peace River Center, Talbot House, Catholic Charities, Women's Resource Center, and St. Vincent de Paul). Upon completing the Coordinated Entry process a referral is generated to the Homeless Coalition of Polk County(HCPC) who in-turn submit the referral to the agency best suited to provide services to the client. Agencies do not determine what referrals are submitted to them and whom receive services first. The application sites: Talbot House Ministries (814 N. Kentucky Ave., Lakeland); Women's Resource Center (165 Avenue A NW, Winter Haven); Salvation Army (2455 Jim Galloway Rd., Lakeland); and Salvation Army: Shield Outreach (830 N. Kentucky Ave., Lakeland).



Community Based Care Lead Agency Map



LEGEND			
Circuit	Region	Counties	Lead Agency
01	Northwest	Escambia, Okaloosa, Santa Rosa, Walton	Families First Network
02		Franklin, Gadsden, Jefferson, Leon, Liberty, Wakulla	Big Bend CBC, Inc.
14		Bay, Calhoun, Gulf, Holmes, Jackson, Washington	Big Bend CBC, Inc.
03	Northeast	Columbia, Dixie, Hamilton, Lafayette, Madison, Suwannee, Taylor	Partnership for Strong Families
04		Clay	Kids First of Florida, Inc.
04		Duval, Nassau	Family Support Services of North Florida, Inc.
07		St. Johns	St. Johns County Board of Commissioners
07	Central	Flagler, Putnam, Volusia	Community Partnership for Children, Inc.
08		Alachua, Baker, Bradford, Gilchrist, Levy, Union	Partnership for Strong Families
05		Citrus, Hernando, Lake, Marion, Sumter	Kids Central, Inc.
09	Central	Orange, Osceola	CBC of Central Florida
10		Hardee, Highlands, Polk	Hearthland For Children
18		Seminole	CBC of Central Florida
18	SunCoast	Brevard	Brevard Family Partnership
06		Pasco, Pinellas	Eckerd Community Alternatives
12		DeSoto, Manatee, Sarasota	Sarasota Family YMCA, Inc.
13	SunCoast	Hillsborough	Eckerd Community Alternatives
20		Charlotte, Collier, Glades, Hendry, Lee	Children's Network of Southwest Florida
15	Southeast	Palm Beach	ChildNet, Inc.
17		Broward	ChildNet, Inc.
19		Indian River, Martin, Okeechobee, St. Lucie	Devereux Families Inc.
11	Southern	Miami-Dade	Our Kids of Miami-Dade/Monroe, Inc.
16		Monroe	Our Kids of Miami-Dade/Monroe, Inc.