





Community Based Care: Hardee, Highlands & Polk Counties

Circuit 10 – Central Region

CBC Performance and Quality Improvement Meeting Scheduled for Wednesday, February 01, 2017 at 10 a.m.

> Data for Week Ended Sunday, January 29, 2017

Conference Call: 866-946-1739 Participant Number: 7936917#



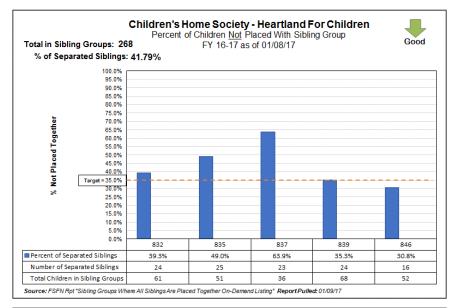
Community Based Care Lead Agency Scorecard For the Quarter of October 01, 2016 to December 31, 2016

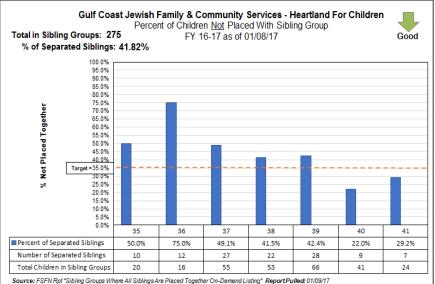
| Col. Stor | | Saf | ety | | | Permar | nency | | | We | II-Being | |
|--|--|---|---|---|--|--|---|---|--|--|---|---|
| B ACCOUNTABILITY ACCOUNTABILITY | 1. Rate of Abuse per day while in foster care. | 2. Percent of children who are not neglected or abused during in-home services. | 3. Children who are not neglected or abused after receiveing services. | 4. Children under supervision who are seen every 30 days. | 5. Children exiting foster care to a permanent home within 12 months of entering care. | 6. Children achieving permanency in 12 months for children in foster care 12 to 23 months. | 7. Children who do not re-enter foster care within 12 months of moving to a permanent home. | 8. Children's placement moves per 1,000 days in foster care. | 9. Children in out-of- home care who have received medical services in the last 12 months. | Children in out-of- home care who received dental services within the last 7 months. | 11. Young adults in foster care at age 18 that have completed of are enrolled in secondary education. | 12. Children placed with all of their siblings who are also under court jurisdiction. |
| Standard | 8.5 | 95.0% | 95.0% | 99.5% | 40.5% | 43.6% | 91.7% | 4.12 | 95.0% | 95.0% | 80.0% | 65.0% |
| Reporting Period | 11/01/15 - 10/31/16 | 08/01/16 - 10/31/16 | 02/01/16 - 04/30/16 | 10/01/16 - 12/31/16 | 10/01/15 - 12/31/15 | 01/01/16 - 12/31/16 | 10/01/14 - 12/31/14 | 01/01/16 - 12/31/16 | 9/30/2016 | 9/30/2016 | 01/01/16 - 12/31/16 | 12/31/2016 |
| Big Bend CBC (Circuit 2 & 14) | 7.09 | 96.4% | 95.0% | 99.8% | 34.3% | 63.1% | 96.2% | 3.36 | 98.6% | 96.0% | 76.9% | 67.6% |
| Brevard Family Partnership | 15.44 | 94.8% | 95.1% | 99.7% | 39.0% | 50.0% | 84.4% | 3.89 | 97.5% | 91.1% | 78.7% | 69.5% |
| ChildNet Inc | 11.28 | 96.4% | 98.0% | 99.9% | 33.0% | 53.6% | 91.8% | 3.30 | 97.4% | 97.1% | 94.1% | 55.9% |
| ChildNet Palm Beach | 10.71 | 96.2% | 94.7% | 100.0% | 50.7% | 54.8% | 80.4% | 3.57 | 97.3% | 95.2% | 91.4% | 59.8% |
| Children's Network of SW Florida | 16.8 | 98.3% | 95.8% | 99.9% | 47.8% | 51.9% | 90.5% | 6.26 | 95.8% | 92.9% | 88.6% | 60.0% |
| Community Based Care (Cir #9) | 10.24 | 96.4% | 95.4% | 99.8% | 30.8% | 56.8% | 87.5% | 3.89 | 96.0% | 92.6% | 85.2% | 64.4% |
| Community Based Care (Cir #18) | 13.12 | 98.9% | 85.0% | 99.8% | 50.5% | 61.6% | 85.3% | 3.09 | 96.6% | 94.5% | 68.4% | 69.1% |
| Community Partnership for Childr. | 9.63 | 94.2% | 90.0% | 99.5% | 31.4% | 57.8% | 80.0% | 3.15 | 92.4% | 77.2% | 78.1% | 62.7% |
| Devereux CBC of Okeechobee | 7.33 | 98.1% | 97.6% | 99.9% | 62.3% | 68.6% | 90.7% | 4.15 | 97.5% | 96.4% | 85.2% | 65.9% |
| Eckerd Community Alternatives | 10.6 | 97.8% | 94.1% | 99.9% | 47.6% | 55.2% | 88.4% | 4.00 | 99.6% | 98.2% | 95.2% | 67.7% |
| Eckerd Community Hillsborough | 10.26 | 96.7% | 96.3% | 99.9% | 49.0% | 54.4% | 91.6% | 5.49 | 98.9% | 97.9% | 96.0% | 66.4% |
| Families First Network | 9.51 | 95.9% | 94.2% | 99.5% | 41.0% | 52.6% | 90.5% | 6.1 | 89.8% | 73.6% | 72.0% | 61.4% |
| Family Integrity Program | 8.37 | 91.6% | 94.5% | 100.0% | 27.5% | 48.3% | 100.0% | 3.01 | 94.0% | 84.9% | 71.4% | 77.1% |
| Family Support Services North Fla | 5.62 | 95.3% | 92.3% | 99.9% | 39.1% | 71.5% | 89.7% | 4.02 | 99.1% | 96.6% | 93.9% | 70.3% |
| Heartland For Children | 11.35 | 98.5% | 93.8% | 99.9% | 42.0% | 53.7% | 84.9% | 3.43 | 98.7% | 95.7% | 83.3% | 61.3% |
| Kids Central, Inc. | 12.99 | 97.2% | 95.7% | 99.6% | 42.0% | 41.9% | 87.6% | 4.40 | 96.9% | 93.5% | 87.5% | 73.1% |
| Kids First of Florida, Inc. | 10.37 | 95.3% | 86.3% | 99.9% | 40.9% | 66.6% | 88.0% | 1.72 | 97.7% | 94.1% | 100.0% | 64.6% |
| Our Kids of Miami-Dade | 11.62 | 97.6% | 95.7% | 99.6% | 37.3% | 54.9% | 88.7% | 5.58 | 98.3% | 97.3% | 83.1% | 57.3% |
| Partnership for Strong Families | 8.87 | 97.4% | 94.1% | 99.8% | 49.5% | 58.8% | 97.2% | 3.33 | 98.0% | 93.0% | 95.0% | 67.4% |
| Sarasota Y/Safe Children Coalition | 14.68 | 97.7% | 94.2% | 99.9% | 50.6% | 59.4% | 88.4% | 4.54 | 97.0% | 81.3% | 92.3% | 68.2% |
| Statewide | 11.07 | 96.8% | 94.7% | 99.8% | 42.8% | 55.3% | 88.7% | 4.35 | 97.0% | 92.8% | 87.1% | 64.3% |
| Red Zone: | 8.85 | 92.9% | 92.9% | 98.9% | 36.3% | 39.2% | 90.8% | 4.54 | 89.9% | 89.9% | 69.9% | 60.0% |

Scorecard Measure 12 - Separated Siblings ~ Snapshot-as-of: 12/31/16

FY 16-17 Target: 35.0%

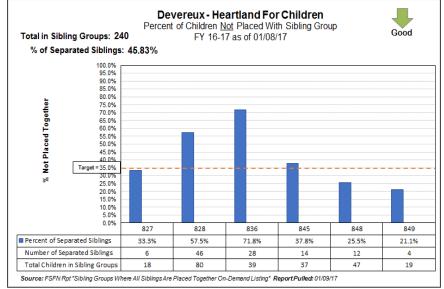
Percent of Separated Siblings: 42.1%

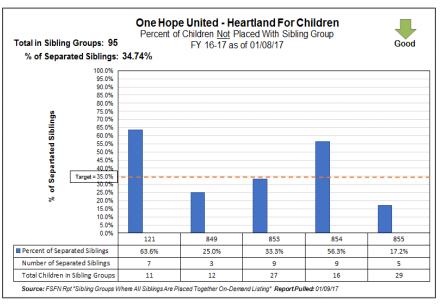




Children in Sibling Groups: 878

Total Separated Siblings: 370





Scorecard Measure 4 - Children Seen / Not Seen

Percent of children under supervision who are required to be seen every 30 days who are seen every 30 days.

| Scorecard Measure #4 - Children Under Supervision Seen Who Are Seen Every Thirty Days Supervision between 01/01/17 - 01/31/17 | | | | | | | | | | | |
|---|---|----------------------|--------|--|--|--|--|--|--|--|--|
| Agency# of Children Not seen in 30 days# of days missed / total days required% of days child was seen | | | | | | | | | | | |
| CHS | 3 | 14624 / 14630 | 99.96% | | | | | | | | |
| DEV | 6 | 13982 / 13997 | 99.89% | | | | | | | | |
| GCJFCS | 3 | 12269 / 12276 | 99.94% | | | | | | | | |
| OHU | 1 | 11172 / 11174 | 99.98% | | | | | | | | |
| Total 13 52047 / 52077 99.94% | | | | | | | | | | | |
| *Source: "Children Under Supervision Who Are Seen Every Thirty Days - Report #1144" Data-as-of: 01/29/17 | | | | | | | | | | | |

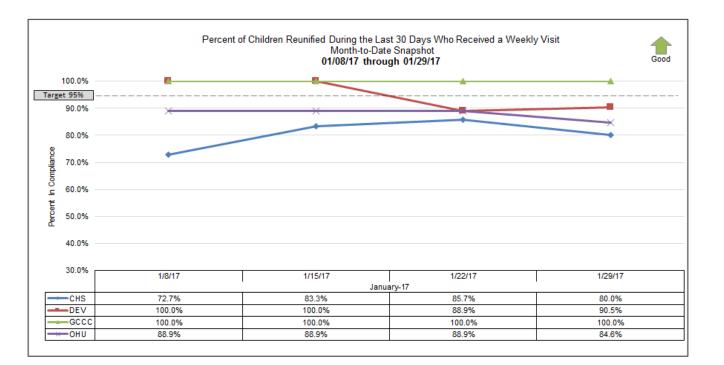
| # of Children Not Seen, Month of Jan 2017 | | | | | | | | | | | |
|---|-----|--|--|--|--|--|--|--|--|--|--|
| # Not Seen Agency | | | | | | | | | | | |
| 4 | CHS | | | | | | | | | | |
| 4 | DEV | | | | | | | | | | |
| 2 GCJFCS | | | | | | | | | | | |
| 0 | OHU | | | | | | | | | | |
| 6 | CPI | | | | | | | | | | |
| 16 Grand Total | | | | | | | | | | | |
| Source: FSFN Rpt "Children seen / not seen daily listing" Data-as-of: 1/29/17 | | | | | | | | | | | |

| Senate Bill 16 Monthly Reporting Requirements for | |
|--|---------------------------|
| Reporting Requirement | Location in this Document |
| Average Caseload of Case Managers | Page 20 |
| Turnover Rate for Case Managers and Case Manager Supervisors for Previous 12 Months | Page 20 |
| Percentage of Required Home Visits Completed | Page 4 |
| Performance on Outcome Measures for Previous 12 Months | Page 2 |

Children Reunified Within the Last 30 Days

Percent of children reunified during the last 30 days who received a FTF visit during the last week - Documented and Followed

| | ent of Children Reunified During the Last 30 Days Who Received a Weekly Visit Reporting Week Ending: 01/29/17 | | | | | | | | | |
|--------|---|---------------------------------------|--|--------|-----------------------|-------------------------|--------------------------|-----------------------------|------------------------|--|
| Agency | Children with Misses Last Week | Children with OCS Misses Last Week | | Agency | Children Reunified | Children with Misses | Percent in Compliance | Children with OCS Misses | Adjusted Compliance | |
| | 30 Days | 30 Days | | CHS | 25 | 5 | 80.00% | 0 | 80.00% | |
| CHS | 2 | 0 | | DEV | 26 | 7 | 73.08% | 5 | 90.48% | |
| DEV | 0 | 2 | | GCJFCS | 11 | 0 | 100.00% | 0 | 100.00% 🔀 | |
| GCJFCS | 0 | 0 | | | 10 | 0 | | 0 | | |
| OHU | 1 | 0 | | OHU | 13 | 2 | 84.62% | 0 | 84.62% | |
| HFC | 3 | 2 | | HFC | 75 | 14 | 81.33% | 5 | 87.14% | |

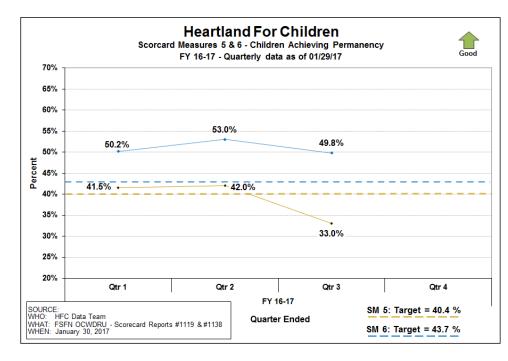


Scorecard Measures 5 & 6 - Children Achieving Permanency

SM 5 - Percent of children exiting care to a permanent home within 12 months of entering care – *Target* = 40.4% SM 6 - Percent of children exiting care to a permanent home for children in care 12-23 months – *Target* = 43.7%

| | Scorecard Measure Children Achieving Per FY 16-17 <u>Qtr</u> | | | | | corecard Measure ildren Achieving Pern FY 16-17 <u>Qtr</u> | | |
|--------|--|------------------------------------|---------------------------------|--|--------|--|----------------------------------|---------------------------------|
| Agency | Permanency within 12 mths | Total Children out-of-home care | Percent Timely Reunification | | Agency | Permanency within 12-24 mths | Total Children LOS 12-24 mths | Percent Timely Reunification |
| CHS | 21 | 74 | 28.4% | | CHS | 49 | 98 | 50.0% |
| DEV | 15 | 59 | 25.4% | | DEV | 10 | 49 | 20.4% |
| GCJFCS | 21 | <mark>5</mark> 5 | 38.2% | | GCJFCS | 52 | 82 | 63.4% |
| OHU | OHU 12 21 57.1% | | | | OHU | 28 | 50 | 56.0% |
| Total | Total 69 209 33.0% | | | | HFC | 139 | 279 | 49.8% |

Green = Meeting Measure, Yellow = 10% Below Measure, Red = More Than 10% Below Measure



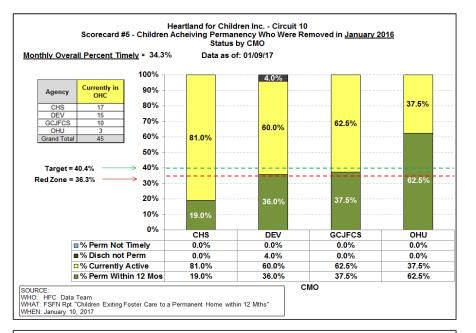
| | Reunifications Entered into FSFN: Week of 01/23/17 thru 01/29/17 | | | | | | | | | | | |
|---|---|---|---|---|---|--|--|--|--|--|--|--|
| Scorecard Measure #5 Scorecard Measure #6 | | | | | | | | | | | | |
| Agency | Timely Un-Timely Total Timely Total | | | | | | | | | | | |
| CHS | 4 | 0 | 4 | 0 | 0 | | | | | | | |
| DEV | 4 | 3 | 7 | 3 | 3 | | | | | | | |
| GCJFCS | 5 | 0 | 5 | 0 | 0 | | | | | | | |
| OHU | 3 0 3 0 0 | | | | | | | | | | | |
| Total | 16 3 19 3 3 | | | | | | | | | | | |

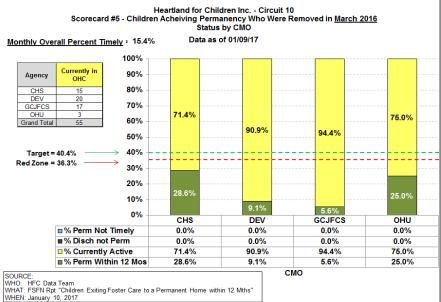
Soft Data Collection Tool

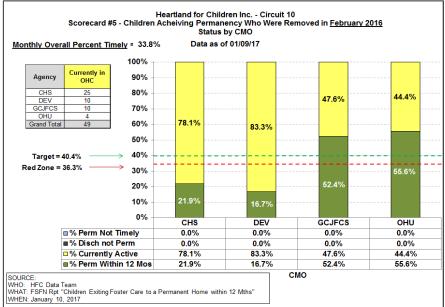
Dec to Jan 2017 – <u>63.9% Completed</u>

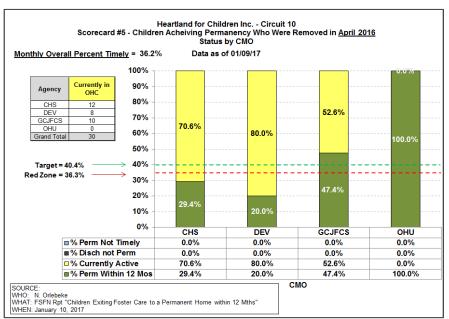
Scorecard Measure 5 – Children Achieving Permanency

Percent of Children Exiting Foster Care to a Permanent Home within 12 months - Children removed Jan 2016 – April 2016









7

Children Returning to Care

Number of Children in a Removal Episode Who Have Had a Prior Removal

| | FY 16-17 Children Returning to Care January Removals as of 01/29/17 | | | | | | | | | | | | |
|--------|--|----|---|---|---|--|--|--|--|--|--|--|--|
| A | Length of Reunification | | | | | | | | | | | | |
| Agency | Less than 1 yr btw 1 - 2 yrs btw 3 - 5 yrs 5 yrs + | | | | | | | | | | | | |
| CHS | 3 | 6 | | | | | | | | | | | |
| DEV | 0 | 0 | 1 | 1 | 2 | | | | | | | | |
| GCJFCS | 0 | 3 | 3 | 1 | 7 | | | | | | | | |
| OHU | 0 | 0 | | | | | | | | | | | |
| Total | 3 | 15 | | | | | | | | | | | |

| | Removal Episodes for Children with a Prior Removal Removals entered into FSFN between 01/23/17 - 01/29/17 | | | | | | | | | | | | | |
|--|---|-----------|-----------|----|----|---------------|---|---|--|--|--|--|--|--|
| Current Removal DatePrior UnitPrior RemovalPrior Discharge Prior DischargeLength of Stay (months)Length from Prior Discharge (months)LOS RangeP. Analytics ListingP. Analytics | | | | | | | | | | | | | | |
| 1/6/2017 | 141849-DEV | 6/11/2009 | 1/4/2010 | 7 | 84 | > 5 yrs | N | - | | | | | | |
| 1/25/2017 | 141846-CHSFL | 6/8/2012 | 9/23/2014 | 27 | 28 | btw 3 - 5 yrs | N | - | | | | | | |
| 1/5/2017 | 141037-GCCC | 6/23/2012 | 8/12/2015 | 38 | 16 | btw 1 - 2 yrs | N | - | | | | | | |
| 1/5/2017 | 1/5/2017 141037-GCCC 6/23/2012 8/12/2015 38 16 btw 1 - 2 yrs | | | | | | | | | | | | | |
| 1/5/2017 | 141037-GCCC | 6/23/2012 | 8/12/2015 | 38 | 16 | btw 1 - 2 yrs | N | - | | | | | | |
| | | | | | | | | | | | | | | |

Source: FSFN Data Warehouse Ad Hoc Report, Report-as-of: 01/30/17

Scorecard Measure 7 – Children who do not return within 12 months of reunification – Target = 91.7%

FY 16-17 3rd Qtr. Performance: 91.9%

Children who Maintained Permanency: 91

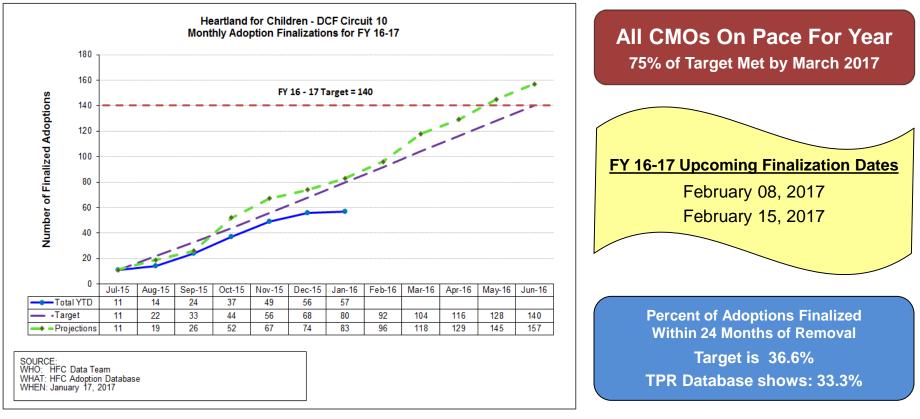
Children Entering Care between 01/01/15 - 03/31/15 and Achieved Timely Permanency: 99



9

Adoption Finalizations

Percent of Adoptions Finalized with 24 Months of Removal & Percent of Adoption Goal Met

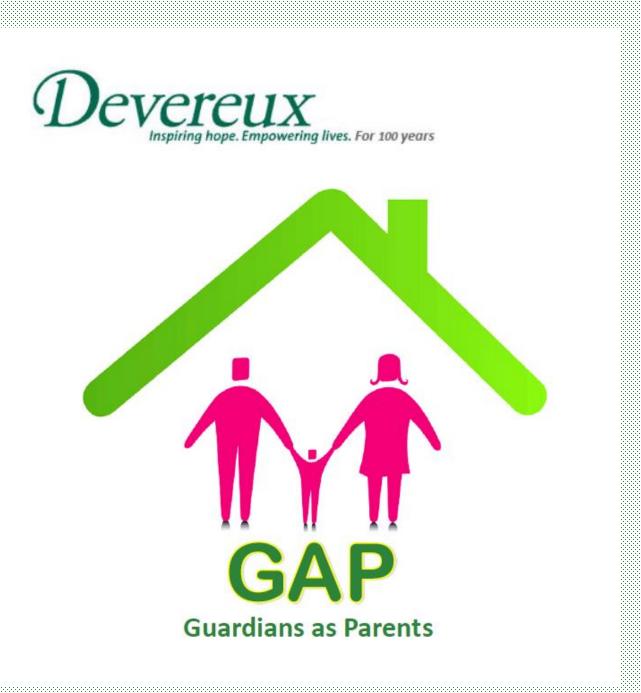


Manually Reported Adoption Data for FY 16-17 through January 29, 2017:

| | | | | | | | | | | Adopt | ion Fi | nalizatio | ons Cr | edited t | o HFC | Fiscal \ | YTD 10 | 6-17 | | | | | | | | | | |
|-------------------|--------|--------|------|--------|------|--------|------|--------|------|--------|--------|-----------|--------|-----------|--------|----------|--------|--------|------|--------|------|--------|------|--------|---------------|------------------|---------------|-----------------------|
| | | | | | | | | | | | | | Nun | nber of A | Adopti | ons Fin | alized | | | | | | | | | | | |
| | Ju | -2016 | Aug | J-2016 | Se | p-2016 | Oct | t-2016 | Nov | -2016 | Dec | :-2016 | Jar | -2017 | Feb | -2017 | Ma | r-2017 | Ар | -2017 | Ma | y-2017 | Jur | -2017 | | Te | otal | |
| СМО | Proj | Actual | Proj | Actual | Proj | Actual | Proj | Actual | Proj | Actual | Proj | Actual | Proj | Actual | Proj | Actual | Proj | Actual | Proj | Actual | Proj | Actual | Proj | Actual | CBC Credit | % w/in 24 Mos | CMO Target | % of Target Met |
| CHS | 7 | 7 | 0 | 0 | 0 | 0 | 3 | 1 | 5 | 2 | 5 | 5 | 0 | 0 | 5 | 0 | 7 | 0 | 3 | 0 | 9 | 0 | 7 | 0 | 15 | 40.0% | 44 | 34.1% |
| DEV | 0 | 0 | 5 | 0 | 3 | 3 | 4 | 3 | 4 | 0 | 2 | 2 | 1 | 1 | 2 | 0 | 9 | 0 | 3 | 0 | 3 | 0 | 2 | 0 | 9 | 11.1% | 32 | 28.1% |
| GCJFCS | 4 | 4 | 2 | 3 | 2 | 3 | 4 | 3 | 3 | 3 | 0 | 0 | 4 | 0 | 4 | 0 | 4 | 0 | 4 | 0 | 4 | 0 | 3 | 0 | 16 | 37.5% | 39 | 41.0% |
| OHU | 0 | 0 | 1 | 0 | 2 | 4 | 15 | 6 | 3 | 7 | 0 | 0 | 4 | 0 | 2 | 0 | 2 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 17 | 35.3% | 25 | 68.0% |
| Total | 11 | 11 | 8 | 3 | 7 | 10 | 26 | 13 | 15 | 12 | 7 | 7 | 9 | 1 | 13 | 0 | 22 | 0 | 11 | 0 | 16 | 0 | 12 | 0 | 57 | 33.3% | 140 | 40.7% |
| Source: HFC TPR I | Databa | ase | | | | | | | | | | | | | | | | | | | | | | | | | | |
| YTD Projections | 11 | | 19 | | 26 | | 52 | | 67 | | 74 | | 83 | | 96 | | 118 | | 129 | | 145 | | 157 | | | | | |

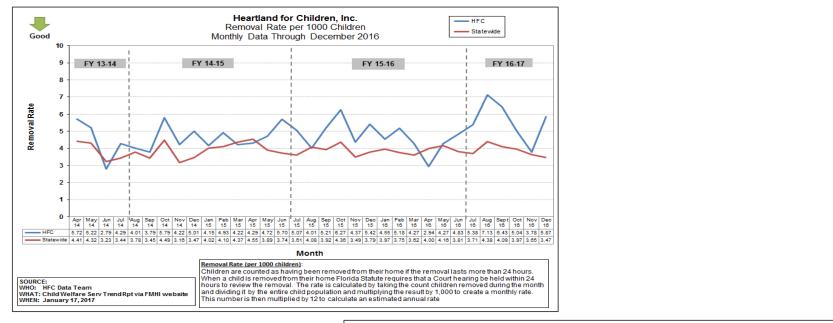


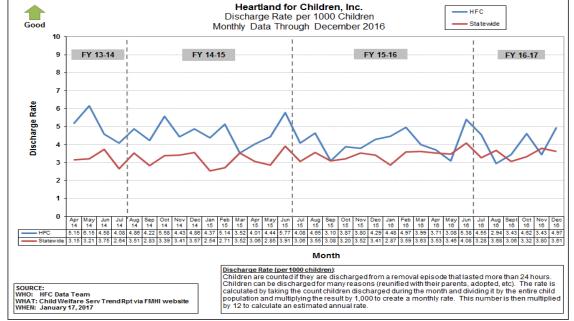




Removal and Discharge Rates

Monthly Removal and Discharge Rates (per 1,000 Children) as of December 2016





Children's Legal Services- Shelter Report

CLS Weekly Shelter Report FY 2016-17 as of January 29, 2017

| | CLS WEEKLY SHELTER REPORT - FY 2016-2017 | | | | | | | | | | | | |
|---------------------|--|---------|---------|---------|-----|-----|---------------|-----|-----|-----|--------|------|-----------------|
| | JUL | AUG | SEP | ост | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | 16/17 Totals |
| | JUL | AUG | JEF | 001 | | | r Hearin | | MAN | AFK | IVIA I | 3014 | Totais |
| Polk | 35 | 47 | 56 | 44 | 29 | 48 | 24 | 0 | 0 | 0 | 0 | 0 | 283 |
| Highlands | 1 | 3 | 4 | 10 | 2 | 5 | 3 | 0 | 0 | 0 | 0 | 0 | 28 |
| Hardee | 3 | 2 | 1 | 1 | 1 | 3 | 1 | 0 | 0 | 0 | 0 | 0 | 12 |
| Total | 39 | 52 | 61 | 55 | 32 | 56 | 28 | 0 | 0 | 0 | 0 | 0 | 323 |
| # Children Removed | | | | | | | | | | | | | |
| Polk | 64 | 93 | 93 | 73 | 50 | 86 | 39 | 0 | 0 | 0 | 0 | 0 | 498 |
| Highlands | 4 | 10 | 7 | 9 | 4 | 9 | 5 | 0 | 0 | 0 | 0 | 0 | 48 |
| Hardee | 7 | 5 | 1 | 2 | 2 | 5 | 2 | 0 | 0 | 0 | 0 | 0 | 24 |
| Total | 75 | 108 | 101 | 84 | 56 | 100 | 46 | 0 | 0 | 0 | 0 | 0 | 570 |
| | | | | | | | Denied | | | | | | |
| Polk | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Highlands | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Hardee | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | | | | | | d with I | | | | | | |
| Polk | 36 | 59 | 51 | 41 | 21 | 66 | 22 | 0 | 0 | 0 | 0 | 0 | 296 |
| Highlands | 4 | 2 | 5 | 5 | 0 | 3 | 4 | 0 | 0 | 0 | 0 | 0 | 23 |
| Hardee | 1 | 3 | 0 | 2 | 2 | 5 | 2 | 0 | 0 | 0 | 0 | 0 | 15 |
| Total | 41 | 64 | 56 | 48 | 23 | 74 | 28 | 0 | 0 | 0 | 0 | 0 | 334 |
| Delle | 6 | 40 | 10 | | 1 | | with No | | | 0 | | | 75 |
| Polk | 5 | 13 0 | 19 2 | 13 0 | 13 | 9 | 3 | 0 | 0 | 0 | 0 | 0 | 75 |
| Highlands Hardee | 5 | 0 | 2 | 0 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8 6 |
| Total | 5 10 | 13 | 22 | 13 | 17 | 10 | 4 | 0 | 0 | 0 | 0 | 0 | <u> </u> |
| TUIAI | 10 | 13 | 22 | | | | 4 d in Fos | | - | U | U | 0 | 09 |
| Polk | 23 | 21 | 23 | 19 | 16 | 11 | 14 | | 0 | 0 | 0 | 0 | 127 |
| Highlands | 0 | 8 | 0 | 4 | 0 | 5 | 0 | 0 | 0 | 0 | 0 | 0 | 17 |
| Hardee | 1 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3 |
| Total | 24 | 31 | 23 | 23 | 16 | 16 | 14 | 0 | 0 | 0 | 0 | 0 | 147 |

| Shelter Count for the Week of Jan 23- Jan 29, 2017 | | | | | | | | | | | |
|--|---|---|---|--|--|--|--|--|--|--|--|
| Polk Highlands Hardee | | | | | | | | | | | |
| Shelters | 3 | 1 | 0 | | | | | | | | |
| Children Removed | 5 | 3 | 0 | | | | | | | | |
| Placed in Foster Care | 5 | 0 | 0 | | | | | | | | |
| Placed w/ a Relative | 0 | 3 | 0 | | | | | | | | |
| Placed w/a Non-Rel | 0 | 0 | 0 | | | | | | | | |

| | % of Children Sheltered Placed in Foster Care | | | | | | | | | | | | |
|---------------------|---|-------|-------|-------|-------|-------|-------|--|--|--|--|--|--|
| Data as of 01/29/17 | | | | | | | | | | | | | |
| Month | 10-11 | 11-12 | 12-13 | 13-14 | 14-15 | 15-16 | 16-17 | | | | | | |
| Jul | 17.0% | 35.8% | 32.8% | 44.7% | 29.5% | 34.7% | 32.0% | | | | | | |
| Aug | 24.7% | 25.6% | 32.0% | 24.1% | 34.9% | 34.0% | 28.7% | | | | | | |
| Sep | 30.2% | 51.4% | 45.3% | 26.2% | 63.6% | 27.1% | 22.8% | | | | | | |
| Oct | 31.6% | 39.2% | 34.8% | 44.3% | 34.5% | 29.3% | 27.4% | | | | | | |
| Nov | 42.9% | 37.3% | 40.0% | 44.4% | 17.4% | 19.2% | 28.6% | | | | | | |
| Dec | 38.8% | 37.8% | 30.0% | 30.9% | 52.7% | 21.3% | 16.0% | | | | | | |
| Jan | 34.4% | 51.4% | 37.8% | 37.5% | 26.3% | 21.2% | 30.4% | | | | | | |
| Feb | 27.8% | 27.3% | 42.2% | 47.6% | 39.4% | 17.6% | | | | | | | |
| Mar | 29.8% | 47.6% | 36.1% | 47.4% | 39.0% | 30.0% | | | | | | | |
| Apr | 45.6% | 30.6% | 30.3% | 43.9% | 24.1% | 29.7% | | | | | | | |
| May | 32.0% | 41.2% | 27.3% | 28.8% | 27.5% | 56.3% | | | | | | | |
| Jun | 29.3% | 27.2% | 19.0% | 31.3% | 33.3% | 41.0% | | | | | | | |
| FY Total | 32.0% | 38.0% | 34.3% | 37.7% | 34.7% | 30.1% | | | | | | | |

| | | | CL | S WEEP | KLY SHI | ELTER | REPOR | T-FY2 | 2015-20 | 16 | | | | | | | | |
|-----------|-----|-----|-----|--------|-----------|----------|----------|----------|---------|-----|-----|-----|--------|--------|--------|--------|--------|--------|
| | | | | | | | | | | | | | 15/16 | 14/15 | 13/14 | 12/13 | 11/12 | 10/11 |
| | JUL | AUG | SEP | ост | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | Totals | Totals | Totals | Totals | Totals | Totals |
| | | | | | # Of | Shelter | Hearin | gs | | | | | | | | | | |
| Polk | 38 | 25 | 30 | 39 | 32 | 37 | 27 | 29 | 30 | 23 | 39 | 21 | 370 | 329 | 330 | 283 | 385 | 403 |
| Highlands | 0 | 3 | 2 | 2 | 2 | 4 | 1 | 2 | 1 | 2 | 1 | 8 | 28 | 48 | 17 | 29 | 47 | 56 |
| Hardee | 4 | 0 | 0 | 0 | 1 | 0 | 1 | 2 | 1 | 0 | 0 | 0 | 9 | 19 | 11 | 12 | 16 | 18 |
| Total | 42 | 28 | 32 | 41 | 35 | 41 | 29 | 33 | 32 | 25 | 40 | 29 | 407 | 396 | 358 | 315 | 448 | 477 |
| | | | | | # C | hildren | Remov | ed | | | | | | | | | | |
| Polk | 67 | 45 | 68 | 70 | 48 | 74 | 49 | 61 | 57 | 35 | 63 | 43 | 680 | 582 | 578 | 494 | 643 | 665 |
| Highlands | 0 | 5 | 2 | 5 | 2 | 6 | 2 | 2 | 2 | 2 | 1 | 18 | 47 | 84 | 27 | 46 | 84 | 81 |
| Hardee | 5 | 0 | 0 | 0 | 2 | 0 | 1 | 5 | 1 | 0 | 0 | 0 | 14 | 35 | 18 | 20 | 26 | 29 |
| Total | 72 | 50 | 70 | 75 | 52 | 80 | 52 | 68 | 60 | 37 | 64 | 61 | 741 | 701 | 623 | 560 | 753 | 775 |
| | | | | 1 | Fotal Ch | ildren 🛛 | Denied | Shelter | | | | | | | | | | |
| Polk | 0 | 0 | 0 | 0 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3 | 0 | 1 | 8 | 5 | 6 |
| Highlands | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 1 |
| Hardee | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total | 0 | 0 | 0 | 0 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3 | 1 | 1 | 8 | 5 | 7 |
| | | | | # | Childre | n Place | d with I | Relative | • | | | | | | | | | |
| Polk | 35 | 28 | 44 | 33 | 29 | 54 | 26 | 45 | 29 | 18 | 21 | 21 | 383 | 319 | 296 | 280 | 357 | 401 |
| Highlands | 0 | 5 | 1 | 2 | 1 | 2 | 2 | 1 | 2 | 2 | 0 | 13 | 31 | 50 | 24 | 22 | 40 | 34 |
| Hardee | 4 | 0 | 0 | 0 | 2 | 0 | 1 | 2 | 1 | 0 | 0 | 0 | 10 | 17 | 13 | 16 | 15 | 21 |
| Total | 39 | 33 | 45 | 35 | 32 | 56 | 29 | 48 | 32 | 20 | 21 | 34 | 424 | 386 | 333 | 318 | 412 | 456 |
| | | | | # Cł | nildren l | Placed | with No | n Relat | ive | | | | | | | | | |
| Polk | 8 | 0 | 5 | 18 | 10 | 7 | 12 | 5 | 10 | 6 | 7 | 0 | 88 | 54 | 52 | 46 | 39 | 57 |
| Highlands | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 3 | 7 | 1 | 4 | 14 | 13 |
| Hardee | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3 | 0 | 0 | 0 | 0 | 3 | 11 | 4 | 0 | 2 | 1 |
| Total | 8 | 0 | 6 | 18 | 10 | 7 | 12 | 8 | 10 | 6 | 7 | 2 | 94 | 72 | 57 | 50 | 55 | 71 |
| | | | | #(| Children | n Place | d in Fos | ter Car | e | | | | | | | | | |
| Polk | 24 | 17 | 19 | 19 | 9 | 13 | 11 | 11 | 18 | 11 | 35 | 22 | 209 | 209 | 230 | 169 | 247 | 207 |
| Highlands | 0 | 0 | 0 | 3 | 1 | 4 | 0 | 1 | 0 | 0 | 1 | 3 | 13 | 27 | 2 | 19 | 30 | 34 |
| Hardee | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 7 | 3 | 4 | 9 | 7 |
| Total | 25 | 17 | 19 | 22 | 10 | 17 | 11 | 12 | 18 | 11 | 36 | 25 | 223 | 243 | 235 | 192 | 286 | 248 |

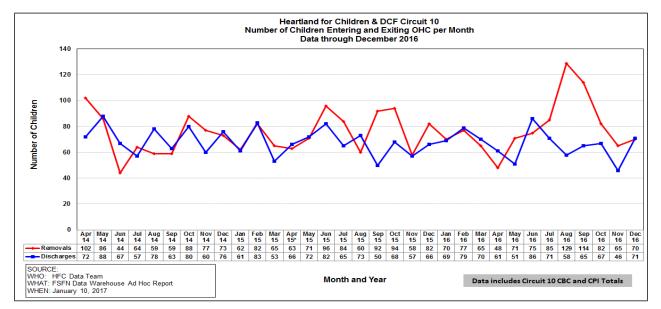
Case Transfer Staffing Data

Case Transfer Data For Fiscal Year July 1, 2016 - June 30, 2017 - Data as of 01/29/2017

| Agency | JUL | AUG | SEPT | ост | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | 16-17 | 15-16 | | Agency | JUL | AUG | SEPT | ост | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | 16-17 | 15-16 | 14-15 |
|------------|--------|-------|------|-----|-----|-----|-----|-----|-----|-----|-----|-----|--------|--------|--------|-----------|-------|---------|----------|--------|---------|-------|-------|------|---------|------|-------|-----|--------|--------|--------|
| | | | | | | | | | | | | | Totals | Totals | Totals | | | | | | | | | | | | | | lotais | Totals | Iotais |
| Number of | f Chil | dren | | | | | _ | _ | | | | _ | | | | NON-JUD | ICIAL | IN HO | DME SE | RVIC | ES | | | | | | | | | | |
| CHS | 37 | 49 | 35 | 54 | 40 | 24 | 39 | 0 | 0 | 0 | 0 | 0 | 278 | 391 | 259 | CHS | 13 | 15 | 9 | 12 | 14 | 11 | 6 | 0 | 0 | 0 | 0 | 0 | 80 | 83 | 13 |
| Devereux | 25 | 75 | 41 | 26 | 42 | 35 | 31 | 0 | 0 | 0 | 0 | 0 | 275 | 403 | 251 | Devereux | 17 | 22 | 18 | 5 | 8 | 9 | 8 | 0 | 0 | 0 | 0 | 0 | 87 | 82 | 16 |
| GCCC | 31 | 49 | 49 | 43 | 35 | 34 | 40 | 0 | 0 | 0 | 0 | 0 | 281 | 388 | 253 | GCCC | 12 | 10 | 23 | 8 | 9 | 7 | 18 | 0 | 0 | 0 | 0 | 0 | 87 | 89 | 44 |
| One Hope | 65 | 65 | 36 | 38 | 58 | 37 | 33 | 0 | 0 | 0 | 0 | 0 | 332 | 358 | 460 | One Hope | 14 | 7 | 8 | 6 | 10 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 45 | 52 | 23 |
| Total | 158 | 238 | 161 | 161 | 175 | 130 | 143 | 0 | 0 | 0 | 0 | 0 | 1166 | 1540 | 1223 | Total | 56 | 54 | 58 | 31 | 41 | 27 | 32 | 0 | 0 | 0 | 0 | 0 | 299 | 306 | 96 |
| Out of Hor | ne Ca | are | | | | | | | | | | | | | | OCS / ICP | C Co | ourtesy | / Super | visio | 1 I | | | | | | | | | | |
| CHS | 23 | 24 | 22 | 39 | 21 | 9 | 25 | 0 | 0 | 0 | 0 | 0 | 163 | 230 | 176 | CHS | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 28 | 0 |
| Devereux | 6 | 40 | 22 | 19 | 29 | 20 | 19 | 0 | 0 | 0 | 0 | 0 | 155 | 218 | 165 | Devereux | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 40 | 1 |
| GCCC | 15 | 39 | 24 | 34 | 22 | 23 | 20 | 0 | 0 | 0 | 0 | 0 | 177 | 235 | 175 | GCCC | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 29 | 0 |
| One Hope | 18 | 14 | 13 | 7 | 10 | 6 | 13 | 0 | 0 | 0 | 0 | 0 | 81 | 71 | 130 | One Hope | 30 | 42 | 14 | 24 | 38 | 29 | 20 | 0 | 0 | 0 | 0 | 0 | 197 | 217 | 277 |
| Total | 62 | 117 | 81 | 99 | 82 | 58 | 77 | 0 | 0 | 0 | 0 | 0 | 576 | 754 | 646 | Total | 30 | 44 | 16 | 24 | 38 | 29 | 20 | 0 | 0 | 0 | 0 | 0 | 201 | 314 | 278 |
| IN - HOME | JUD | ICIAL | | | | | | | | | | | | | | Reinstate | ment | of Pro | otective | e Serv | vices : | Super | vison | (Not | tice of | Hear | ings) | | | | |
| CHS | 1 | 2 | 0 | 2 | 5 | 2 | 2 | 0 | 0 | 0 | 0 | 0 | 14 | 30 | 41 | CHS | 0 | 5 | 1 | 0 | 0 | 0 | 5 | 0 | 0 | 0 | 0 | 0 | 11 | 7 | 9 |
| Devereux | 2 | 2 | 0 | 0 | 3 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 9 | 37 | 23 | Devereux | 0 | 7 | 0 | 0 | 2 | 3 | 1 | 0 | 0 | 0 | 0 | 0 | 13 | 16 | 17 |
| GCCC | 3 | 0 | 0 | 0 | 3 | 2 | 2 | 0 | 0 | 0 | 0 | 0 | 10 | 11 | 12 | GCCC | 1 | 0 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3 | 9 | 14 |
| One Hope | 0 | 2 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3 | 8 | 19 | One Hope | 3 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4 | 9 | 10 |
| Total | 6 | 6 | 0 | 3 | 11 | 4 | 6 | 0 | 0 | 0 | 0 | 0 | 36 | 86 | 95 | Total | 4 | 12 | 3 | 0 | 3 | 3 | 6 | 0 | 0 | 0 | 0 | 0 | 31 | 41 | 50 |

Children Entering & Exiting Care

Number of Children Entering and Exiting Out-of-Home Care per Month

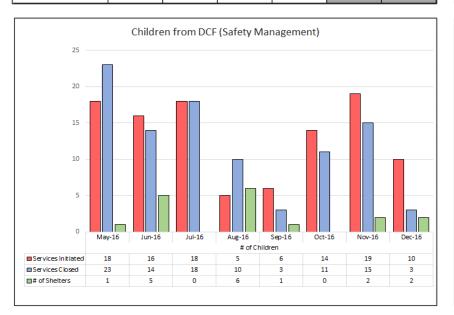


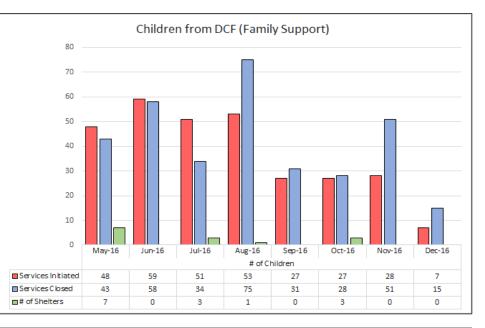


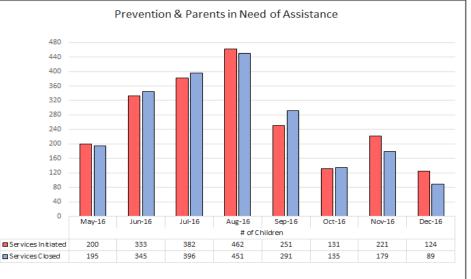
Neighbor to Family – Weekly & Monthly Census

Number of Children Served, Breakdown by Referral Type

| Ne | Neighbor To Family - Weekly Census Numbers Weekly Data 01/23/17 through 01/29/17 | | | | | | | | | | | | |
|--|---|-----------------------|------------------|------------------|--------------------|-----------------------|--|--|--|--|--|--|--|
| Referral Type | Number of Families | Number of Children | Number Opened | Number Closed | Number Screened | Children Sheltered | | | | | | | |
| CPI - Safety Management | 2 | 5 | 0 | 0 | 0 | 0 | | | | | | | |
| CPI- Family Support Services | 33 | 89 | 2 | 0 | 6 | 0 | | | | | | | |
| Specialized - Family Support Services | 12 | 24 | 0 | 3 | 0 | 0 | | | | | | | |
| Prevention - Community Referral | 35 | 92 | 5 | 11 | | | | | | | | | |
| Special Conditions Report | 5 | 8 | 0 | 4 | | | | | | | | | |
| Nurturing Parent | 26 | 51 | 5 | 4 | | | | | | | | | |

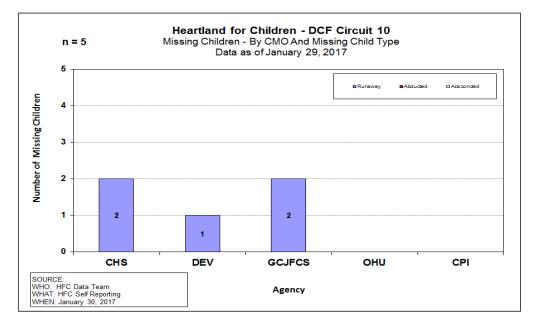






Missing Children

Number of Missing Youth as of Reporting Date

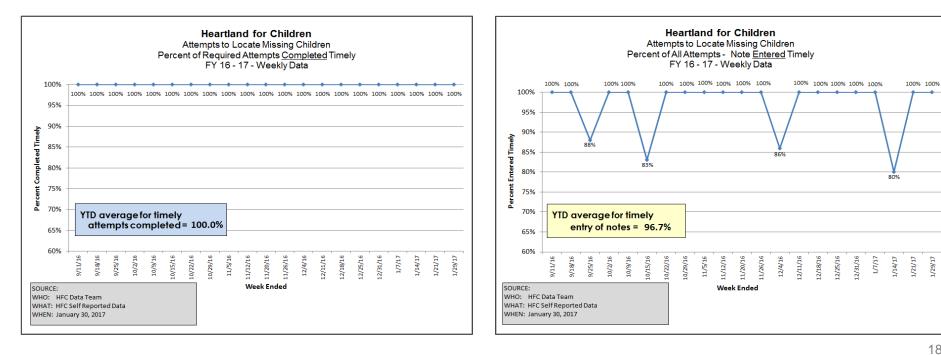


| | Circuit 10 - Weekly Missing Children Report | | | | | | | | | | | | | |
|-----------------|---|-----|-----|--------|-------|------|---|---|--|---|---|--|--|--|
| | | | | Nun | ber (| of M | issing You | ith as of Re | porting Date | e | | | | |
| Reporting Date | Total | снѕ | DEV | GCJFCS | они | СРІ | Total New Episodes Month to Date | Total Recoveries Month to Date | Timely Reporting Compliance This Week | Timely Reporting Compliance Mnth to Date | Timely Reporting Compliance Misses | Agency Responsible for Missed MCR | | |
| M/End Sept 2015 | 7 | 3 | 2 | 2 | 0 | 0 | 28 | 32 | | 100% | 0 | | | |
| M/End Oct 2015 | 5 | 3 | 2 | 0 | 0 | 0 | 32 | 34 | | 97% | 1 | | | |
| M/End Nov 2015 | 4 | 3 | 0 | 0 | 0 | 1 | 19 | 20 | | 95% | 1 | | | |
| M/End Dec 2015 | 3 | 2 | 1 | 0 | 0 | 0 | 14 | 14 | | 79% | 3 | | | |
| M/End Jan 2016 | 3 | 2 | 1 | 0 | 0 | 0 | 22 | 17 | | 95% | 1 | | | |
| M/End Feb 2016 | 2 | 1 | 2 | 0 | 0 | 0 | 47 | 53 | | 89% | 5 | | | |
| M/End Mar 2016 | 5 | 3 | 1 | 1 | 0 | 0 | 39 | 36 | | 95% | 0 | | | |
| M/End Apr 2016 | 6 | 3 | 2 | 1 | 0 | 0 | 42 | 52 | | 98% | 1 | | | |
| M/End May 2016 | 3 | 2 | 1 | 0 | 0 | 0 | 24 | 19 | | 100% | 0 | | | |
| M/End June 2016 | 3 | 2 | 1 | 0 | 0 | 0 | 29 | 29 | | 97% | 1 | | | |
| M/End July 2016 | 3 | 1 | 1 | 1 | 0 | 0 | 19 | 21 | | 95% | 1 | | | |
| M/End Aug 2016 | 4 | 1 | 1 | 1 | 0 | 1 | 15 | 13 | | 100% | 0 | | | |
| M/End Sept 2016 | 7 | 3 | 2 | 2 | 0 | 0 | 17 | 16 | | 94% | 0 | | | |
| M/End Oct 2016 | 6 | 2 | 2 | 2 | 0 | 0 | 19 | 19 | | 89% | 2 | | | |
| M/End Nov 2016 | 7 | 3 | 1 | 3 | 0 | 0 | 21 | 23 | | 100% | 0 | | | |
| M/End Dec 2016 | 5 | 3 | 2 | 0 | 0 | 0 | 19 | 22 | | 100% | 0 | | | |
| 1/8/2017 | | 3 | 2 | 0 | 0 | 0 | 9 | 9 | 100% | 100% | 0 | | | |
| 1/15/2017 | 6 | 4 | 1 | 0 | 1 | 0 | 14 | 13 | 100% | 100% | 0 | | | |
| 1/22/2017 | 3 | 2 | 1 | 0 | 0 | 0 | 18 | 20 | 100% | 100% | 0 | | | |
| 1/29/2017 | 5 | 2 | 1 | 2 | 0 | 0 | 24 | 24 | 100% | 100% | 0 | | | |

Missing Children – Attempts to Locate

HFC – DCF Circuit 10 Attempts to Locate Missing Children

| | Attempts to Locate Week of 01/22/2017 through 01/28/2017 | | | | | | | | | | | | | |
|--------|---|---|---|------|---|---|---|------|--|--|--|--|--|--|
| Agency | Timely Timely Timely Completed Timely 24 hours | | | | | | | | | | | | | |
| CHS | 1 | 1 | 1 | 100% | 1 | 1 | 2 | 100% | | | | | | |
| DEV | 1 | 1 | 1 | 100% | 1 | 1 | 2 | 100% | | | | | | |
| GCJFCS | 0 | 0 | 0 | - | 0 | 0 | 0 | - | | | | | | |
| OHU | 0 | 0 | 0 | - | 0 | 0 | 0 | - | | | | | | |
| PI | 0 | 0 | 0 | - | 0 | 0 | 0 | - | | | | | | |
| Total | 2 | 2 | 2 | 100% | 2 | 2 | 4 | 100% | | | | | | |

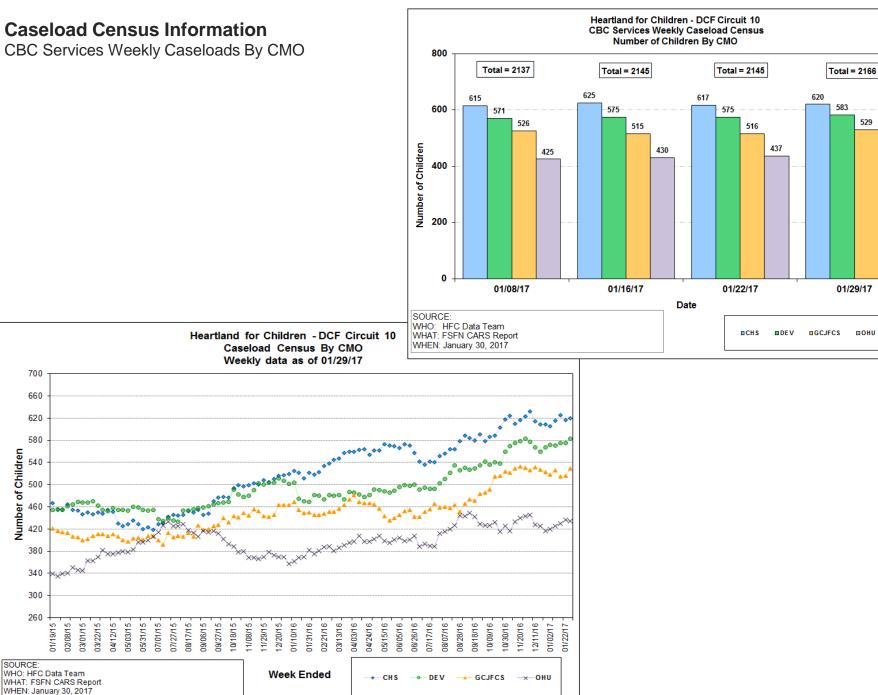


Caseload Census Information

SOURCE:

Number of Children

CBC Services Weekly Caseloads By CMO



01/29/17

DOHU

Caseload Census Information

Case Manager Caseload Breakdown by Agency – Data as of 01/22/2017

| Count of Case Managers With Caseload Range | | | | | | | | | | | | |
|--|-----------------------------------|----|-------------------------------------|----|----|---------------------------|--------------------------------|--|--|--|--|--|
| СМО | 1-5 Children in Caseload | in | 16-24 Children in Caseload | in | in | Total Case Managers | Avg # of Children per CM | | | | | |
| CHS | 1 | 5 | 12 | 3 | 7 | 28 | 22.0 | | | | | |
| DEV | 1 | 9 | 2 | 2 | 11 | 25 | 23.0 | | | | | |
| GCJFCS | 2 | 1 | 8 | 13 | 0 | 24 | 21.5 | | | | | |
| OHU | 3 | 10 | 8 | 2 | 3 | 26 | 16.8 | | | | | |
| # of Case Managers | 7 | 25 | 30 | 20 | 21 | 103 | 20.8 | | | | | |

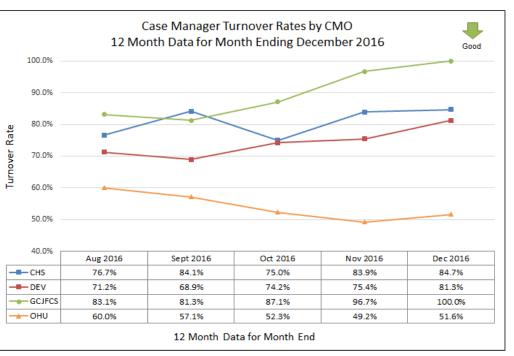
| Percent of Case Managers That Are at or Under the National Caseload Standard of 15 Data as of 01/22/2017 | | | | | | | | | | | | |
|--|---|----|-------|--|--|--|--|--|--|--|--|--|
| СМО | CMO # Case # W/Caseload Percent at 15 Managers at 15 or lower or lower | | | | | | | | | | | |
| CHS | 28 | 6 | 21.4% | | | | | | | | | |
| DEV | 25 | 10 | 40.0% | | | | | | | | | |
| GCJFCS | 24 | 3 | 12.5% | | | | | | | | | |
| OHU | OHU 26 13 50.0% | | | | | | | | | | | |
| HFC | | | | | | | | | | | | |

* Data Excludes Supervisor Count

Case Management Organization Turnover

12 Month Case Manager Turnover Rates by Agency

| | Employee Turnover Rates By CMO | | | | | | | | | |
|--------|---|-------------------------|--|--|--|--|--|--|--|--|
| 12 M | 12 Month Data for Month Ended December 2016 | | | | | | | | | |
| СМО | Case Manager | Case Manager Supervisor | | | | | | | | |
| CHS | 84.7% | 25.0% | | | | | | | | |
| DEV | 81.3% | 40.0% | | | | | | | | |
| GCJFCS | 100.0% | 12.5% | | | | | | | | |
| OHU | 51.6% | 40.0% | | | | | | | | |



Monthly Birth Parent Contacts

Target = 70% Mothers and 50% Fathers - seen monthly

| | Birth Parent Contact Required and Completed December 2016 | | | | | | | | | | | | |
|--------------------------------------|---|---------------------|--------------------|--|--------------------|---------------------|--------------------|---------------------|--|--|--|--|--|
| AGENCY | # Moms Required | # Moms Completed | Mom % Completed | | # Dads Required | # Dads Completed | Dad % Completed | Combined Average | | | | | |
| CHS 240 176 73.3% 149 69 46.3% 59.8% | | | | | | | | | | | | | |
| DEV | 200 | 150 | 75.0% | | 99 | 30 | 30.3% | 52.7% | | | | | |
| GCCC | 225 | 162 | 72.0% | | 155 | 75 | 48.4% | 60.2% 🗡 | | | | | |
| OHU | 74 | 65 | 87.8% | | 39 | 27 | 69.2% | 78.5% 🎽 | | | | | |
| TOTAL | 739 | 553 | 74.8% | | 442 | 201 | 45.5% | 60.2% | | | | | |
| Source: FSF | Source: FSFN Report - "Worker Contacts with Birth Parents Listing by Agency" Data-as-of: 01/08/16 | | | | | | | | | | | | |

Birth Parent Contacts made in the month of January 2017 by CMO

FSFN Data as of 01/29/17

| AGENCY | Mom % Completed | Dad % Completed | | | | | | | |
|--|--------------------|--------------------|--|--|--|--|--|--|--|
| CHS | 53.88% | 28.87% | | | | | | | |
| DEV | 67.84% | 6.89% | | | | | | | |
| GCJFCS | 59.39% | 934.67% | | | | | | | |
| OHU | 77.11% | 33.33% | | | | | | | |
| HFC | 61.77% | 9 33.18% | | | | | | | |
| Green = 70% or higher Mom / 50% or higher Dad Yellow = 63%-69% Mom / 45%-49% Dad Red = < 63% Mom / < 45% Dad | | | | | | | | | |

Source: Mindshare Mother / Father Contacts Dashboard

Heartland for Children, Inc Heartland for Children, Inc Required Birth Parent Contacts - Mothers Contacted Monthly Required Birth Parent Contacts - Fathers Contacted Monthly Month End Data Through December 2016 Month End Data Through December 2016 Good Good 100% 100% 90% 90% 80% 80% Target = 70% 70% 60% 60% Target = 50% 50% 40% 40% Month End Month End 30% 30% May Jun 15
 Jul
 Aug
 Sept
 Oct
 Nov

 15
 15
 15
 15
 15
 Nov Dec Jan 15 15 16 Feb March April May June 16 16 16 16 16 16 Oct May Jul Sept Oct 15 Nov
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 July 16 July Aua Sept Nov Dec Jun Aug Aua Sept Oct 15 16 16 16 16 16 16 15 15 15 15 15 15 16 16 16 CHS 75.1% 77.8% 73.1% 80.1% 75.0% 76.3% 72.2% 76.2% 74.2% 73.5% 73.1% 74.0% 60.4% 68.8% 75.6% 75.2% 74.3% 74.1% 74.9% 73.3% -CHS 58.6% 57.1% 59.6% 52.1% 49.0% 50.5% 48.6% 53.3% 52.0% 50.8% 47.4% 54.9% 42.6% 48.6% 54.0% 59.0% 55.0% 49.7% 49.4% 46.3% -DEV 73.8% 70.4% 68.5% 68.3% 79.2% 76.8% 83.6% 82.2% 79.3% 79.7% 78.1% 77.8% 71.1% 78.9% 76.5% 72.2% 72.8% 77.3% 84.1% 75.0% -DEV 52.6% 51.0% 53.5% 47.9% 54.9% 55.2% 58.8% 52.9% 52.2% 63.3% 53.2% 61.7% 48.5% 57.7% 49.5% 36.2% 54.6% 48.0% 49.5% 30.3% - GCJFCS 50.8% 55.1% 55.7% 51.9% 51.9% 50.4% 46.8% 45.5% 44.7% 50.0% 38.9% 48.0% 40.9% 52.1% 43.6% 53.8% 60.4% 49.7% 52.3% 48.4% - GCJFCS 72 7% 76.6% 73.2% 71.8% 67.1% 74.1% 64.0% 70.9% 68.2% 64.2% 66.0% 68.2% 67.3% 73.9% 67.0% 82.4% 75.0% 75.1% 72.7% 72.0% -OHU 85.9% 89.6% 77.5% 71.4% 69.6% 71.0% 76.7% 80.7% 80.4% 75.3% 74.1% 74.3% 77.3% 87.5% 77.1% 86.5% 77.4% 71.2% 76.9% 87.8% Source: FSFN Report - "Worker Contacts with Birth Parents Listing by Agency" Data-as-of: 01/08/17 Source: FSFN Report - "Worker Contacts with Birth Parents Listing by Agency" Data-as-of: 01/08/17

Nov Dec

16 16

Healthcare Information

| Data Entered Into | FSFN for | Children in | Out of | Home C | are |
|-------------------|----------|-------------|--------|--------|-----|
|-------------------|----------|-------------|--------|--------|-----|

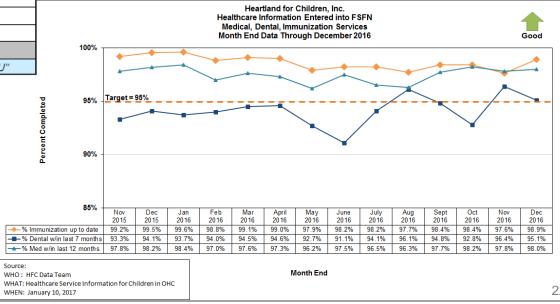
Health Information in FSFN for Children in OHC on 12/31/16

| 01/29/17 | | e | | Children | Medical / | | Dental Service | Immunizations | Overall |
|-----------------|---|---|--------------------------------------|----------|---------------------------------|----------------------------------|-------------------------|---------------|---------|
| | | | Lead Agency | in OHC | Mental Health Record in FSFN | Service in the Last 12 Months | in the Last 7 Months | up to date | Measure |
| | | | Big Bend CBC | 807 | 100.0% | 99.4% | 96.0% | 99.0% | 98.1% |
| % with | | | Families First Network | 1350 | 98.5% | 85.0% | 75.9% | 91.0% | 84.0% |
| unizations | Overall | | Community Partnership for Children | 1144 | 99.7% | 89.5% | 70.9% | 95.7% | 85.4% |
| | Performance | | Family Integrity Program | 214 | 99.5% | 87.4% | 71.8% | 87.9% | 82.3% |
| to Date | $\mathcal{F}_{i} = \mathcal{F}_{i} = \mathcal{F}_{i}$ | | Family Support Services of North Fla | 874 | 99.5% | 96.8% | 95.3% | 95.6% | 95.9% |
| 99.3% | 96.3% | | Kids First of Florida, Inc. | 248 | 100.0% | 96.0% | 91.8% | 96.4% | 94.7% |
| 96.8% | 95.4% | | Partnership for Strong Families | 854 | 100.0% | 98.5% | 91.9% | 96.8% | 95.7% |
| | | | Brevard Family Partnership | 701 | 99.6% | 97.4% | 93.9% | 96.9% | 96.1% |
| 98.9% | 95.7% | | CBC of Central Florida | 1220 | 99.9% | 94.7% | 92.8% | 97.7% | 95.1% |
| 96.5% | 94.5% | | CBC of Central Florida (Seminole) | 383 | 100.0% | 89.0% | 83.8% | 91.9% | 88.3% |
| 98.2% | 95.7% | | Heartland for Children | 1242 | 100.0% | 98.0% | 95.1% | 98.9% | 97.3% |
| Daily Listing - | - OCWDRU" | | Kids Central, Inc. | 1539 | 100.0% | 95.6% | 89.1% | 97.7% | 94.1% |
| | | | Childrens Network of SW Florida | 1396 | 99.6% | 89.7% | 86.5% | 93.5% | 89.9% |
| | | | Eckerd Community Alternatives | 1861 | 99.7% | 98.6% | 95.9% | 91.1% | 95.2% |
| 29/17 | | | Eckerd Community Hillsborough | 2247 | 99.9% | 99.5% | 97.7% | 65.8% | 87.7% |
| | | | Sarasota Y/Safe Children Coalition | 1028 | 99.9% | 92.8% | 72.7% | 99.6% | 88.4% |
| # | # of | | ChildNet-Broward | 2247 | 100.0% | 95.0% | 95.8% | 95.2% | 95.3% |
| | nization | | ChildNet-Palm Beach | 1073 | 99.9% | 97.2% | 91.6% | 97.2% | 95.3% |
| | | | Devereux CBC | 557 | 100.0% | 97.1% | 93.3% | 98.6% | 96.3% |
| Ne | eding | | Our Kids of Miami-Dade/Monroe, Inc | 1835 | 99.9% | 97.7% | 94.2% | 98.6% | 96.9% |
| Up | odate | | Statewide | 22820 | 99.8% | 95.3% | 90.5% | 92.9% | 92.9% |
| | 3 | | HFC Rank in Category | | | 5th | 6th | 3rd | 2nd |

| | Heartland for Children, Inc. Health Information in FSFN for Children in OHC as of 01/29/17 | | | | | | | |
|-----------|---|--|---|--|---------------------------------------|------------------------|--|--|
| Agency | # of Children in OHC | % With a Medical Record in FSFN | % With Medical Service in last 12 Months | % With Dental Service in Last 7 months | % with Immunizations Up to Date | Overall Performance | | |
| CHS | 405 | 100.0% | 96.8% | 92.7% | 99.3% | 96.3% | | |
| DEV | 343 | 99.4% | 96.8% | 92.8% | 96.8% | 95.4% | | |
| GCJFCS | 372 | 100.0% | 96.5% | 91.6% | 98.9% | 95.7% | | |
| OHU | 144 | 99.3% | 95.8% | 91.2% | 96.5% | 94.5% | | |
| HFC | HFC 1264 99.8% 96.6% 92.2% 98.2% 95.7% | | | | | | | |
| Source: F | SFN report "H | lealthcare Service | e Information for Chil | dren in Out-of-home | e Care Daily Listing · | - OCWDRU" | | |

Health Information in FSFN as of 01/29

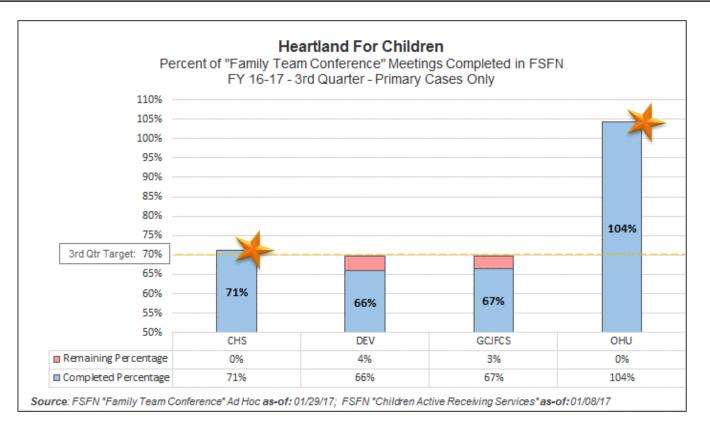
| Agency # of Missing Medical | | # of Medical Appointments Needing | # of Dental Appointments Needing | # of Immunization Needing | |
|-----------------------------------|-----------------|---|--|---------------------------------|--|
| | Records | Update | Update | Update | |
| CHS | 0 | 13 | 18 | 3 | |
| DEV | 2 | 11 | 13 | 11 | |
| GCJFCS | 0 | 13 | 20 | 4 | |
| OHU | 1 | 6 | 8 🎽 | 5 | |
| Total | 3 | 43 | 59 | 23 | |
| Source | : "Healthcare S | Service Information f | or OHC - Daily Listin | g - OCWDRU" | |



Contract Measure 12 - Family Team Conferences Completed

FY16-17 Contract Measure #12 – 3rd Qtr Target: 70%

| Percent of Family Team Conferences Completed Primary Cases with an FTC Meeting Completed as of 01/29/2017 | | | | | | | | | |
|--|---------------------------------------|----------------|---------------|----------------|-------------------|-------------------|-------------------|---------------------|-------------------|
| | Percent Completed by Quarter Snapshot | | | | | FY FTCs | by 3rd Qtr C | aseload | |
| Agency | Qtr 1 | Qtr 2 | Qtr 3 | Qtr 4 | FTCs Completed | FTCs YTD 16-17 | FTCs Remaining | 3rd Qtr Caseload | FYD Percentage |
| CHS | 15% | 11% | 3% | | 119 | 77 | 0 | 275 | 71% |
| DEV | 5% | 9% | 1% | | 132 | 38 | 10 | 258 | 66% |
| GCJFCS | 13% | 9% | 1% | | 117 | 52 | 8 | 254 | 67% |
| OHU | 20% | 11% | 0% | | 66 | 32 | 0 | 94 | 104% |
| Grand Total 12% 10% 1% 434 199 18 881 72% | | | | | | | | | |
| Source : FSFN Ad Ho | c FTCs-as-of: (| 01/29/17; FSFN | I CARS Caselo | ad 3rd Qtr-as- | of: 01/08/17 | | | | |



Health Management Forms Received for Active Children in OHC – January 2017

Total Forms Received as of 01/30/17

MARS Forms Checked as of 01/30/17

| Agency / Unit | Health Forms Received | Active OHC Children | Percentage Received | MAR Form Complete | MAR Form Required | Percentage MAR Complete |
|---------------|--------------------------|------------------------|------------------------|----------------------|----------------------|----------------------------|
| CHS | 214 | 398 | 53.8% | 25 | 68 | 36.8% |
| 141832-CHSFL | 14 | 86 | 16.3% | 1 | 16 | 6.3% |
| 141834-CHSFL | 4 | 4 | 100.0% | 0 | 0 | - |
| 141835-CHSFL | 55 | 74 | 74.3% | 11 | 25 | 44.0% |
| 141837-CHSFL | 44 | 56 | 78.6% | 8 | 13 | 61.5% |
| 141839-CHSFL | 21 | 93 | 22.6% | 1 | 9 | 11.1% |
| 141846-CHSFL | 76 | 85 | 89.4% | 4 | 5 | 80.0% |
| | • | | | • | | |
| DEV | 283 | 328 | 86.3% | 21 | 37 | 56.8% |
| 141827-DEV | 30 | 30 | 100.0% | 1 | 1 | 100.0% |
| 141828-DEV | 91 | 97 | 93.8% | 8 | 13 | 61.5% |
| 141836-DEV | 56 | 61 | 91.8% | 6 | 8 | 75.0% |
| 141845-DEV | 49 | 54 | 90.7% | 1 | 3 | 33.3% |
| 141848-DEV | 43 | 51 | 84.3% | 2 | 4 | 50.0% |
| 141849-DEV | 14 | 35 | 40.0% | 3 | 8 | 37.5% |
| | • | | • | | • | • |
| GCJFCS | 170 | 366 | 46.4% | 12 | 51 | 23.5% |
| 141035-GCCC | 19 | 33 | 57.6% | 2 | 6 | 33.3% |
| 141036-GCCC | 11 | 28 | 39.3% | 1 | 10 | 10.0% |
| 141037-GCCC | 36 | 73 | 49.3% | 2 | 13 | 15.4% |
| 141038-GCCC | 36 | 68 | 52.9% | 3 | 9 | 33.3% |
| 141039-GCCC | 28 | 83 | 33.7% | 4 | 11 | 36.4% |
| 141040-GCCC | 17 | 50 | 34.0% | 0 | 2 | 0.0% |
| 141041-GCCC | 23 | 31 | 74.2% | 0 | 0 | - |
| | | | | | | |
| OHU | 139 | 141 | 98.6% | 15 | 22 | 68.2% |
| 140121-OHU | 18 | 18 | 100.0% | 3 | 5 | 60.0% |
| 142849-OHU | 20 | 20 | 100.0% | 3 | 4 | 75.0% |
| 142853-OHU | 38 | 39 | 97.4% | 5 | 6 | 83.3% |
| 142854-OHU | 26 | 27 | 96.3% | 2 | 3 | 66.7% |
| 142855-OHU | 37 | 37 | 100.0% | 2 | 4 | 50.0% |
| | - | | | | | - |
| HFC Total | 806 | 1233 | 65.4% | 73 | 178 | 41.0% |

Data Exceptions: Placements Last 6 Reporting Periods – Totaled by Agency

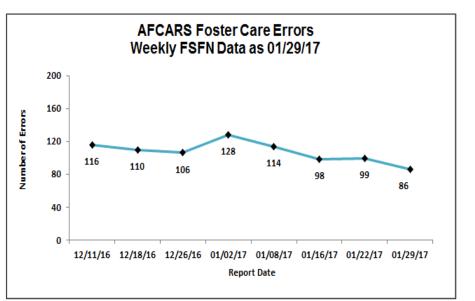
| Pla | Placement Exceptions by Number of Weeks on List Data as of 01/29/2017 | | | | | | |
|-------------|--|-------------|---------------------|-------------|--|--|--|
| Agency | Greater than 2 weeks | 1 - 2 weeks | Less than 1 week | Grand Total | | | |
| CHS | | 1 | 13 | 14 | | | |
| DEV | 1 | | 6 | 7 | | | |
| GCJFCS | | | 9 | 9 | | | |
| они | | 1 | 0 | 1 | | | |
| CPI | | | 6 | 6 | | | |
| NTF | | | | 0 | | | |
| Grand Total | 1 | 2 | 34 | 37 | | | |

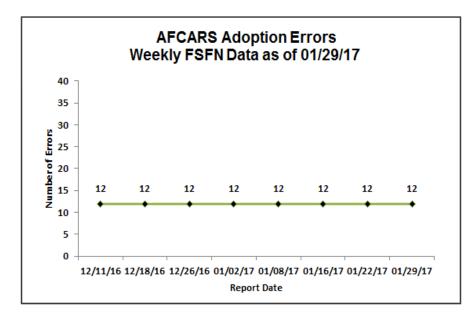
| Placement Exceptions Totaled By Agency Last 6 Reporting Periods | | | | | | | |
|--|--|----|----|----|----|----|--|
| Agency | Agency 12/25/2016 1/1/2017 1/8/2017 1/16/2017 1/22/2017 1/29/201 | | | | | | |
| СНЅ | 7 | 11 | 10 | 8 | 19 | 14 | |
| DEV | 15 | 6 | 2 | 8 | 6 | 7 | |
| GCJFCS | 13 | 6 | 7 | 10 | 11 | 9 | |
| они | 2 | 8 | 4 | 1 | 1 | 1 | |
| СРІ | 3 | 6 | 1 | 2 | 7 | 6 | |
| NTF | 0 | 0 | 3 | 4 | 2 | 0 | |
| District Total | 40 | 37 | 27 | 33 | 46 | 37 | |

Data Exceptions: AFCARS

Data for Reporting Period - 10/01/16 - 03/31/17

| AFCARS Foster Care Report | | | | | | | |
|---------------------------|----------------|-----------------|----------|-------------------|------------------------|-------|--|
| Agency | Child Info | Provider | Legal | Mother Married | Cannot Be Corrected | Total | |
| CHS | 0 | 0 | 6 | 0 | 23 | 29 | |
| DEV | 0 | 1 | 8 | 0 | 11 | 20 | |
| GCJFCS | 0 | 0 | 4 | 0 | 20 | 24 | |
| OHU | 0 | 0 | 4 | 0 | 9 | 13 | |
| CPI | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total | 0 | 1 | 22 | 0 | 63 | 86 | |
| Source : FSF | N AFCARS Foste | er Error Report | & OCWRDU | Rpt as of: 01/2 | 29/17 | | |



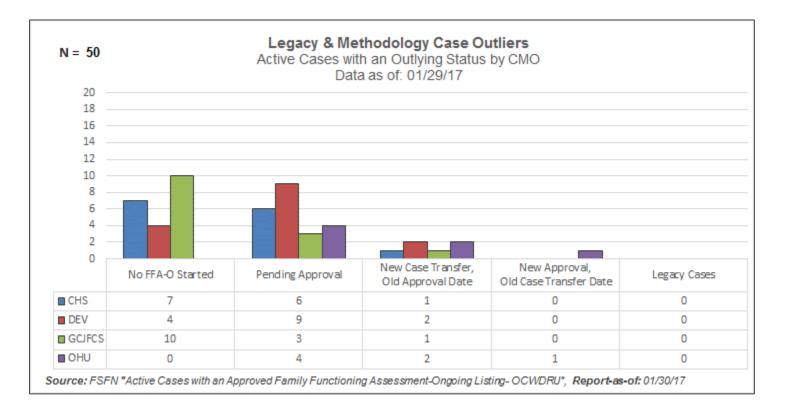


| AFCARS Adoption Errors | | | | | | | |
|------------------------|--------------|----------------|--------------|----------------|------------------------|-------|--|
| Agency | Adoption | Child Info | Provider | Legal | Cannot Be Corrected | Total | |
| CHS | 0 | 0 | 0 | 0 | 0 | 0 | |
| DEV | 0 | 0 | 0 | 0 | 0 | 0 | |
| GCJFCS | 0 | 0 | 0 | 0 | 0 | 0 | |
| OHU | 0 | 0 | 0 | 0 | 0 | 0 | |
| HFC | 0 | 0 | 0 | 0 | 12 | 12 | |
| Total | 0 | 0 | 0 | 0 | 12 | 12 | |
| Source : FSF | N AFCARS Fo: | ster Error Rep | ort & OCWRDU | J Rpt as of: 0 | 1/29/17 | | |

Legacy and Methodology Caseload

Status of Outlying Legacy & Methodology Cases

| Breakdown of Caseload by Legacy and Methodolgy Cases ~ Data as of 01/29/17 | | | | | | | |
|--|-----|---|------|-----|--------|--|--|
| Agency Caseload Legacy Cases Percentage Methodology Percentage | | | | | | | |
| CHS | 302 | 0 | 0.0% | 302 | 100.0% | | |
| DEV | 279 | 0 | 0.0% | 279 | 100.0% | | |
| GCJFCS | 258 | 0 | 0.0% | 258 | 100.0% | | |
| OHU | 103 | 0 | 0.0% | 103 | 100.0% | | |
| HFC Total 942 0 0.0% 942 100.0% | | | | | | | |



Family Functioning Assessment – Methodology Cases

Timeliness of FFA "Approval" on Methodology Cases

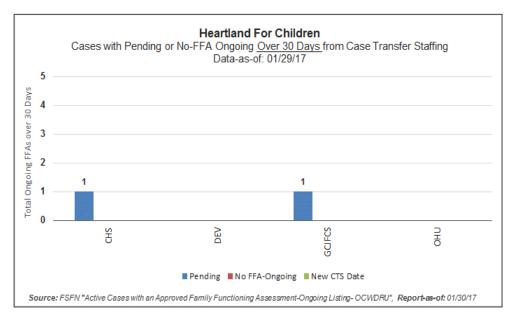
| Active Methodology Cases by FFA-Ongoing Status Data as of 01/29/17 | | | | | | | |
|---|--------------------------------------|----|-----|-----|--|--|--|
| Agency | Agency No FFA Pending Approved Total | | | | | | |
| CHS | 7 | 6 | 289 | 302 | | | |
| DEV | 4 | 9 | 266 | 279 | | | |
| GCJFCS | 10 | 3 | 245 | 258 | | | |
| OHU | 0 | 4 | 99 | 103 | | | |
| Total | 21 | 22 | 899 | 942 | | | |

CMO Contract Measure 11 – 3rd Quarter

Percentage of Family Functioning Assessments Approved within 30 days of Case Transfer Staffing 3rd Quarter-to-Date as of 01/29/16

| Agency | Timely (< 30 Days) | Total Approved (3rd Qtr) | Percent Completed Timely |
|-----------|--------------------------------|-------------------------------|-----------------------------|
| CHS | 10 | 10 | 100.0% 🧡 |
| DEV | 14 | 14 | 100.0% 🏼 🎽 |
| GCJFCS | 10 | 10 | 100.0% 🏼 🖌 |
| OHU | 5 | 5 | 100.0% 🎽 |
| HFC TOTAL | 39 | 39 | 100.0% |

FY 16-17 Target = **95% and above.**



| Number of Cases with <u>Pending</u> or <u>No-FFA Ongoing</u> Status by Agency Days since Case Transfer Staffing as-of: 01/29/17 | | | | | | | | | | | |
|--|------------|--------|------|---------------|---|---------------|---------------------------|-----------|---|-------|----|
| Agency | NEW CTS | 1 - 30 | Days | 31 - 60 Days | | 61 - 120 Days | | 120+ Days | | Total | |
| CHS | 1 | 5 | 7 | 1 | 0 | 0 | 0 | 0 | 0 | 6 | 7 |
| DEV | 2 | 9 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 9 | 4 |
| GCJFCS | 1 | 2 | 10 | 1 | 0 | 0 | 0 | 0 | 0 | 3 | 10 |
| OHU | 2 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4 | 0 |
| TOTALS | 6 | 20 | 21 | 2 | 0 | 0 | 0 | 0 | 0 | 22 | 21 |
| Legend # o | | | | Pending Cases | | | # of No-FFA Ongoing Cases | | | | |

Home for Spring Break

Projected Number of Children Going Home for Spring Break





| Polk County Schools | | | | | | | | |
|-----------------------------------|---------------------|----------|----------|--------------------|----------|--|--|--|
| Spring Break Week : March 20 - 24 | | | | | | | | |
| Agency | Projected | Motion F | Required | Motion Filed | Visit | | | |
| Agency | (CMO self reported) | No | Yes | (7-10 days before) | Occurred | | | |
| CHS | | | | | | | | |
| DEV | | | | | | | | |
| GCJFCS | | | | | | | | |
| OHU | | | | | | | | |
| HFC Total | 0 | 0 | 0 | 0 | 0 | | | |

| Hardee/Highlands County Schools Spring Break Week : March 11-19 | | | | | | |
|--|----------------------------------|----------|-----------------|------------------------------------|-------------------|--|
| Agency | Projected (CMO self reported) | Motion F | Required Yes | Motion Filed (7-10 days before) | Visit Occurred | |
| OHU | | | | | | |
| HFC Total | 0 | 0 | 0 | 0 | 0 | |



KNOWLEDGE

IDEALLY, FOSTER PARENTS AGREE TO PROVIDE A TEMPORARY HOME WHILE THE CHILD'S BIRTH FAMILY IMPROVES AND WANT VISITS TO SERVE THE GOAL OF REUNIFICATION. HOWEVER, FOSTER PARENTS CAN ALSO BE PRONE TO CERTAIN REACTIONS TO VISITA-TION THAT NEED TO BE UNDERSTOOD BY CASE MAN-AGEMENT. POTENTIAL REACTIONS INCLUDE, BUT MAY NOT BE LIMITED TO:

THE FOSTER PARENT IS CRITICAL of the birth family's parenting, lack of protectiveness and failure to prevent developmental delay, and may be unforgiving about visits missed by the parent.

THE FOSTER PARENT RESENTS the disruption of the household routine and having to deal with the child's reactions to visits.

IF THE FOSTER PARENT IS STRUGGLING for therapeutic reasons to get the child to attach to him or her; they may resent visits if they seem to weaken the child's ties to the foster parents.

THE FOSTER PARENT MAY BELIEVE the child should not be reacting so strongly to separation and may blame the child's behavior on the birth family's neglect or abuse.

THE MORE THE FOSTER PARENT CARES for the child, the angrier he/she may become at the parent who has mistreated the child.

National Resource Center for Family Centered Practice. Prevention Report 1999 #1 KNOWLEDGE TO



FOSTER PARENTS BENEFIT from being helped to understand children's reactions to visits and the importance of visitation, and in some cases being involved in visits.

FOSTER PARENTS MAY BE ABLE TO COMFORT a child more effectively if they were helped to see her regressed and aggressive behavior as a reflection of loss, instead of blaming birth parents for inadequately socializing her or viewing her behaviors as acting out against them.

FOSTER PARENTS AND CASE MANAGERS may find that there is less negative reaction by the child if visits are increased. Visits can also be supplemented by having foster parents provide telephone contact between the parent and the child.

BY ENCOURAGING FOSTER PARENTS TO CO-PARENT, they can have the opportunity to talk with parents about routines and food and attempt to make her life in care more similar to life at home.

IF FOSTER PARENTS BECOME INVOLVED in visits, they are often able to appreciate children's attachment to parents more clearly and are able to respond more supportively.

In the case of troubled children with histories of abuse and neglect who show up in clinics, schools, hospitals, and police stations, the traumatic roots of their behaviors are less obvious......Because they are often shut down, suspicious, or aggressive, they now receive pseudoscientific diagnoses such as "oppositional defiant disorder," meaning "This kid hates my guts and won't do anything I tell him to do" or "disruptive mood dysregulation disorder" meaning he has temper tantrums......Before they reach their twenties, many patients have been given four, five, six or more of these impressive but meaningless labels.

The Body Keeps the Score by Bessel Van Der Kolk, MD



RESOURCE NEWS FLASH... February 1, 2017

Financial Resources

Tax Identity Theft Awareness Week– The Federal Trade Commission (FTC) is holding a <u>'Tax Identity</u> <u>Theft Awareness Week'</u> to enlighten Americans on the potential identity theft risks relating to their tax returns. This year the week is being held January 30-February 3. The Florida Center for Child Welfare has links to resources that can help youth, caregivers, and families become more informed. Go to <u>www.centerforchildwelfare.org</u> and click on the link to these resources.

Free Tax Preparation– The United Way of Central Florida is sponsoring free tax preparation services for families with incomes up to \$64,000. Dial 211 for referral to a location near you or schedule an appointment by going to the link, "Free Tax Prep," at www.uwcf.org.

Education Resources

Parent and Family University – The University is a partnership with community agencies and organizations to offer free courses, family events, and activities that will equip families with new or additional skills, knowledge, and resources. The next event is on February 11th from 9:00am-12:00pm at Spessard Holland Elementary School. The event will include information booths, learning stations with activities, student performances, and FREE refreshments! For more info, go to <u>www.polkfl.net/parents/involvement/plug.htm</u>.

Housing Resources

Affirmative Fair Housing – Wales Landing Apartments (Lake Wales Townhomes) at 700 S 11th St., Lake Wales, is accepting applications for occupancy. This community provides equal housing opportunities for low income families in the area. One and Two bedroom units are available from \$485-\$660. Rental assistance may be available. For more info, call 863-676-9290.

Health Resources

Infant, Toddler, Preschool Developmental Screenings – The Florida Diagnostic and Learning Resources System (FDLRS) will be conducting screenings for children birth to five on February 24th from 8:30am-12:00pm at Presbyterian Church in the Highlands (1010 Lake Miriam Dr., Lakeland). Areas screened include vision, hearing, speech, language, behavior, and overall development. Appointments will be scheduled as calls are received. Call 863-647-4258.

Give Kids A Smile – The 10th Annual "Give Kids A Smile" event will be held on February 3rd from 8:00am-2:00pm at the Traviss Career Center. Any child (age 5-18) qualifying and in need of dental care can be seen by a dentist for a full checkup. Services will be provided by the dentists of the Polk County Dental Association and assisted by Traviss Career dental students. For more information and to register, contact the Traviss Career Center at 863-499-2700, ext. 385. Registration deadline is one week prior to the event as space is limited.

Young Children Resources

Free Tickets to SeaWorld and Busch Gardens – Limited Time Offer! Children 5 and younger can enjoy SeaWorld Orlando and Busch Gardens Tampa during 2017 for FREE! A certified copy of the child's birth certificate or a travel passport will have to be presented at the first visit. You must register online at <u>https://seaworldparks.com/en/seaworldorlando/pages/preschool-card</u>.

Community Events

African American Heritage Celebration – The celebration will be held on February 4th from 10:00am-1:00pm at Explorations V Children's Museum (109 N Kentucky Ave., Lakeland). The event will include Art, Music, Dance, Games, and Fun! Members and children under 2 are FREE; \$9 for everyone else!

Valentine's Day Dance– Polk County Parks & Recreation presents the Valentine's Day Dance on February 10th at the Wilfred Smith Resource Center (135 Avenue Y N.E., Winter Haven) from 5:00-7:00pm. Admission is free to this community fun night for kids and families. For more info, call 863-298-7898.

Loop the Lake for Children 2017 - This year's 5K Race & Fun Walk to help prevent child abuse will be held on Saturday, February 25th beginning at 8:00am around Lake Hollingsworth. Proceeds benefit Heartland for Children and Prevent Child Abuse America. For pre-registration and information, visit www.eventbrite.com (search "Loop the Lake" in Lakeland, FL), call 815-761-8022, or email loopthelake@msn.com.



Community Based Care: Hardee, Highlands & Polk Counties

Community Based Care Lead Agency Map



| ES.C | W THIES. | escar a | | Holmes 14 Jackson Washington Gadsden Bay Calhoun 02 Leon Liberty Wakulia Gulf Franklin | Taylor 03 Suwannee Columbia Baker Duval Lafayette Union Clay SL Joine Sichrist Alachua Putnam Ragler |
|------|------------|---------------------------------|---|--|--|
| | | | LEGEND | | |
| CI | roult 1 | Region | Countles Escantila, Okaloosa, Santa Rosa, | Lead Agenoy Families First Network | - US Volusia |
| | 2 | Northwest | Walton Franklin, Gadsden, Jefferson, Leon, | Big Bend CBC, Inc. | Citrus Sumter Lake |
| | 14 | | Liberty, Wakula Bay, Calhoun, Gulf, Holmes, Jackson, Washington | Big Bend CBC, Inc. | Hemando |
| | з | | Columbia, Dixle, Hamilton, Lafayette, Madison, Suwannee, Taylor | Partnership for Strong Families | Crange Crange |
| | 4 | Ciay | Kids First of Florida, Inc. | | |
| | 4 | Northeast | Duval, Nassau Northeast | Family Support Services of North Florida, Inc. | Poix Osceola Brevard |
| | 7 | Not of Case | St Johns | St. Johns County Board of Commissioners | Pinelas 13 10 Indian |
| | 7 | | Flagler, Putnam, Volusia | Community Partnership for Children, Inc. | Car Manatee Hardee Okeechobee |
| | 8 | | Alachua, Baker, Bradford, Glichrist, Levy, Union | Partnership for Strong Families | Hinblands Circuit et Lucit |
| | 5 | | Citrus, Hernando, Lake, Marion, Sumter | Kids Central, Inc. | |
| | 9 | | Orange, Osceola | CBC of Central Florida | Sarasota De Oto |
| | 10 | Central Hardee, Highlands, Polk | Heartland For Children | | |
| | 18 | Seminole | | CBC of Central Florida | Lee 20 Hendry PalmBeach |
| | 18 | | Brevard Pasco, | Brevard Family Partnership | GROUT |
| | 6 | | Pinellas | Eckerd Community Aternatives | Cotier Broward 17 |
| | 12 | SunCoast | DeSoto, Manatee, Sarasota | Sarasota Family YMCA, Inc. | |
| | 13 | | Hisborough | Eckerd Community Alternatives | |
| | 20 | | Charlotte, Coller, Glades, Hendry, Lee | Children's Network of Southwest Florida | Monroe Marri-Dude |
| | 15 | | Paim Beach | ChildNet, Inc. | |
| | 17 | Southeast | Broward | ChildNet, Inc. | |
| | 19 | | Indian River, Martin, Okeechobee, St. Lucle | Devereux Families Inc. | |
| | 11 | Southern | Miami-Dade | Our Kids of Miami-Dade/Monroe, Inc. | Sector - and the |
| | 16 | | Monroe | Our Kids of Mami-Dade/Monroe, Inc. | a sector and |
| | | | | | |